

orbia
Advancing life together

Polymer Solutions
Water & Climate Solutions
Fluor & Energy Materials
Precision Agriculture
Connectivity Solutions

Investor Presentation

Q3 2026

Safe harbor

In addition to historical information, this presentation contains "forward-looking" statements that reflect management's expectations for the future. The words “anticipate,” “believe,” “expect,” “hope,” “have the intention of,” “might,” “plan,” “should” and similar expressions generally indicate comments on expectations. The final results may be materially different from current expectations due to several factors, which include, but are not limited to, global and local changes in politics, the economy, business, competition, market and regulatory factors, cyclical trends in relevant sectors; as well as other factors that are highlighted under the title “Risk Factors” in the annual report and other information and filings submitted by Orbia to the Mexican National Banking and Securities Commission (CNBV). The forward-looking statements included herein represent Orbia’s views as of the date of this presentation. Orbia undertakes no obligation to revise or update publicly any forward-looking statement for any reason unless required by law.

Key Investment Highlights

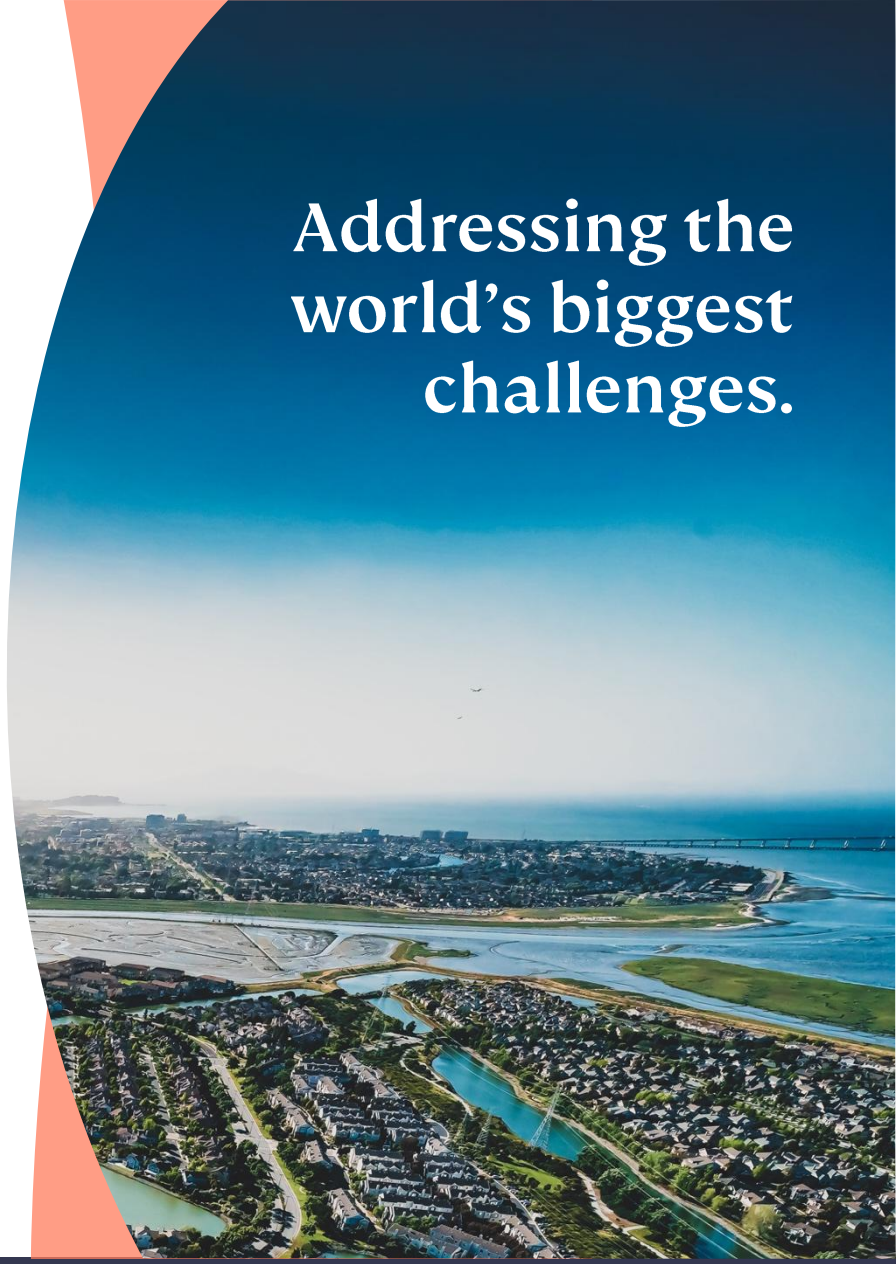
01 Leader across all markets served, committed to harnessing the power of material science and innovation to serve customer needs

02 Investing in differentiated, value-added solutions by leveraging uniquely advantaged positions and maximizing integration across Orbia's organization and value chains

03 Orbia has outlined a plan to generate incremental EBITDA year over year through activities that are under its control and to generate cash, with a priority to reduce debt and strengthen the Company's balance sheet

04 Leveraging vertical integration for supply security, cost efficiencies, and asset utilization across all business groups

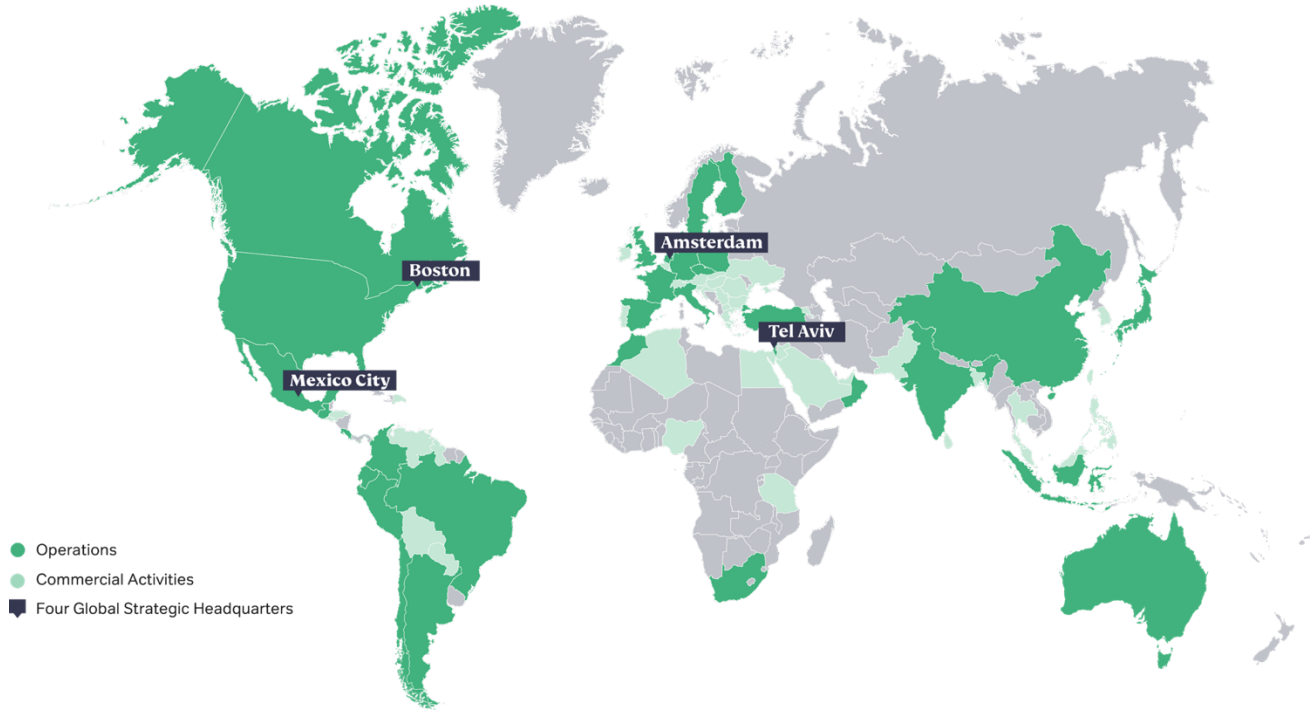
05 Assessing opportunities for footprint optimization and portfolio adjustments to sharpen its strategic focus, reduce leverage, and create significant shareholder value



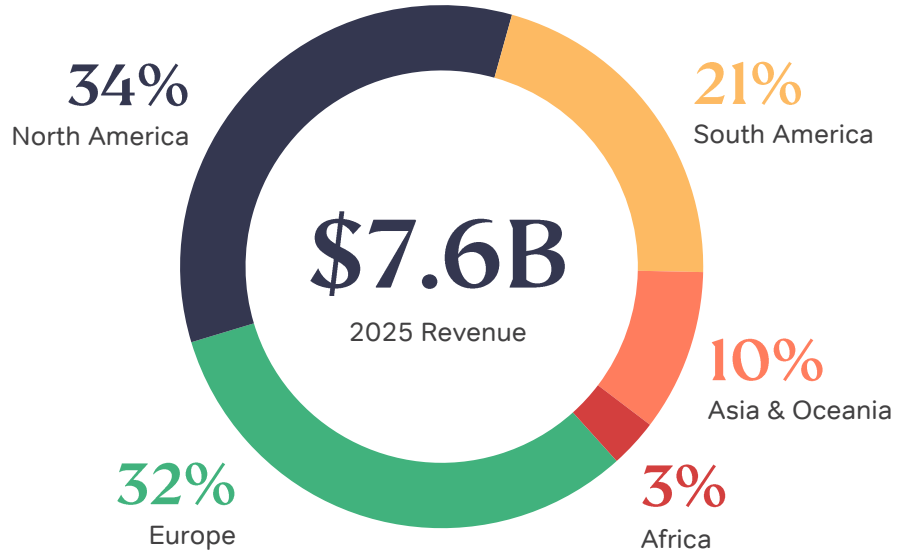
Global Imprint and Impact

1953	22,000+	$2.4B	$7.6B	$1.11B	14.6%	100+ countries	50+ countries
Founded	Employees	Market Cap[2]	Revenue	Adjusted EBITDA[1]	Adjusted EBITDA Margin[1]	Commercial Footprint	Operations Footprint

Diversified Global Footprint

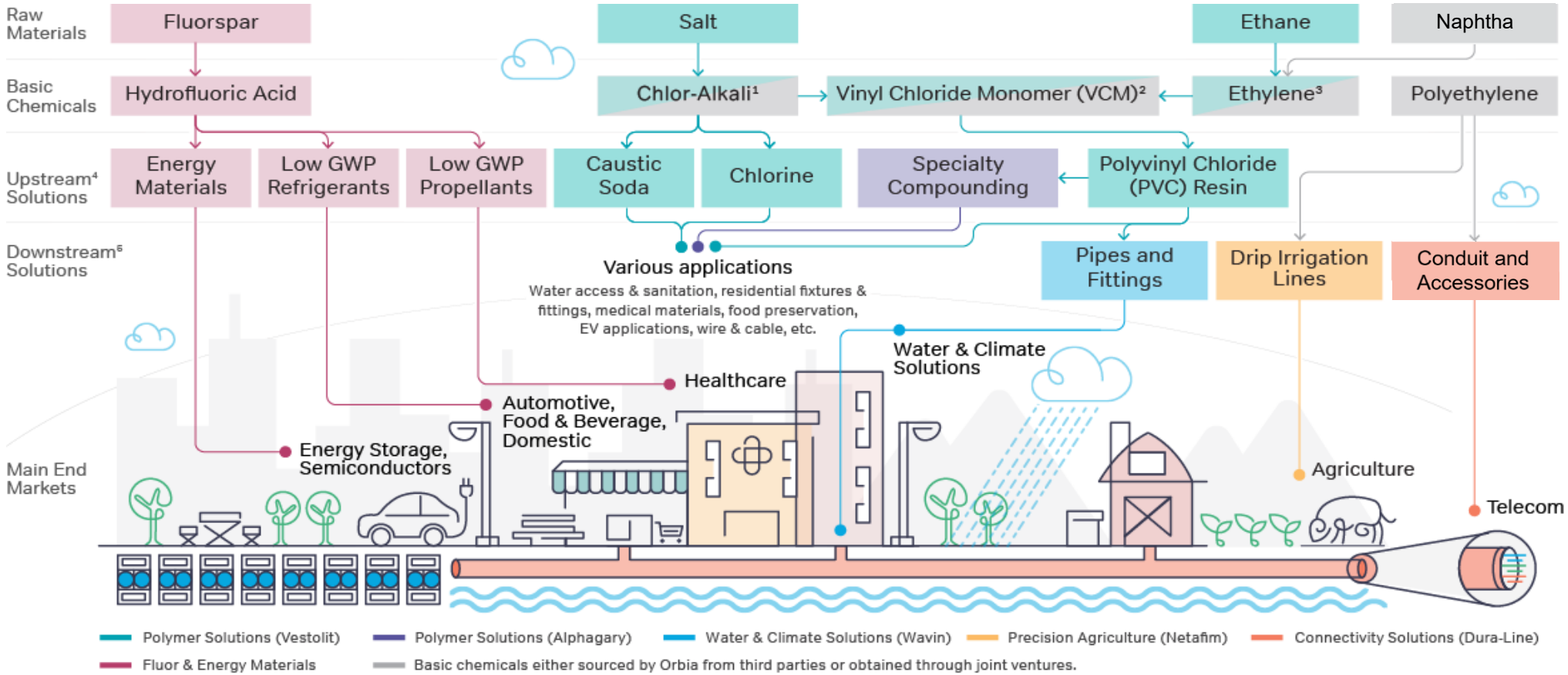


Revenue[1] by Region



1.As of 12/31/25; Adjusted EBITDA is EBITDA adjusted for items that have a limited number of occurrences, are clearly identifiable and not reflective of ongoing business performance. 2. Market Cap as of 10/30/26. Source: Bloomberg.

This is Orbia



1. Chlor-alkali is produced by Orbia and sold to third parties in the Americas, in Europe it is integrated directly into the production process (in the Americas, it is also sourced from a third party to enable the process). 2. Vinyl chloride monomer is manufactured by Orbia in Europe, while in the Americas it is sourced from an external supplier. 3. In Europe, ethylene is derived from naphtha sourced from a third party, while in the Americas ethylene is produce through a JV. 4.Upstream solutions include specialty chemicals and differentiated materials. 5. Downstream solutions displayed include main manufactured products.

Diversified Portfolio (FY 2025)

Water & Food Security



Polymer Solutions

$2,420
Revenues[1]

$279
Adj. EBITDA[1,2]

11.5%
Adj. EBITDA Margin[1,2]



Water & Climate Solutions

$2,462
Revenues[1]

$286
Adj. EBITDA[1,2]

11.6%
Adj. EBITDA Margin[1,2]



Precision Agriculture

$1,095
Revenues[1]

$142
Adj. EBITDA[1,2]

12.9%
Adj. EBITDA Margin[1,2]

Decarbonization & Energy Transition



Fluor & Energy Materials

$958
Revenues[1]

$267
Adj. EBITDA[1,2]

27.8%
Adj. EBITDA Margin[1,2]

Information Access & Connectivity



Connectivity Solutions

$918
Revenues[1]

$144
Adj. EBITDA[1,2]

15.7%
Adj. EBITDA Margin[1,2]

Figures are presented in US$ millions, unless specified otherwise.

Figures are presented in US$ millions, unless specified otherwise.

1. Including intercompany sales.
2. Adjusted EBITDA is EBITDA adjusted for items that have a limited number of occurrences, are clearly identifiable and not reflective of ongoing business performance.

Leading positions across all Business Groups

orbia

Polymer Solutions

#1 Global specialty PVC producer[1]

#6 Global general PVC producer[2]

vestolit alphagary

Advantaged player in PVC and specialty PVC, serving infrastructure, health and well-being and other industries

Water & Climate Solutions

#1 in Europe[3]

#1 in Latin America[3]

wavin

Leading global provider of innovative water management solutions for resilient construction

Precision Agriculture

#1 Globally[3]

NETAFIM™

Global market leader in precision irrigation and sustainable solutions that enable the world's farmers to grow more with less

Fluor & Energy Materials

#1 Global fluorspar producer[4]

orbia Fluor & Energy Materials

Largest global fluorspar provider for fluorine-based products with applications from medicine to refrigeration to energy storage

Connectivity Solutions

#1 in the U.S.[5]

dura-line

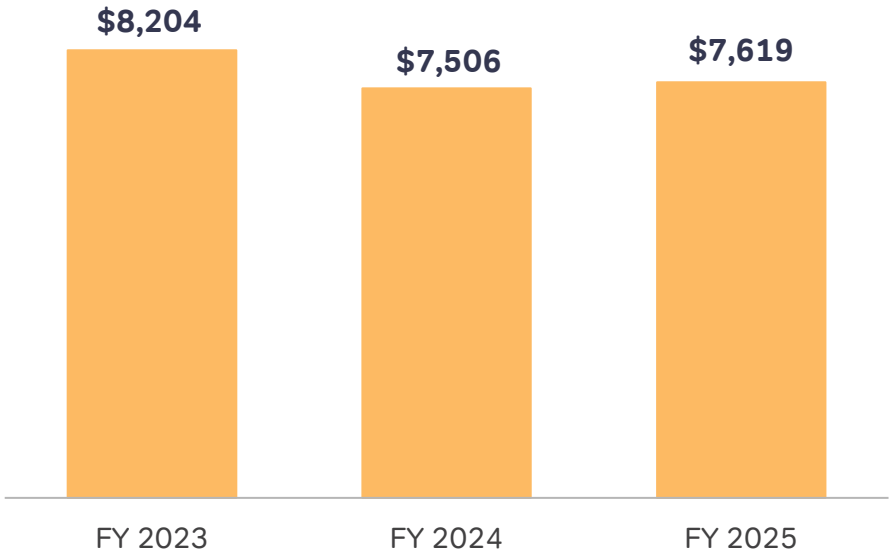
Market leader in data network solutions, including conduit and accessories designed to bring connectivity to all

1. IHS Markit (PVC – Capacity to produce by Process), 2026.
2. IHS Markit (PVC – Capacity to produce by Shareholder), 2026.
3. Company estimates.
4. S&P Global Fluorspar and Inorganic Fluorine Products report 2024.
5. Dun & Bradstreet interview with Data Communications sales teams & experts (Dec 2025).

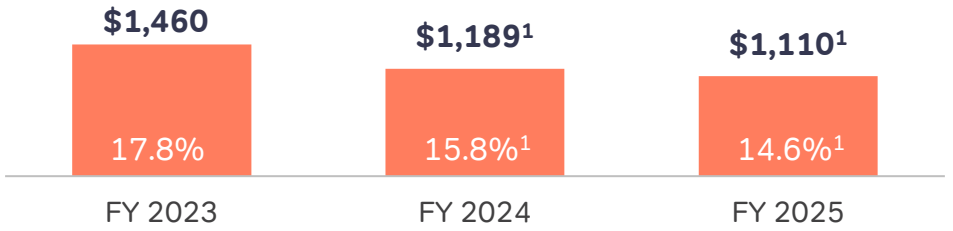
Financial Performance

Prudent capital structure management focused on improving EBITDA and cash flow generation

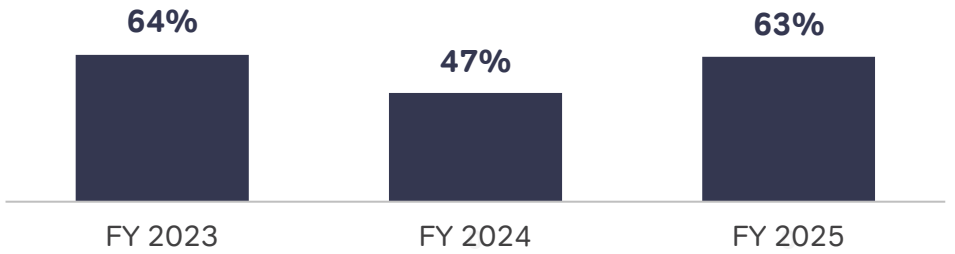
Sales ($M)



Orbia EBITDA ($M) & margin (%)



Operating cash flow as % of reported EBITDA

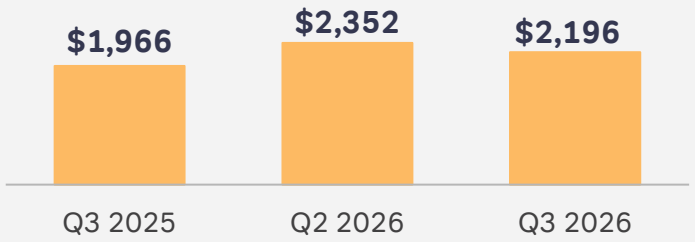


Note: EBITDA = net profit, + Income tax (benefit) expense, other income/expense (includes royalties), share of gain of subsidiaries and associates, impairments, finance cost (foreign exchange (gain)/loss, interest expense and interest income, fair value of non-controlling interest, and monetary position (gain) loss), depreciation and amortization.

1. Adjusted EBITDA. Adjusted EBITDA is EBITDA adjusted for items that have a limited number of occurrences, are clearly identifiable and not reflective of ongoing business performance. For FY 2024, reported EBITDA was $1,097M, with EBITDA margin of 14.6%. FY 2025, reported EBITDA was $1,020M, with EBITDA margin of 13.4%.

Higher revenue, EBITDA and improved leverage position

Sales ($M)



Adjusted EBITDA ($M) & Margin (%)



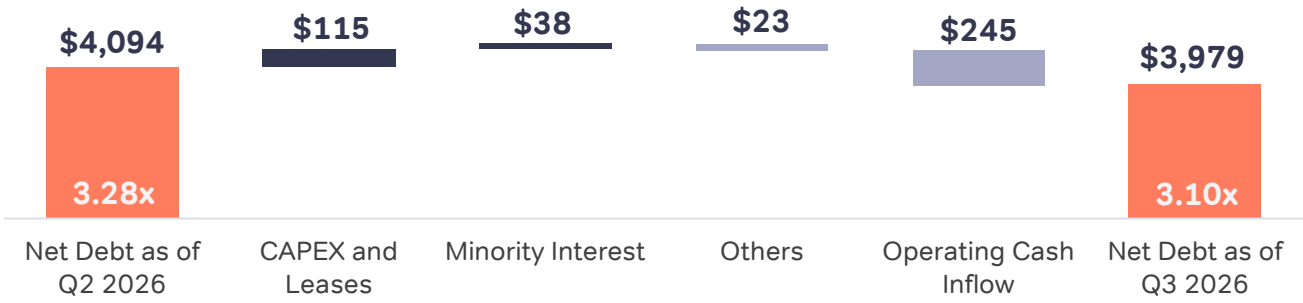
Operating Cash Flow ($M)



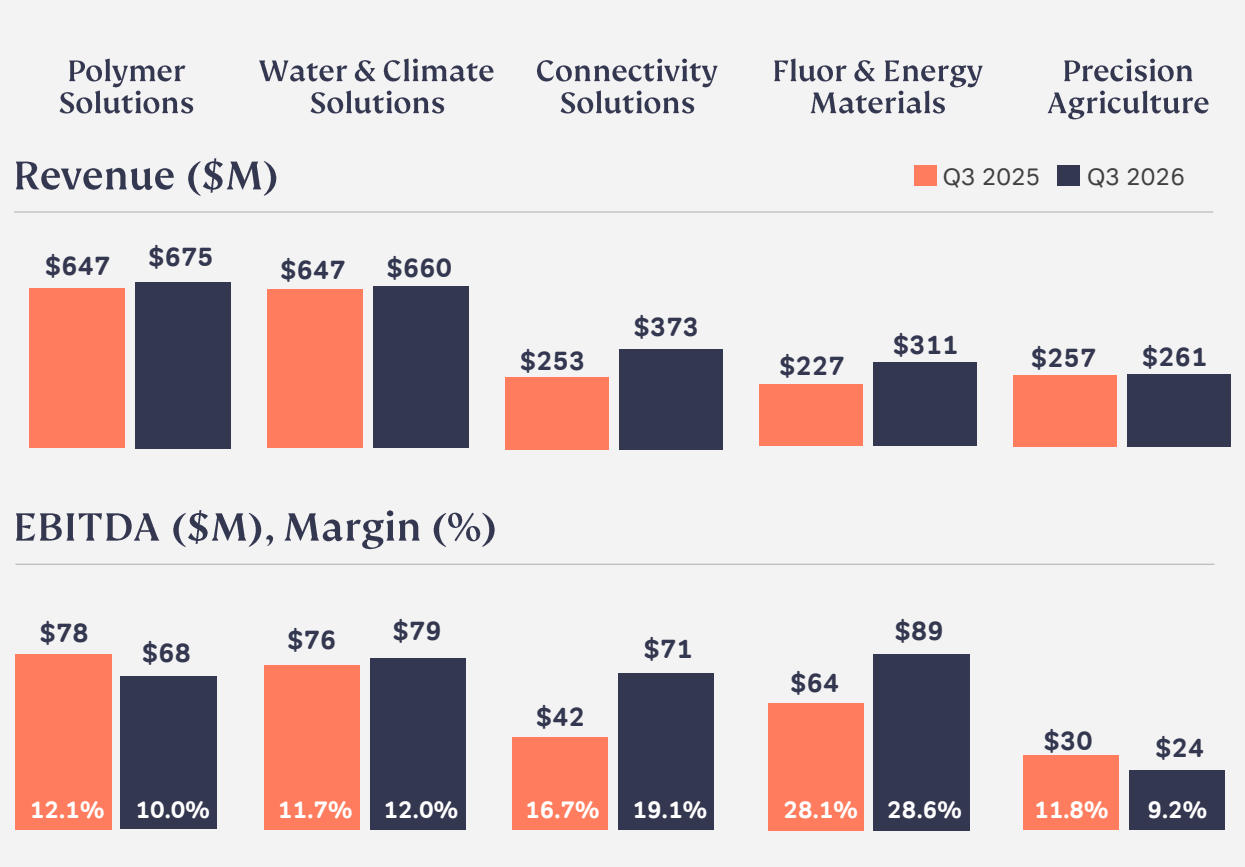
Q3 2026 Highlights

- EBITDA increased 12% YoY, while operating cash inflow of $245M decreased by $26M YoY, and free cash flow of $130M decreased by $14M YoY
- Working capital increase of $10M in the Q3 2026 compares to a decrease of $14M in the same quarter of 2025, reflecting elevated business activity as well as higher selling prices and input costs resulting from the Middle East conflict
- Net debt-to-EBITDA ratio decreased from 3.28x to 3.10x during the quarter, primarily driven by a decrease in net debt of $115M, mainly driven by positive free cash flow, and an increase of $37M in the last 12 months EBITDA

Net Debt decreased by $115M, mainly driven by positive free cash flow



Results improved YoY driven by Connectivity Solutions and Fluor & Energy Materials



Polymer Solutions

- Increase in revenues was driven by higher prices in general resins and was partially offset by soft demand for derivatives in Europe
- EBITDA decreased driven by higher feedstock, electricity and logistics costs, mainly in Europe, partly offset by higher margin in general resins

Water & Climate Solutions

- Increase in revenues driven by growth in Latin America and the benefits from the pricing actions implemented to offset higher raw material costs during the last quarter, partially offset by soft demand in Europe
- EBITDA increased due to margin expansion in Latin America driven by favorable pricing, partially offset by lower volumes in EMEA, and the reversal of the timing lag benefit between price increases and rising input costs experienced in the previous quarter

Connectivity Solutions

- Increase in revenues was driven by continued volume growth, supported by strong demand across the U.S. telecommunications and data center markets. Revenues improved as well supported by the favorable pricing actions taken to offset higher raw material costs during the last quarter
- EBITDA increased, driven by higher revenues, a favorable product mix and high plant utilization

Fluor & Energy Materials

- Increase in revenues was driven by strong volume and the pricing actions implemented to offset the significant cost inflation pressures experienced during the year
- EBITDA increased, driven by higher revenue, a favorable product mix and the temporary benefit from product life cycle dynamics in part of the medical propellant product portfolio, partially offset by higher raw material costs, primarily sulphur, and higher freight costs

Precision Agriculture

- Increase in revenues was driven higher project revenues in the Middle East and Africa, continued positive performance in Peru and the U.S., and the impact of pricing actions as a result of higher raw material costs
- EBITDA decreased driven by an unfavorable sales mix, the reversal of the timing lag benefit between price increases and rising input costs, partially offset by pricing actions

FY 2026 Guidance and Market Outlook

EBITDA
~$1,250M

CapEx
~$400M

Effective Tax Rate
27% – 32%[1]

Polymer Solutions

- PVC resin prices have moderated as global supply conditions have eased, although expected to remain above pre-conflict levels. Recent oil and coal price increases have provided pricing support
- However, near-term performance is expected to be tempered by soft demand and higher input costs in Europe and operational challenges in derivatives in Mexico
- The business will remain focused on cost and pricing discipline, operational safety, asset reliability, cash generation and profitability

Water & Climate Solutions

- The business expects demand conditions will remain challenging, particularly in Europe, with ongoing pricing pressure and the normalization of material margins
- The business continues to prioritize profitability and cash generation through footprint optimization, new product introductions, cost discipline and working capital management

Fluor & Energy Materials

- The business expects the favorable fluorine pricing and product mix to continue supporting performance, offset by seasonal volume trends, rising raw materials and logistics cost and the absence of the contribution from favorable product end of life cycle dynamics in part of the medical propellants product portfolio
- The business will maintain its focus on strategic pricing, safe and reliable operations, while advancing investments in next-generation medical propellants, mining infrastructure and battery materials

Precision Agriculture

- Demand is expected to strengthen as input costs stabilize as well as due to seasonality. The business expects to sustain solid momentum supported by strong project activity in Africa, continued strong demand in Peru and the U.S., improving conditions in selected markets and the ramp up of recently launched products
- The business will focus on disciplined sales execution, cost management, inventory optimization and cash generation initiatives

Connectivity Solutions

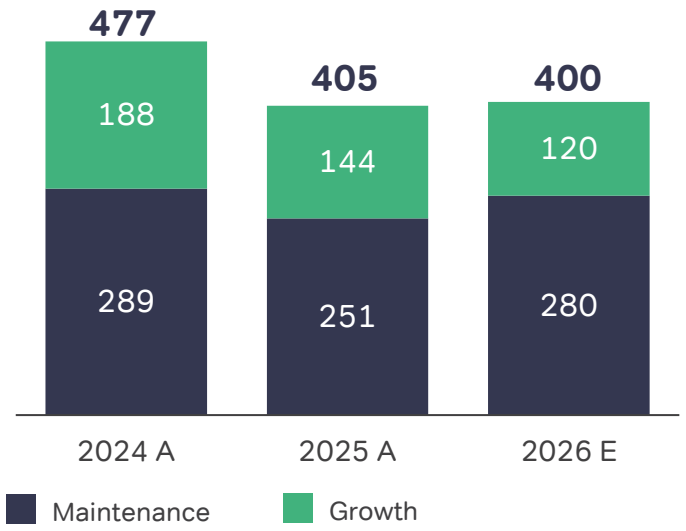
- The business expects sustained demand growth supported by telecommunications networks expansion, and AI and data center infrastructure investment in the U.S.
- Continued pricing discipline, deeper penetration of higher-value applications and improved plant utilization are expected to support margin expansion and profitability growth

1. Excluding discrete items that do not reflect ongoing operational results such as foreign exchange rate changes and inflation adjustments, as well as other non-recurring items.

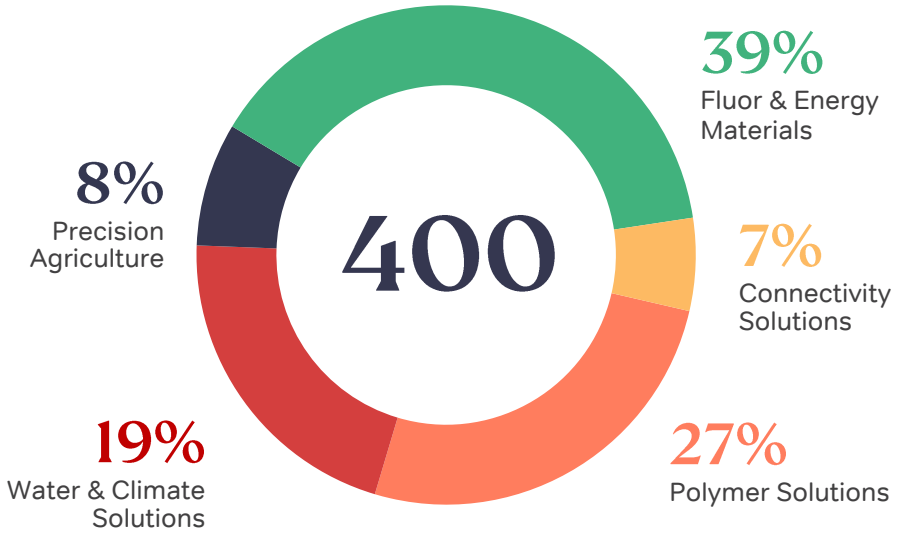
Maintaining discipline in capital expenditures ~$400M guidance for 2026

Focused on safety, asset integrity and highly selective growth projects with CapEx/EBITDA < 3x

CapEx Spend



2026E CapEx per Business Group



Figures are presented in US$ millions, unless specified otherwise.

Leverage Profile

Net Debt/Adjusted EBITDA

$4.0B in debt balance, net of cash

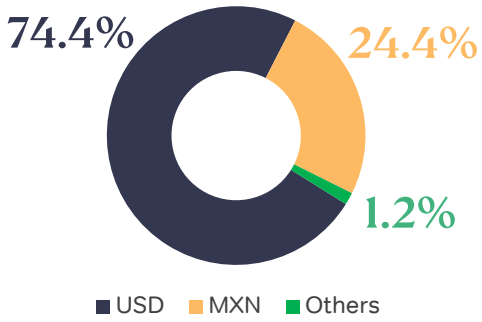
Bank Facility

Ample liquidity with $1.4B available under a committed revolving credit facility, currently undrawn

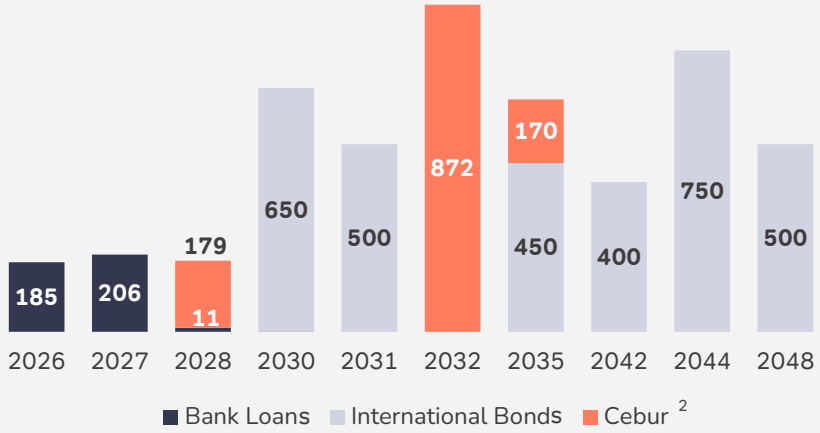
Credit Ratings (outlook)

- S&P: BBB- (negative)
- Fitch: BB+ (stable)
- Moody's: Ba2 (negative)

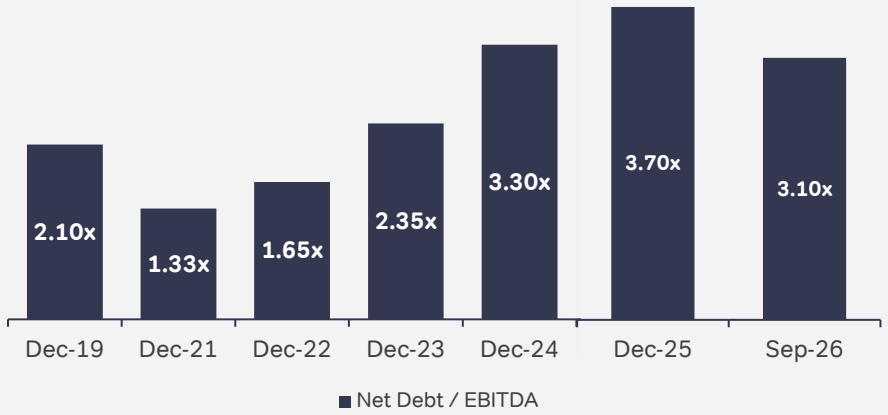
Debt by Currency



Debt maturities ($M)[1]



Net Debt-to-EBITDA



5.98%
Average cost of debt[4]

9.54 years
Average LT debt maturity

1. As of end of Q3 2026. Closing FX $17.8413.
2. Mexican local bonds.
3. EBITDA excludes items that have a limited number of occurrences, are clearly identifiable and not reflective of ongoing business performance.
4. Weighted average cost of debt, all USD swapped from local currencies.

Our Business Groups

orbia | Polymer Solutions

vestolit alphagary

Addressing customer needs and global challenges

Creating exceptional value:

- PVC is a cost-efficient and durable polymer, ideal for long-life applications
- PVC offers many difficult-to-replace properties for critical uses, especially in medical applications
- Heritage in PVC compounding has widened to include many other polymers (PO, TPE, TPU, CPE, EVA), offering customers a diverse and distinctive portfolio
- Additives (plasticizers and stabilizers) enhance performance characteristics, enabling PVC to meet a wide range of requirements
- Derivatives are essential for various industries such as water treatment, cleaning agents and food preservation

A culture of continual innovation:

- Materials address critical end uses from clean water to transport to healthcare
- Vertical integration secures supply and provides a platform for innovative development
- Sustainability targets are realized through collaboration and supply chain innovation

Population growth

10B

people are expected to live on Earth by 2050—25% more than today[1]

Urbanization

67%

of the world population will be living in urban areas by 2050, compared to 58% today[2]

Life Expectancy

77

by 2050, compared to 72.5 years today[1]



1. United Nations, World Population Prospects, 2024.
2. United Nations, Department of Economic and Social Affairs, Population Division, World Urbanization Prospects: The 2025 Revision.

orbia | Water & Climate Solutions

Addressing customer needs and global challenges

Future-proofing communities though holistic water management:

- Creating a safe and efficient water supply that reduces disease and health risks
- Designing more efficient, sustainable and comfortable buildings
- Protecting cities from floods, drought, biodiversity loss and heat stress
- Creating sanitation and sewer solutions to support growing populations

Water loss

25%

of Europe's water is lost due to leakages[1]

Urbanization

33%

of energy is consumed by buildings[3]

Sanitation

46%

of the people in the developing world lack access to basic sanitation[2]



1. European Commission Environmental Department analysis, 2025.
2. UN World Water Development Report, 2025.
3. International Energy Agency, The Breakthrough Agenda Report 2025.

orbia | Water & Climate Solutions

We advance life around the world by building healthy, sustainable environments

Safe and efficient water supply

Water distribution solutions: Delivering high-quality utility distribution networks

Hot- and cold-water solutions: Ensuring reliable day-to-day water supply in buildings

Better sanitation and hygiene

Soil and waste solutions: Providing cost-efficient, reliable and easy to install systems for the discharge of in-house wastewater

Foul water solutions: Offering pipe systems, manholes and inspection chambers to secure leakage-free transport of wastewater

Urban climate resilience

Solutions for stormwater management and climate events, with a complete portfolio to catch, transport, filter, infiltrate, attenuate and reuse rainwater

Improved building performance

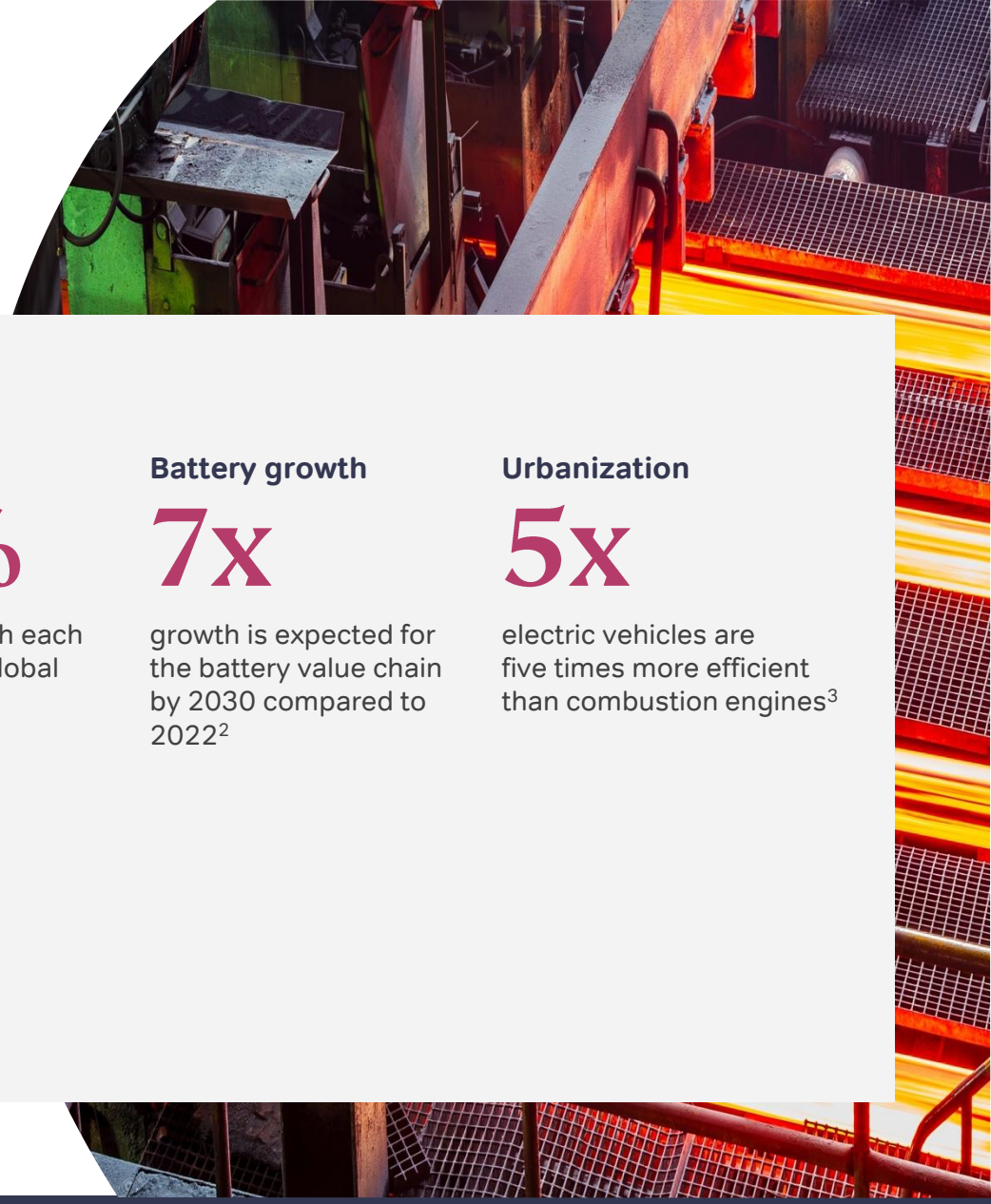
Indoor climate solutions that enhance comfort while minimizing environmental impact

Solution provider for energy efficient heating, cooling and ventilation

Fully-integrated solution via one central control platform across applications



orbia | Fluor & Energy Materials



Addressing customer needs and global challenges

Fluorine enhances everyday lives:

- Energy-efficient cement and steel production
- Cooling and refrigeration
- Pharmaceuticals
- Energy materials
- Coating for telecom cables
- Displays and chips for consumer electronics such as phones
- Solar panel protection

Leading decarbonization innovation:

- Transition minerals into engineered raw materials for a circular economy
- Low GWP refrigerant gases and medical propellants
- Localized, vertically integrated and secure supply chain for lithium-ion batteries with strong U.S. manufacturing presence
- Technology development for battery recycling and custom electrolytes to improve battery performance

Decarbonization

20.4%

rate the world must reach each year until 2050 to limit global warming to 1.5° C[1]

Battery growth

7x

growth is expected for the battery value chain by 2030 compared to 2022[2]

Urbanization

5x

electric vehicles are five times more efficient than combustion engines[3]

1. PwC Net Zero Economy Index 2024.
2. McKinsey Battery Insights Demand Model 2023.
3. National Renewable Energy Laboratory 2023 report.

orbia | Fluor & Energy Materials

Fluorine is a critical material enabling energy transition

The energy storage market

>20%
CAGR

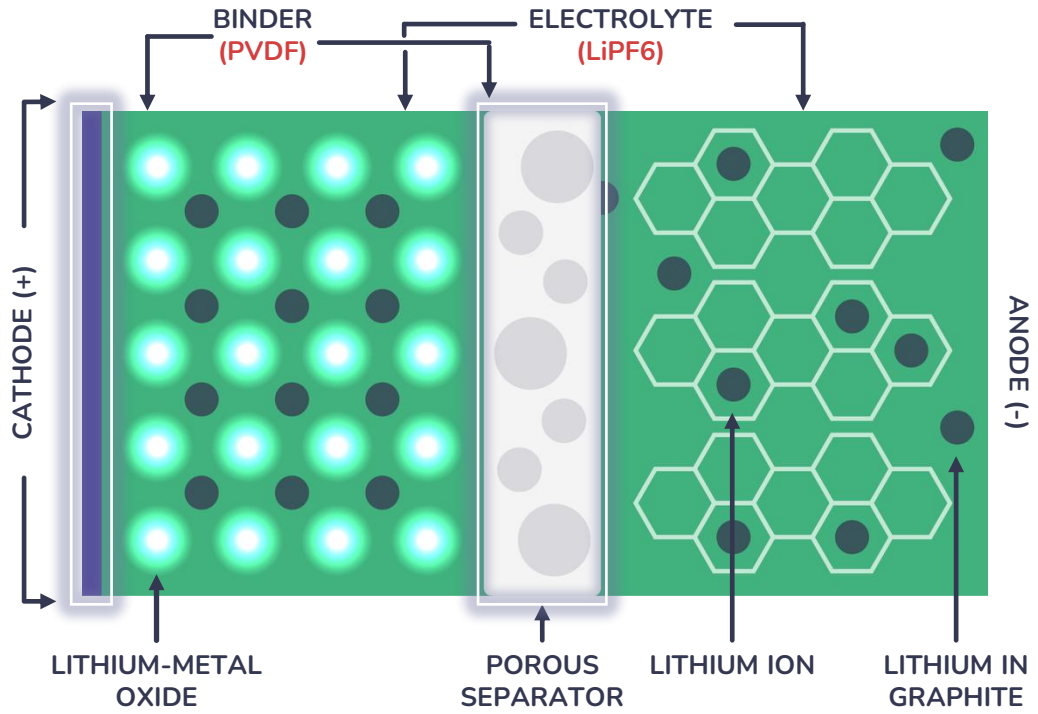
Lithium-ion battery market will grow with electric vehicle and stationary storage demand

~30kg[1]
per electric vehicle

Each electric vehicle creates demand for 30kg of acidspar

3.5 Terawatt hours LiB capacity by 2030 equates to 1.4 million MT acidspar, **>25% of current acidspar supply**

Lithium-ion battery



The element fluorine is used in:

- The electrolyte that enables lithium ions to move ($LiPF_6$)
- The cathode and the separator as the binder (PVDF)
- Specialty additives for improved battery performance

1. Based on 100kWH battery

orbia | Precision Agriculture



Addressing customer needs and global challenges

Providing end-to-end solutions for farmers to answer different agricultural challenges:

- Advanced irrigation and fertigation products and solutions
- Digital farming
- Agriculture projects
- Controlled environment agriculture—greenhouse turnkey projects

Precision agriculture helps farmers grow more with less:

- Increases crop yields
- Improves crop quality
- Decreases water usage
- Reduces carbon footprint
- Minimizes fertilizer usage
- Lowers energy usage

Water use

70%

of the world's freshwater use is from agriculture[1]

Water waste

75%

of arable land has inefficient water use[1]

Urbanization

50%

more food will need to be grown by 2050 to meet the needs of the planet's population[2]

1. 2024 UN World Water Development Report: Water for Prosperity and Peace.
2. Food and Agriculture Organization of the United Nations (FAO) Reports—The State of the World's Land and Water Resources for Food and Agriculture, 2025.

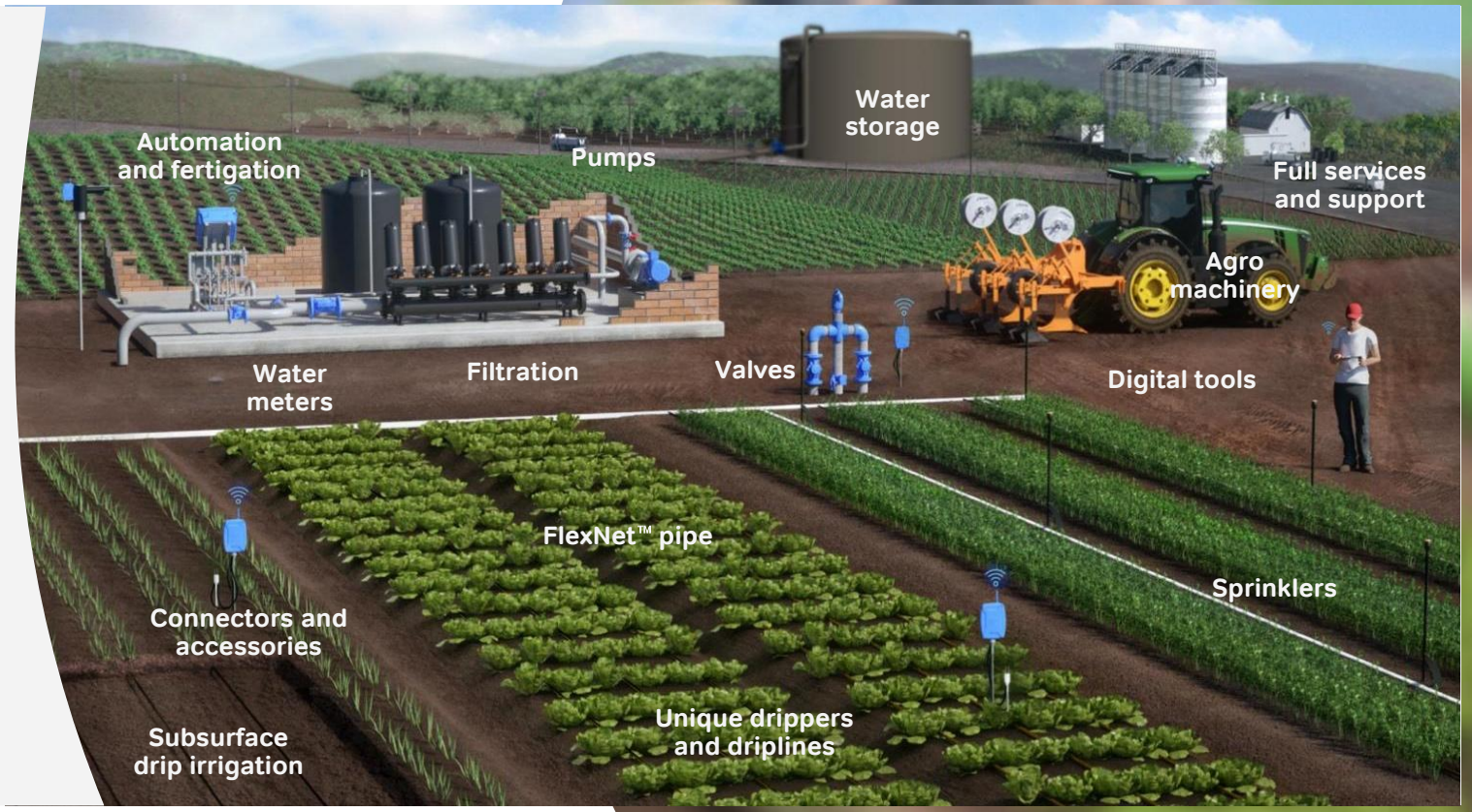
orbia | Precision Agriculture

NETAFIM™

Sustainable competitive advantages with full end-to-end solutions

Providing a broad portfolio of end-to-end integrated precision agriculture solutions that span from water source to root zone

Enables farmers to have precise, automated control over every detail of a farm, and deeper insights into crop health, soil conditions and yield performance



orbia | Connectivity Solutions



Addressing customer needs and global challenges

HDPE conduit provides scalable, efficient solutions:

- Advanced protection for cables resistant to natural and mechanical damage
- Excellent performance in cold weather
- Scalable solutions support network upgrades
- Supports climate-friendly and power efficient fiber

U.S. telecom, data center & power markets have growth fundamentals:

- Interconnectivity required to bring fiber to the home and long-haul upgrades
- New investments in data centers
- Grid modernization and AI-driven power demand

Connectivity

~50%

of U.S. households lacking fiber optic connectivity[1]

Backbone modernization

5–10 years

long-line rebuild cycle[2]

New data centers

$1.0T

Investment expected in 2027[2]

Power grid modernization

40 years

of average age of power grid infrastructure in the U.S.[3]

1. Fiber Broadband Association (FBA) & RVA LLC Market Research, 2025 Fiber Deployment Survey, 2025.
2. Dura-Line estimate based in publicly available data.
3. U.S. Department of Energy (DOE), Large Power Transformers and the U.S. Electric Grid, 2025.

orbia | Connectivity Solutions



Addressing customer needs and global challenges

- 50 years of market leadership and innovation
- Global presence, strategically aligned with high-growth markets
- Relationship-driven support and solutions serving largest telecom and data providers in the world[6]

Salesforce and project specialist employees[1]

200+

largest, most sophisticated among peers

Global footprint[2]

#1

21 manufacturing locations in highest value markets with close proximity to customers[3]

15 of top 20 largest telecom companies

75%

in the U.S. and Europe have relationships with Orbia Connectivity Solutions

Average relationship tenure

15+ years with largest telecom providers[4]

Net promoter score

56 top quartile of peer group[5], enabled by reliability of supply, high-quality products and best-in-class customer support



1. All figures as of 12/31/24.
2. Orbia estimates.
3. The number of sites per business group may differ from other sources due to accounting factors, such as shared facilities between or within business groups, various operational units within the same complex and sites that are no longer active.
4. Largest telecom providers defined as the top 20 North America and Europe telco and cable providers by number of subscribers.
5. Network and other communications equipment net promoter score 2025 benchmarks (Customer Guru).
6. Excluding China.



Polymer Solutions

Water & Climate Solutions

Fluor & Energy Materials

Precision Agriculture

Connectivity Solutions

Orbia is a company driven by a shared purpose: to advance life around the world. The five Orbia business groups have a collective focus on expanding access to food and water security, connecting communities to information health and well-being, inventing the future of resilient cities and homes, ensuring and enabling the energy transition with basic and advanced materials, specialty products and innovative solutions.