orbia
Advancing life together

Polymer Solutions
Connectivity Solutions
Building & Infrastructure
Fluor & Energy Materials
Precision Agriculture

Investor Presentation

Q2 2026

Safe harbor

In addition to historical information, this presentation contains "forward-looking" statements that reflect management's expectations for the future. The words “anticipate,” “believe,” “expect,” “hope,” “have the intention of,” “might,” “plan,” “should” and similar expressions generally indicate comments on expectations. The final results may be materially different from current expectations due to several factors, which include, but are not limited to, global and local changes in politics, the economy, business, competition, market and regulatory factors, cyclical trends in relevant sectors; as well as other factors that are highlighted under the title “Risk Factors” in the annual report and other information and filings submitted by Orbia to the Mexican National Banking and Securities Commission (CNBV). The forward-looking statements included herein represent Orbia’s views as of the date of this presentation. Orbia undertakes no obligation to revise or update publicly any forward-looking statement for any reason unless required by law.

Key investment highlights

01 Leader across all markets served, committed to harnessing the power of material science and innovation to serve customer needs

02 Investing in differentiated, value-added solutions by leveraging uniquely advantaged positions and maximizing integration across Orbia's organization and value chains

03 Orbia has outlined a plan to generate incremental EBITDA year over year through activities that are under its control and to generate cash, with a priority to reduce debt and strengthen the Company's balance sheet

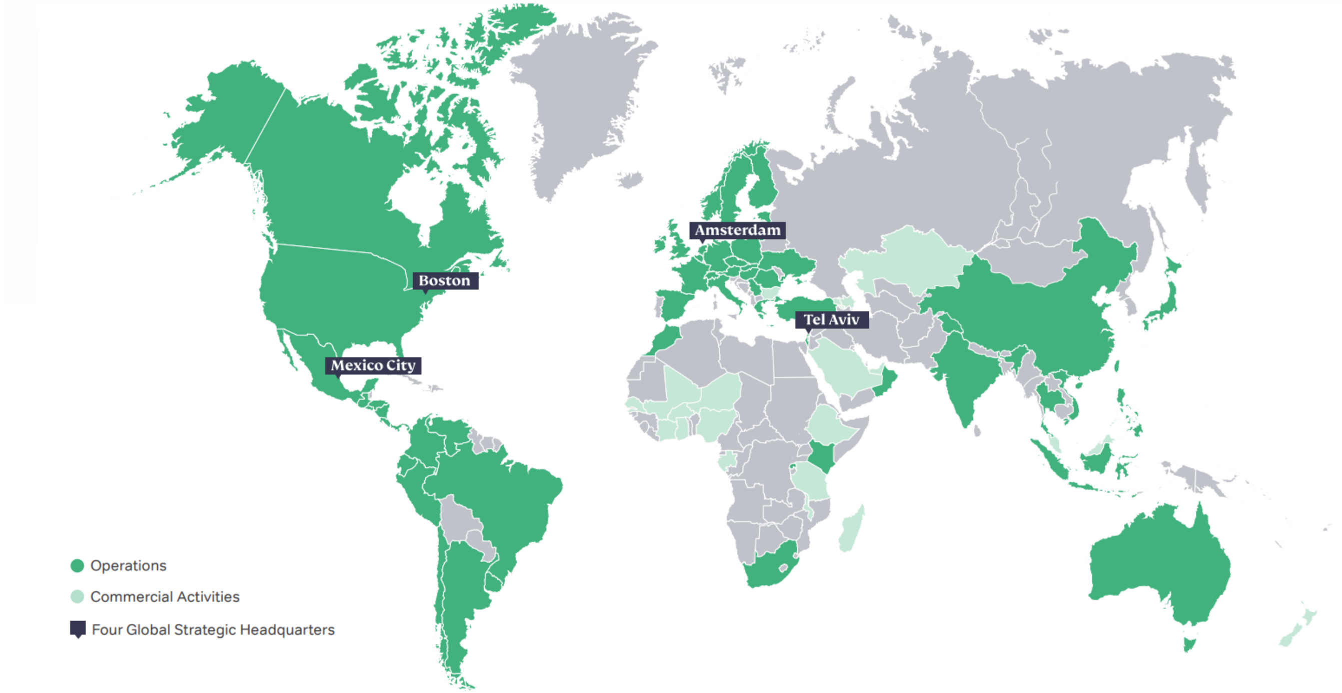
04 Leveraging vertical integration for supply security, cost efficiencies, and asset utilization across all business groups

05 Assessing opportunities for footprint optimization and portfolio adjustments to sharpen its strategic focus, reduce leverage, and create significant shareholder value

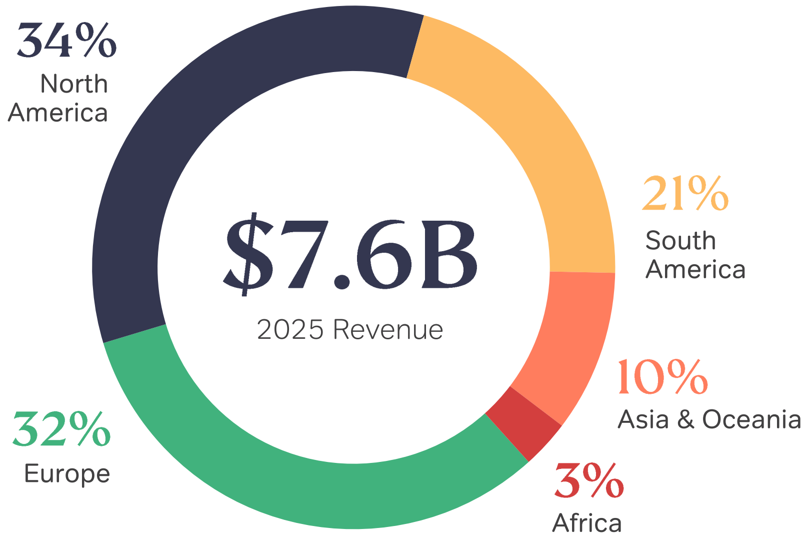
Global imprint and impact

1953	22,000+	$2.8B	$7.6B	$1.11B	14.6%	100+ countries	50+ countries
Founded	Employees	Market Cap[2]	Revenue	Adjusted EBITDA[1]	Adjusted EBITDA Margin[1]	Commercial Footprint	Operations Footprint

Diversified global footprint

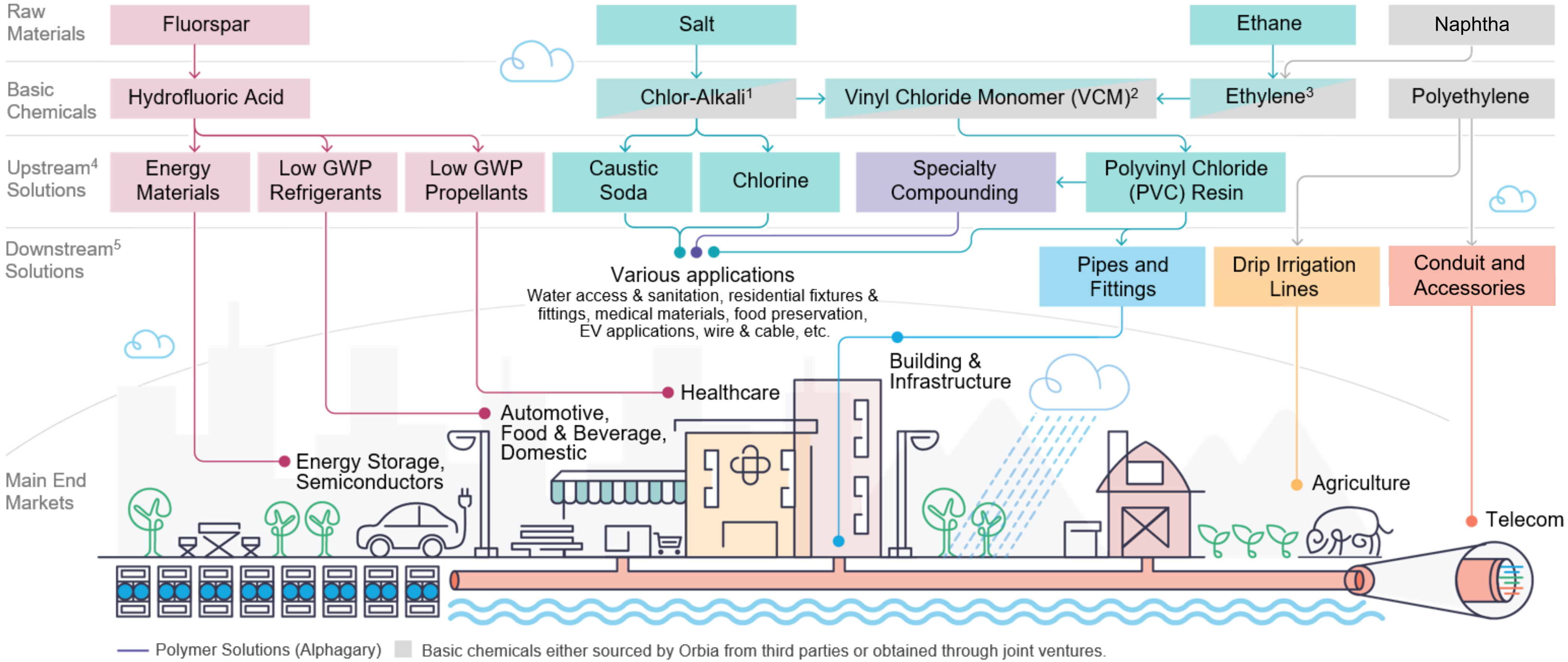


Revenue[1] by region



1. As of 12/31/25; Adjusted EBITDA is EBITDA adjusted for items that have a limited number of occurrences, are clearly identifiable and not reflective of ongoing business performance.
2. Market Cap as of 07/31/26. Source: Bloomberg.

This is Orbia



1. Chlor-alkali is produced by Orbia and sold to third parties in the Americas, in Europe it is integrated directly into the production process (in the Americas, it is also sourced from a third party to enable the process). **2.** Vinyl chloride monomer is manufactured by Orbia in Europe, while in the Americas it is sourced from an external supplier. **3.** In Europe, ethylene is derived from naphtha sourced from a third party, while in the Americas ethylene is produce through a JV. **4.** Upstream solutions include specialty chemicals and differentiated materials. **5.** Downstream solutions displayed include main manufactured products.

Diversified portfolio (FY 2025)

Water & food security

Polymer Solutions

$2,420
Revenues[1]

$279
Adj. EBITDA[1,2]

11.5%
Adj. EBITDA Margin[1,2]

Building & Infrastructure

$2,462
Revenues[1]

$286
Adj. EBITDA[1,2]

11.6%
Adj. EBITDA Margin[1,2]

Precision Agriculture

$1,095
Revenues[1]

$142
Adj. EBITDA[1,2]

12.9%
Adj. EBITDA Margin[1,2]

Decarbonization & energy transition

Fluor and Energy Materials

$958
Revenues[1]

$267
Adj. EBITDA[1,2]

27.8%
Adj. EBITDA Margin[1,2]

Information access & connectivity

Connectivity Solutions

$918
Revenues[1]

$144
Adj. EBITDA[1,2]

15.7%
Adj. EBITDA Margin[1,2]

Figures are presented in US$ millions, unless specified otherwise.

1. Including intercompany sales.
2. Adjusted EBITDA is EBITDA adjusted for items that have a limited number of occurrences, are clearly identifiable and not reflective of ongoing business performance.

Leading positions across all business groups

orbia

Polymer Solutions

#1 Global specialty PVC producer[1]

#6 Global general PVC producer[2]

vestolit

alphagary

Advantaged player in PVC and specialty PVC, serving infrastructure, health and well-being and other industries

Building & Infrastructure

#1 in Europe[3]

#1 in Latin America[3]

wavin

Leading global provider of innovative water management solutions for resilient construction

Precision Agriculture

#1 Globally[3]

NETAFIM™

Global market leader in precision irrigation and sustainable solutions that enable the world's farmers to grow more with less

Fluor & Energy Materials

#1 Global fluorspar producer[4]

orbia Fluor & Energy Materials

Largest global fluorspar provider for fluorine-based products with applications from medicine to refrigeration to energy storage

Connectivity Solutions

#1 in the U.S.[5]

dura·line

Market leader in data network solutions, including conduit and accessories designed to bring connectivity to all

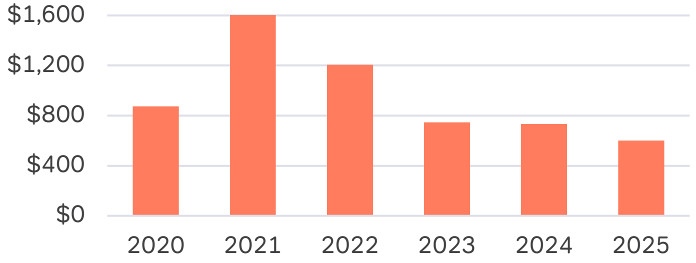
1. IHS Markit (PVC – Capacity to produce by Process), 2026. 2. IHS Markit (PVC – Capacity to produce by Shareholder), 2026. 3. Company estimates.
4. S&P Global Fluorspar and Inorganic Fluorine Products report 2024. 5. Dun & Bradstreet interview with Data Communications sales teams & experts (Dec 2025).

Financial performance

EBITDA impacted by weak market conditions

Market headwinds across multiple businesses have contributed to lower performance

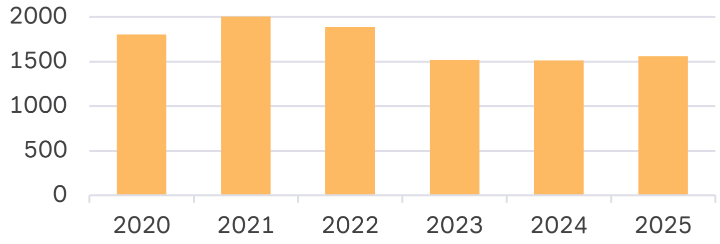
PVC pricing
(USD per Ton)



Source: CMA Analytics data, 2025

- Excess PVC capacity in China and the U.S. leading to increased exports and lower prices globally **(Polymer Solutions)**

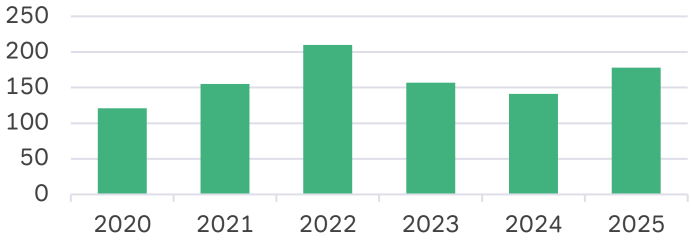
European building permits issued
(‘000 per year)



Source: European Commission website, 2025

- Sustained high interest rates leading to delays in housing and infrastructure investments
- Conflict in Europe driving recession and high energy costs
  (Building & Infrastructure)

U.S. net farm income
($B USD per year)



Source: USDA website, 2025

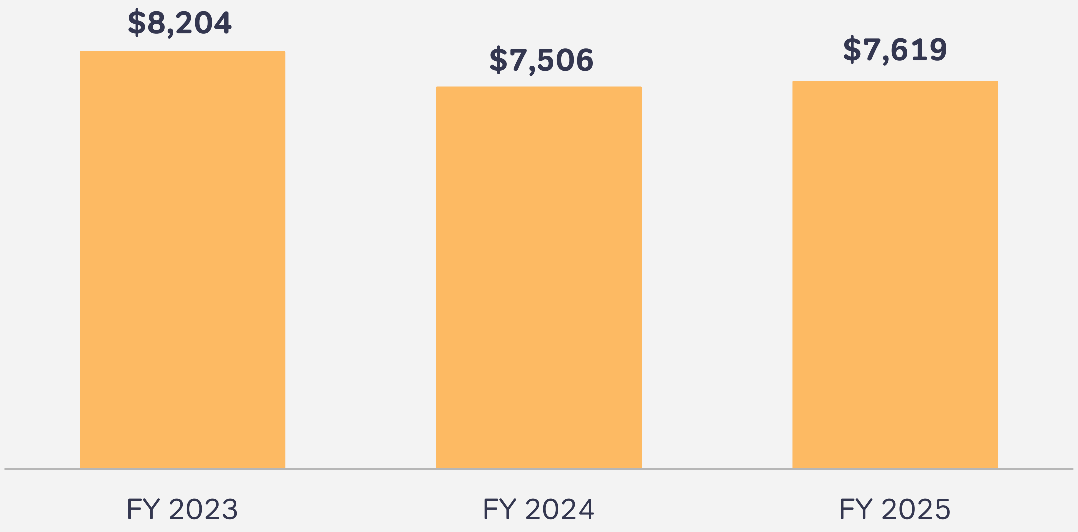
- Net farm income has fallen by ~15% versus 2022 driven by
  - Lower crop prices
  - Higher input costs
  - Rising interest rates
  (Precision Agriculture)

Others:

- F-gas quota reductions in NA negatively affecting volumes, but not yet fully compensated by price increases as experienced in EU **(Fluor & Energy Materials)**
- The U.S. HDPE conduit sector is experiencing surplus capacity, which is causing price pressures for all participants in the market **(Connectivity Solutions)**

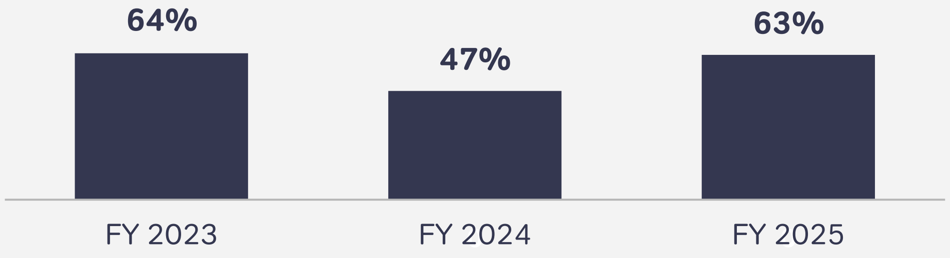
Prudent capital structure management focused on improving EBITDA and cash flow generation

Sales ($M)



Orbia EBITDA ($M) & margin (%)

Operating cash flow as % of reported EBITDA



Note: EBITDA = net profit, + Income tax (benefit) expense, other income/expense (includes royalties), share of gain of subsidiaries and associates, impairments, finance cost (foreign exchange (gain)/loss, interest expense and interest income, fair value of non-controlling interest, and monetary position (gain) loss), depreciation and amortization.

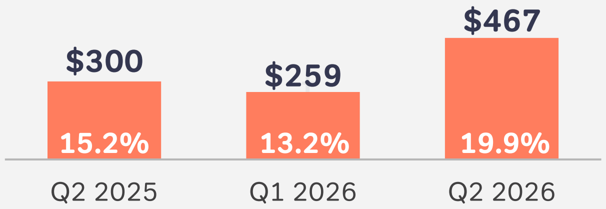
1. Adjusted EBITDA. Adjusted EBITDA is EBITDA adjusted for items that have a limited number of occurrences, are clearly identifiable and not reflective of ongoing business performance. For FY 2024, reported EBITDA was $1,097M, with EBITDA margin of 14.6%. FY 2025, reported EBITDA was $1,020M, with EBITDA margin of 13.4%.

Q2 2026 Results

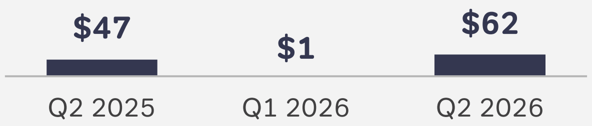
Higher revenue and EBITDA, improved cash flow and leverage position year-over-year

Sales ($M)

Adjusted EBITDA ($M) & Margin (%)



Operating Cash Flow ($M)

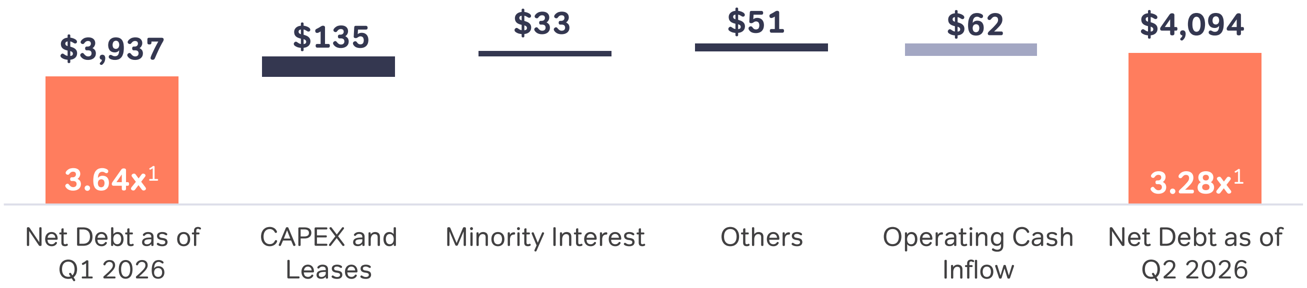


1. EBITDA adjusted for one-time items to better reflect underlying earnings.

Q2 2026 Highlights

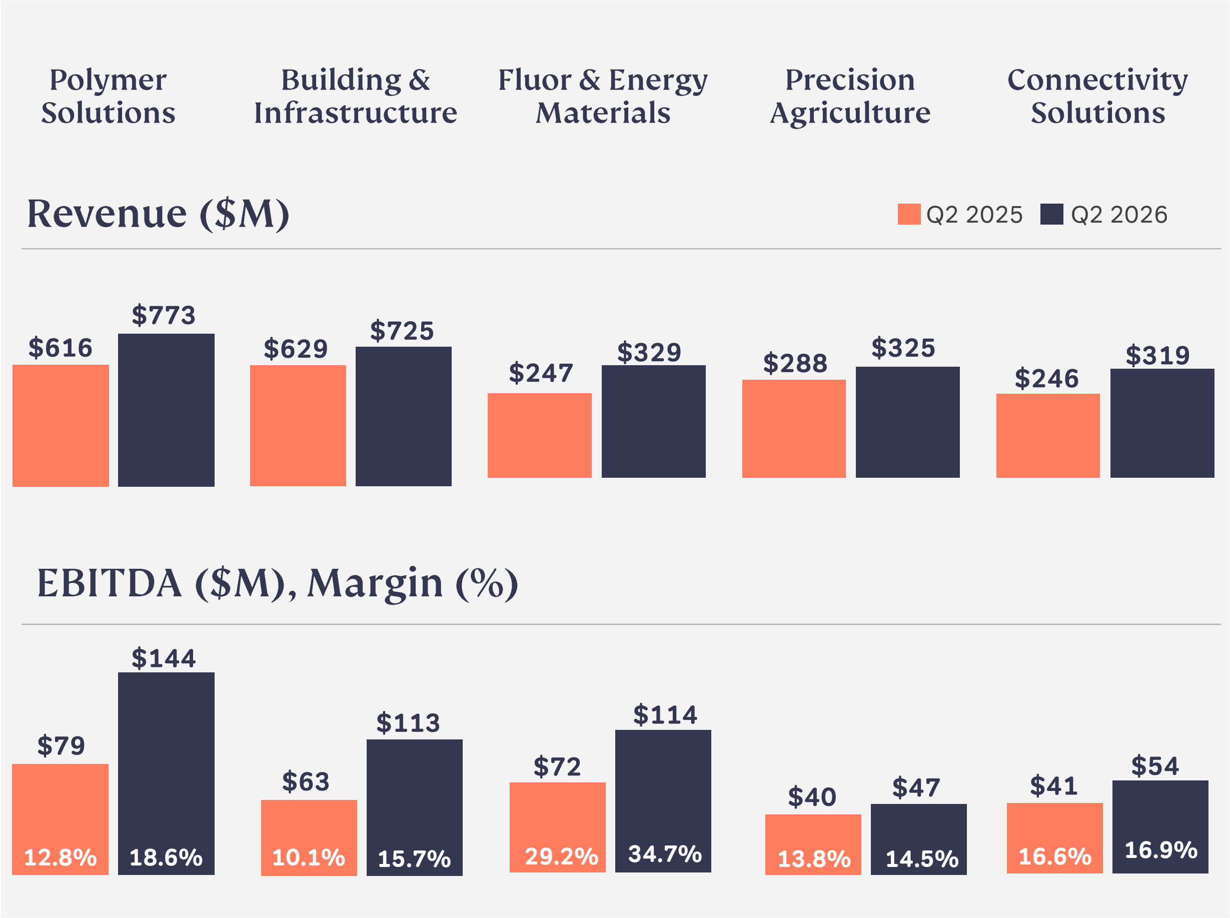
- Operating cash inflow of $62M increased by $15M YoY, and free cash flow of negative $73M improved by $9M YoY
- Working capital increase of $185M in the Q2 2026 compares to an increase of $111M in the same quarter of 2025, this aligns with historical seasonal operational trends and typically reverses during the latter half of the year, as well as elevated business activity and the impact of higher prices and input costs resulting from the Middle East dynamics
- Net debt-to-EBITDA ratio decreased from 3.64x to 3.28x during the quarter, primarily driven by an increase in the last 12-months EBITDA of $168M, partly offset by an increase in net debt of $157M to fund the seasonal build-up of working capital

Net Debt increase of $157M, primarily to fund seasonal build-up of WC[2]



1. Net-debt-to EBITDA adjusted for one-time items to better reflect underlying earnings of 3.24x on June 30, 2026 and 3.55x on March 31, 2026. 2. Working capital.

Higher revenues and EBITDA across all business groups



Polymer Solutions

- Increase in revenues was primarily driven by higher resin prices due to market dynamics related to the ME, favorable pricing conditions in strategic markets and higher derivatives volumes compared to PY, which had been affected by operational disruptions
- EBITDA increased driven by elevated resin prices and the resulting margin expansion, supported by Orbia's significant production exposure to relatively low-cost U.S. Gulf Coast ethane feedstock and natural gas. These gains were partially offset by higher input and energy costs in Europe and adverse FX

Building & Infrastructure

- Increase in revenues driven by proactive commercial actions implemented early in the period to offset higher input costs stemming from the ME conflict, higher volumes in Latin America, and favorable FX. This was partially offset by the absence of revenue from non-core assets divested during 2025
- EBITDA increased driven by margin expansion from proactive commercial actions and a favorable mix, supported by growing adoption of recently launched value-added solutions. EBITDA also benefited from a timing lag between price increases and rising input costs as the business drew on raw materials procured ahead of the ME conflict, together with the continued impact of cost-reduction initiatives

Fluor & Energy Materials

- Increase in revenues was driven by commercial strength across all major product categories, particularly refrigerants, and favorable product life cycle dynamics in part of the medical propellant product portfolio. This was partially offset by lower volumes in minerals and chemical intermediates
- EBITDA increased, driven by commercial strength across the portfolio and a continued favorable product mix, partially offset by higher sulphur and logistics costs and adverse FX

Precision Agriculture

- Increase in revenues was driven by the U.S., Turkey, Peru, and Australia, as well as higher project revenues in Middle East and Africa, partially offset by lower volumes in India. Revenues also benefited from proactive pricing actions to offset raw material cost increases stemming from the ME conflict across global operations
- EBITDA increased the growth previously discussed and pricing discipline, partially offset by adverse FX

Connectivity Solutions

- Increase in revenues was driven by higher volumes amid strong demand across the U.S. telecommunications, data center buildout, and the modernization of the U.S. electric power grid. The business executed disciplined pricing to offset higher raw material costs stemming from the ME conflict
- EBITDA increased driven higher volumes, a favorable product mix shift towards value-added solutions serving the data center market, and the impact of cost reduction initiatives

2026 guidance and market outlook

EBITDA	CAPEX	Effective Tax Rate
~$1,200M *of at least*	~$400M	27%–32%[1]

Polymer Solutions

- Resin prices have trended downward during the start of the second half as global supply and demand dynamics have evolved
- Nevertheless, experts anticipate that prices will stabilize above the levels observed in the second half of last year
- The business will continue to prioritize strict cost control, operational safety and asset integrity, as well as cash generation and profitability growth

Building & Infrastructure

- The business remains vigilant about the potential impact of higher prices on demand, particularly in Europe
- The business will continue to focus on profitability, underpinned by new product introductions, rationalization of its manufacturing footprint, and cost optimization initiatives

Fluor & Energy Materials

- Positive fluorine pricing trends are expected to persist through the second half of the year, partly offset by seasonal volume adjustments
- The business will proactively implement strategic pricing actions to offset higher raw material and logistics costs, while ensuring safe and stable mining and chemical operations and maximizing the value of fluorine across its portfolio
- Growth investments will target mining infrastructure, next-generation medical propellants, and battery materials

Precision Agriculture

- Positive momentum is expected to continue across key markets, led by Brazil and Peru, and sustained improvement in the U.S. This is complemented by solid project backlog in the Middle East and Africa
- Growth will be further supported by the ramp-up of recently launched products, including the new direct pressure regulator with integrated valve, the new orchard cooling solution, and GrowSphere FLEX Beta, among others
- That said, the business will continue to monitor potential impact on demand as a result of higher input costs for farmers

Connectivity Solutions

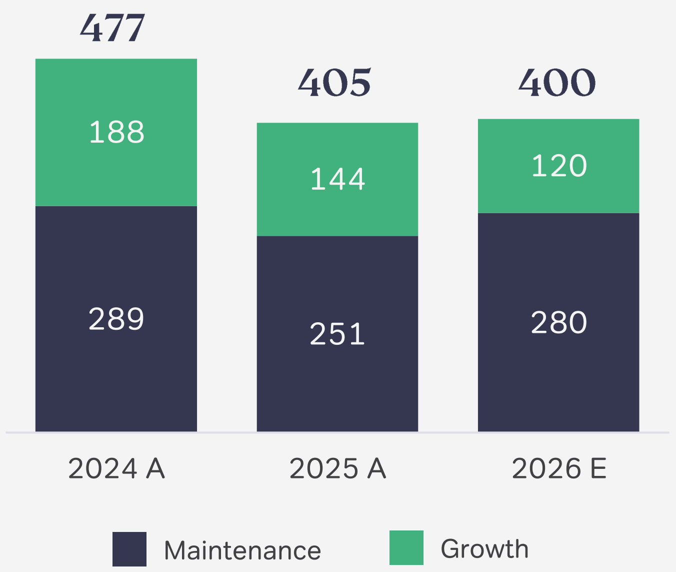
- The business expects continued strong demand across its main markets, supported by the renewal and expansion of broadband networks, the buildout of AI and data center infrastructure, and the modernization of the power grid
- Profitability is expected to improve, driven by high plant utilization and a greater contribution from higher value-added products within the portfolio

1. Excluding discrete items that do not reflect ongoing operational results such as foreign exchange rate changes and inflation adjustments, as well as other non-recurring items.

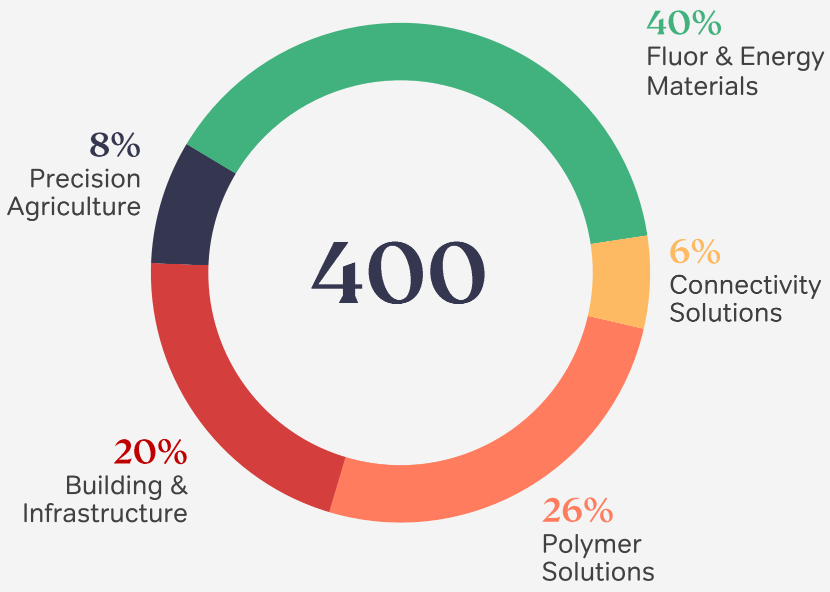
Maintaining discipline in capital expenditures ~$400M guidance for 2026

Focused on safety, asset integrity and highly selective growth projects with CapEx/EBITDA < 3x

CapEx spend



2026E CapEx per business group



Figures are presented in US$ millions, unless specified otherwise.

Leverage profile

Net Debt/Adjusted EBITDA

- $4.1B in debt balance, net of cash

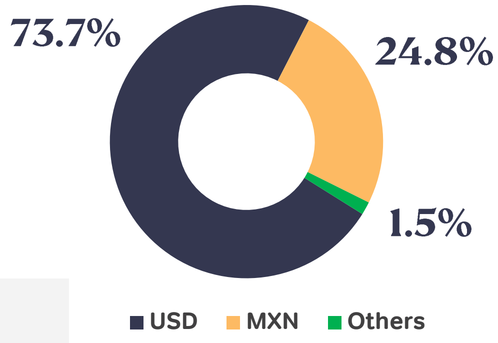
Bank Facility

- Ample liquidity with $1.4B available under a committed revolving credit facility, currently undrawn

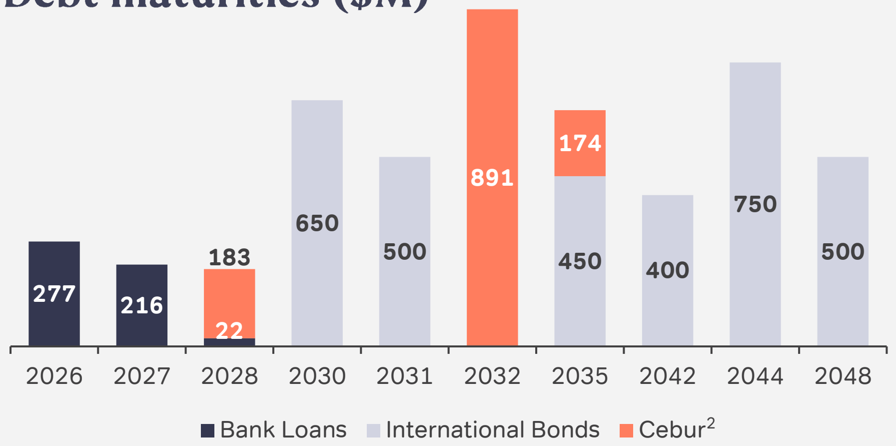
Credit Ratings (outlook)

- S&P: BBB- (negative)
- Fitch: BB+ (stable)
- Moody's: Ba2 (negative)

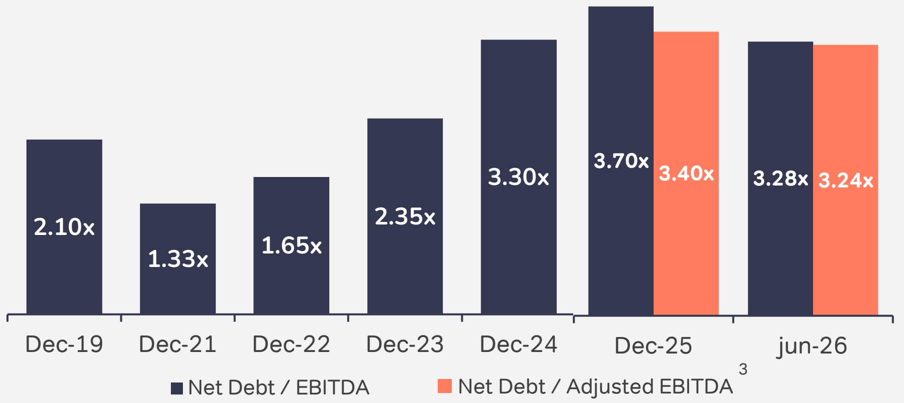
Debt by currency



Debt maturities ($M)[1]



Net Debt-to-EBITDA



5.88%
Average cost of debt[4]

9.65 years
Average LT debt maturity

1. As of end of Q2 26. Closing FX $17.4700 2. Mexican local bonds. 3. EBITDA excludes items that have a limited number of occurrences, are clearly identifiable and not reflective of ongoing business performance. 4.Weighted average cost of debt, all USD swapped from local currencies.

Our Business Groups

orbia | Polymer Solutions

vestolit alphagary

Addressing customer needs and global challenges

Creating exceptional value:

- PVC is a cost-efficient and durable polymer, ideal for long-life applications
- PVC offers many difficult-to-replace properties for critical uses, especially in medical applications
- Heritage in PVC compounding has widened to include many other polymers (PO, TPE, TPU, CPE, EVA), offering customers a diverse and distinctive portfolio
- Additives (plasticizers and stabilizers) enhance performance characteristics, enabling PVC to meet a wide range of requirements
- Derivatives are essential for various industries such as water treatment, cleaning agents and food preservation

A culture of continual innovation:

- Materials address critical end uses from clean water to transport to healthcare
- Vertical integration secures supply and provides a platform for innovative development
- Sustainability targets are realized through collaboration and supply chain innovation

Population Growth

10B

people are expected to live on Earth by 2050—25% more than today[1]

Urbanization

67%

of the world population will be living in urban areas by 2050, compared to 58% today[2]

Life Expectancy

77

by 2050, compared to 72.5 years today[1]

1. United Nations, World Population Prospects, 2024.
2. United Nations, Department of Economic and Social Affairs, Population Division, World Urbanization Prospects: The 2025 Revision

Our Business Groups

orbia | Building & Infrastructure

Addressing customer needs and global challenges

Future-proofing communities though holistic water management:

- Creating a safe and efficient water supply that reduces disease and health risks
- Designing more efficient, sustainable and comfortable buildings
- Protecting cities from floods, drought, biodiversity loss and heat stress
- Creating sanitation and sewer solutions to support growing populations

Water loss

25%

of Europe's water is lost due to leakages[1]

Sanitation

46%

of the people in the developing world lack access to basic sanitation[2]

Urbanization

33%

of energy is consumed by buildings[3]

1. European Commission Environmental Department analysis, 2025.
2. UN World Water Development Report, 2025.
3. International Energy Agency, The Breakthrough Agenda Report 2025.

orbia | Building & Infrastructure

We advance life around the world by building healthy, sustainable environments

Safe and efficient water supply

Water distribution solutions: Delivering high-quality utility distribution networks

Hot and cold water solutions: Ensuring reliable day-to-day water supply in buildings

Better sanitation and hygiene

Soil and waste solutions: Providing cost-efficient, reliable and easy to install systems for the discharge of in-house wastewater

Foul water solutions: Offering pipe systems, manholes and inspection chambers to secure leakage-free transport of wastewater

Urban climate resilience

Solutions for stormwater management and climate events, with a complete portfolio to catch, transport, filter, infiltrate, attenuate and reuse rainwater

Improved building performance

Indoor climate solutions that enhance comfort while minimizing environmental impact

Solution provider for energy efficient heating, cooling and ventilation

Fully-integrated solution via one central control platform across applications

orbia | Precision Agriculture

Addressing customer needs and global challenges

Providing end-to-end solutions for farmers to answer different agricultural challenges:

- Advanced irrigation and fertigation products and solutions
- Digital farming
- Agriculture projects
- Controlled environment agriculture—greenhouse turnkey projects

Precision agriculture helps farmers grow more with less:

- Increases crop yields
- Improves crop quality
- Decreases water usage
- Reduces carbon footprint
- Minimizes fertilizer usage
- Lowers energy usage

Water use

70%

of the world's freshwater use is from agriculture[1]

Water waste

75%

of arable land has inefficient water use[1]

Urbanization

50%

more food will need to be grown by 2050 to meet the needs of the planet's population[2]

1. 2024 UN World Water Development Report: Water for Prosperity and Peace.
2. Food and Agriculture Organization of the United Nations (FAO) Reports—The State of the World's Land and Water Resources for Food and Agriculture, 2025.

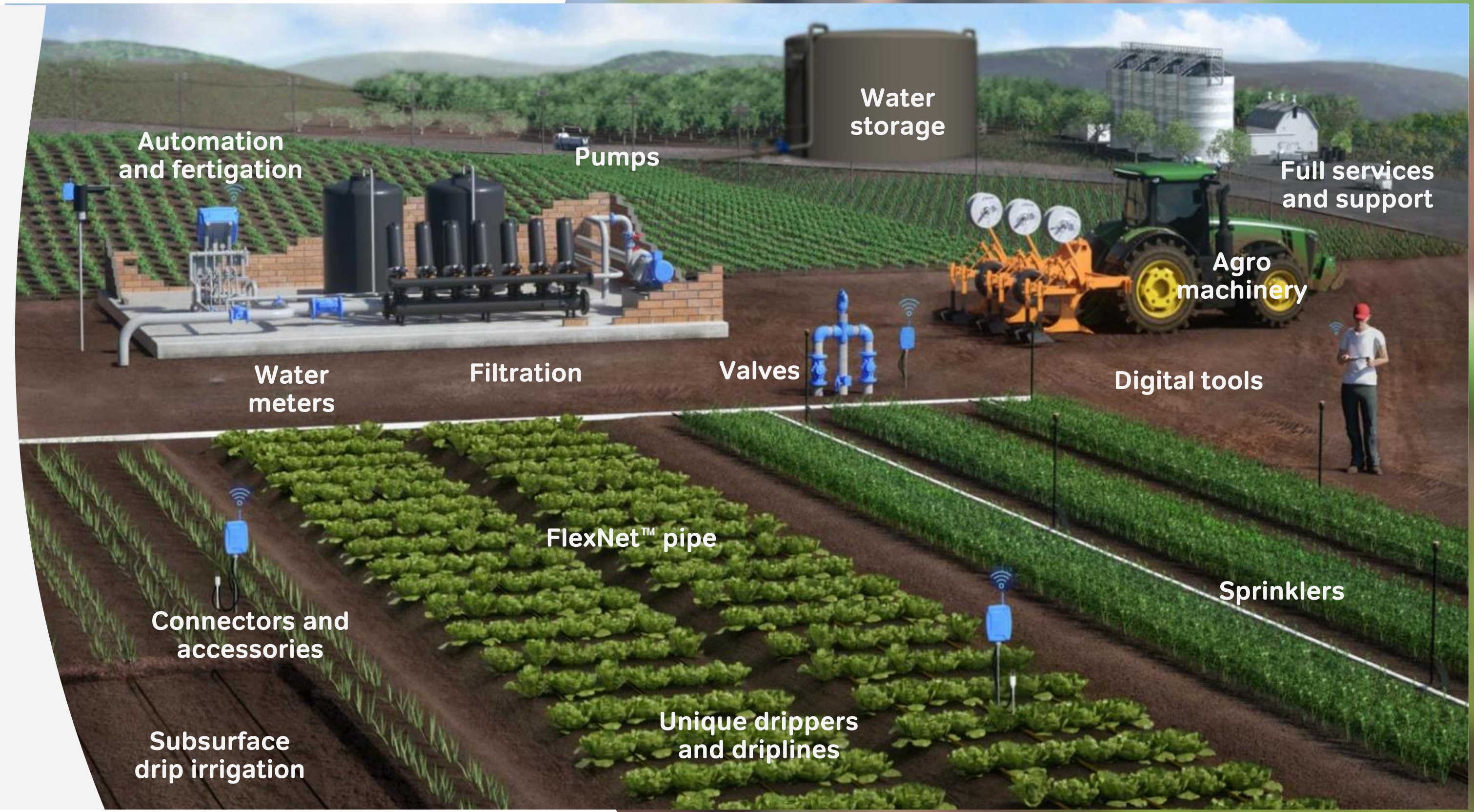
orbia | Precision Agriculture

Sustainable competitive advantages with full end-to-end solutions

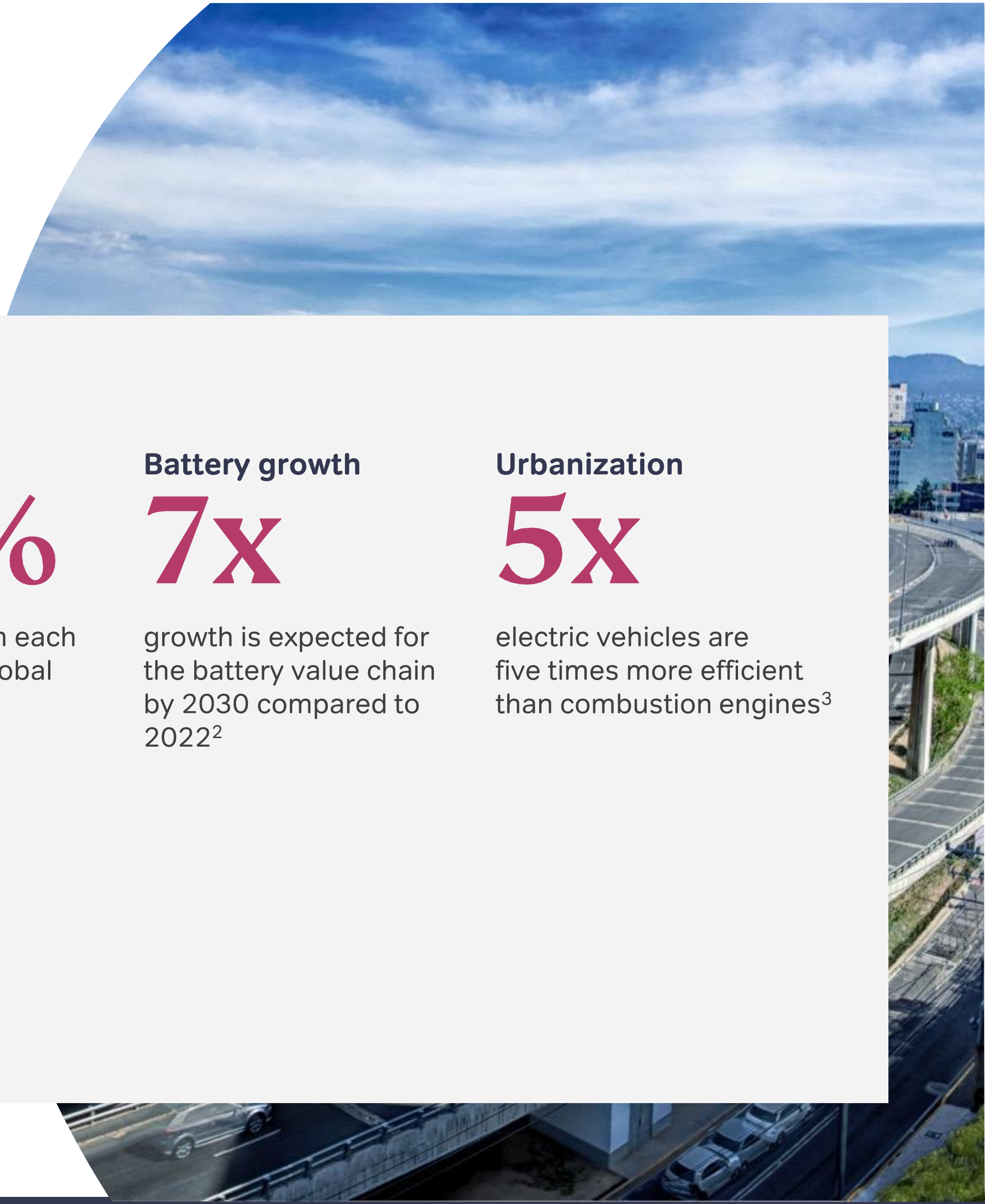
Providing a broad portfolio of end-to-end integrated precision agriculture solutions that span from water source to root zone

Enables farmers to have precise, automated control over every detail of a farm, and deeper insights into crop health, soil conditions and yield performance

NETAFIM™



orbia | Fluor & Energy Materials



Addressing customer needs and world challenges

Fluorine enhances everyday lives:

- Energy-efficient cement and steel production
- Cooling and refrigeration
- Pharmaceuticals
- Energy materials
- Coating for telecom cables
- Displays and chips for consumer electronics such as phones
- Solar panel protection

Leading decarbonization innovation:

- Transition minerals into engineered raw materials for a circular economy
- Low GWP refrigerant gases and medical propellants
- Localized, vertically integrated and secure supply chain for lithium-ion batteries with strong U.S. manufacturing presence
- Technology development for battery recycling and custom electrolytes to improve battery performance

Decarbonization

20.4%

rate the world must reach each year until 2050 to limit global warming to 1.5° C[1]

Battery growth

7x

growth is expected for the battery value chain by 2030 compared to 2022[2]

Urbanization

5x

electric vehicles are five times more efficient than combustion engines[3]

1. PwC Net Zero Economy Index 2024.
2. McKinsey Battery Insights Demand Model 2023.
3. National Renewable Energy Laboratory 2023 report.

orbia | Fluor & Energy Materials

Fluorine is a Critical Material Enabling Energy Transition

The energy storage market

>20%

CAGR

Lithium-ion battery market will grow with electric vehicle and stationary storage demand

~30kg[1]

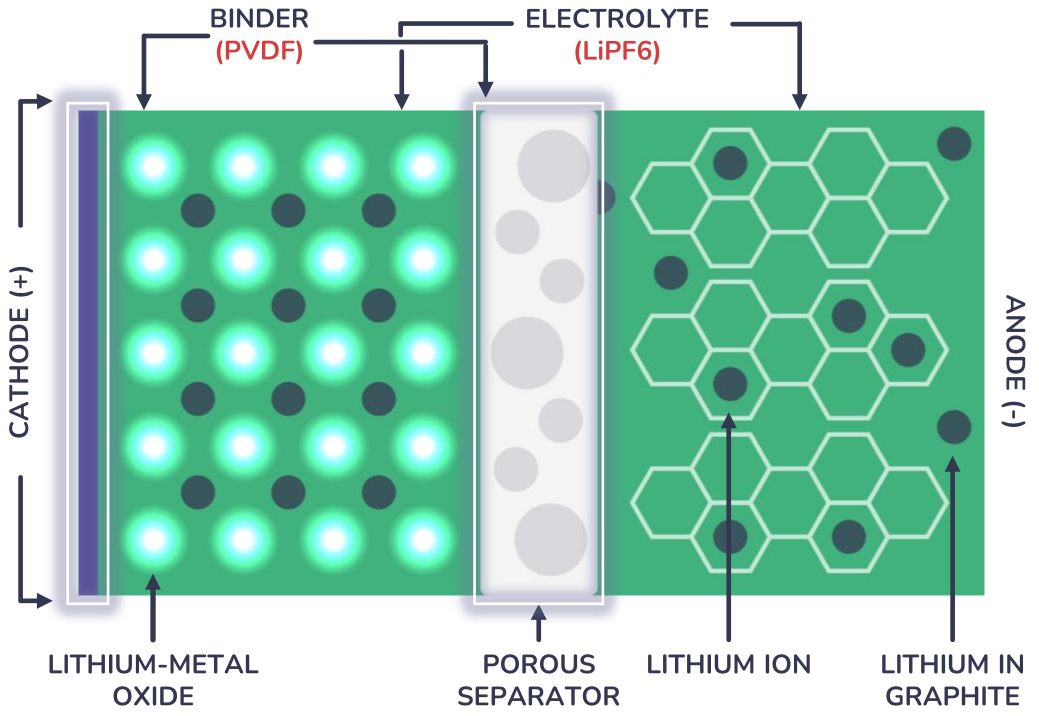
per electric vehicle

Each electric vehicle creates demand for 30kg of acidspar

3.5 Terawatt hours LiB capacity by 2030 equates to 1.4 million MT acidspar, **>25% of current acidspar supply**

1. Based on 100kWH battery

Lithium-ion battery



The element fluorine is used in:

- The electrolyte that enables lithium ions to move (LiPF6)
- The cathode and the separator as the binder (PVDF)
- Specialty additives for improved battery performance

Addressing customer needs and global challenges

HDPE conduit provides scalable, efficient solutions:

- Advanced protection for cables resistant to natural and mechanical damage
- Excellent performance in cold weather
- Scalable solutions support network upgrades
- Supports climate-friendly and power efficient fiber

U.S. telecom, data center & power markets have growth fundamentals:

- Interconnectivity required to bring fiber to the home and long-haul upgrades
- New investments in data centers
- Grid modernization and AI-driven power demand

Connectivity

~50%

of U.S. households lacking fiber optic connectivity[1]

Backbone modernization

5–10 yrs

long-line rebuild cycle[2]

New data centers

$1.0T

Investment expected in 2027[2]

Power grid modernization

40 yrs

of average age of power grid infrastructure in the U.S.[3]

1. Fiber Broadband Association (FBA) & RVA LLC Market Research, 2025 Fiber Deployment Survey, 2025.
2. Dura-Line estimate based in publicly available data.
3. U.S. Department of Energy (DOE), Large Power Transformers and the U.S. Electric Grid, 2025.

orbia | Connectivity Solutions

Addressing customer needs and global challenges

- 50 years of market leadership and innovation
- Global presence, strategically aligned with high-growth markets
- Relationship-driven support and solutions serving largest telecom and data providers in the world[6]

Salesforce and project specialist employees[1]

200+

largest, most sophisticated among peers

Global footprint[2]

#1

21 manufacturing locations in highest value markets with close proximity to customers[3]

15 of top 20 largest telecom companies

75%

in the U.S. and Europe have relationships with Orbia Connectivity Solutions

Average relationship tenure

15+ years with largest telecom providers[4]

Net promoter score

56 top quartile of peer group[5], enabled by reliability of supply, high quality products and best-in-class customer support

1. All figures as of 12/31/24.
2. Orbia estimates
3. The number of sites per business group may differ from other sources due to accounting factors, such as shared facilities between or within business groups, various operational units within the same complex and sites that are no longer active.
4. Largest telecom providers defined as the top 20 North America and Europe telco and cable providers by number of subscribers.
5. Network and other communications equipment net promoter score 2025 benchmarks (Customer Guru).
6. Excluding China.

orbia

Advancing life together

Polymer Solutions

Building & Infrastructure

Precision Agriculture

Connectivity Solutions

Fluor & Energy Materials

Orbia is a company driven by a shared purpose: to advance life around the world. The five Orbia business groups have a collective focus on expanding access to health and well-being, reinventing the future of cities and homes, ensuring food, water and sanitation security, connecting communities to information and enabling the energy transition with basic and advanced materials, specialty products and innovative solutions.