

### Second Quarter 2019 Earnings Results Conference Call

### **Forward-Looking Statements**

In addition to historical information, this presentation "forward-looking" statements reflect contains that management's expectations for the future. The words "anticipate," "believe," "expect," "hope," "have the intention of," "might," "plan," "should" and similar expressions generally indicate comments on expectations. The final results may be materially different from current expectations due to several factors, which include, but are not limited to, global and local changes in politics, the economy, business, competition, market and regulatory factors, cyclical trends in relevant sectors; as well as other factors that are highlighted under the title "Risk Factors" on the annual report submitted by Mexichem to the Mexican National Banking and Securities Commission (CNBV).

The forward-looking statements included herein represent Mexichem's views as of the date of this press release. Mexichem undertakes no obligation to revise or update publicly any forward-looking statement for any reason unless required by law." Mexichem has implemented a Code of Ethics that rules its relationships with its employees, clients, suppliers and general groups. Mexichem's Code of Ethics is available for consulting in the following link:

http://www.mexichem.com/Codigo\_de\_etica.html.

Additionally, according to the terms contained in the Securities Exchange Act No 42, Mexichem Audit Committee established a mechanism of contact, which allows that any person that knows the un-fulfilment of operational and accounting records guidelines and lack of internal controls of the Code of Ethics, from the Company itself or from the subsidiaries that this controls, file a complaint which is anonymously guaranteed. The whistleblower program is facilitated by a third party. The telephone number in Mexico is 01-800-062-12-03.

The website is: <u>http://www.ethic-line.com/mexichem</u> and contact e-mail is: <u>mexichem@ethic-line.com</u>.

Mexichem's Audit Committee will be notified of all complaints for immediate investigation.





### Vinyl

Seeing sequential improvement

Pricing pressures and lower supply of raw materials

### Revenue

down 7% to \$1.8 billion 3% on a constant currency basis

### Fluor

Upstream business sales growing in double digits

Increase of illegal imports into the EU

EBITDA down 12% to \$372 million 10% on a constant currency basis

# Our areas of **focus**

 Continuing as a resilient company

Building a strong
leadership team

 Well underway in our transformation



### In Q2 2019, well diversified and moving more downstream to specialty products



EBITDA 6M'18









### ROIC above our cost of capital and consistent with our long-term strategy



ROIC: Adjusted NOPAT for continuing operations/Adjusted Equity from continuing operations + Liabilities with cost - Cash. Income from continuing operations and NOPAT (EBIT-taxes) consider trailing twelve months.



Proving ducts to carry power and fiber optics cables for 'greenfield city' in India



### **▲ NETAFIM**<sup>™</sup>

### Providing irrigation for 2,000 hectares

of sugarcane in Tanzania, Africa









In partnership with StormHarvester to provide 'smart' stormwater tanks to capture rainwater



## Building our pipeline of innovative solutions

**\$130 million corporate VC fund** to invest in early stage startups to bring innovation into Mexichem.

Actively **partnering with startups** to expand our product offerings, decrease costs and enter new markets.

**Internal innovation program** – inspiring each employee to suggest innovative ideas.

 Program designed to coach, train and mentor internal entrepreneurs and support them in commercializing their ideas.



### Brief summary of results

mm US\$	Second Quarter		
Financial Highlights	2019	2018	%Var.
Net sales	1,839	1,968	-7%
Operating income	237	317	-25%
EBITDA	372	423	-12%
EBITDA margin	20.2%	21.5%	-129 bps
EBITDA wo IFRS 16 effect	353	423	-17%
Net majority income	84	162	-48%
Operating cash flow before capex, buy- back shares program & dividends	217	253	-14%

EBITDA by quarter (US mm)



Quarter	Sales		EBITDA			
mm US\$	2Q18	2Q19	%Var.	2Q18	2Q19	%Var.
Vinyl	642	588	-8%	148	105	-29%
Fluent	1,144	1,089	-5%	175	181	3%
Fluor	230	204	-11%	100	73	-27%
Eliminations/ Holding	(48)	(42)	-13%	-	13	
Mexichem Consolidated	1,968	1,839	-7%	423	372	-12%

#### 12 Second Quarter 2019 Earnings Results



\* Organic = means that it will exclude: i) CADE 2018 and Netafim Ltd. Acquisition related expenses in 2018 & 2019; ii) IFRS 16 benefit in 2019 EBITDA and iii) FX translation effects without consider any positive or negative effect from Venezuela.

### **Mexichem**

#### 13 Second Quarter 2019 Earnings Results

#### Free cash flow

Second Quarter January - June 2019 2018 %Var. 2019 2018 % Var. mm US\$ **EBITDA** 423 -12% 690 -8% 372 753 Taxes paid (52)(78) -33% (106)(132)-20% Net interest paid (21)(22)-5% (105)(96)9% **Bank commissions** (15)(4) 275% (20)(7)186% Exchange rate gains (losses) (3) (22)-86% (4) (32)-88% Change in trade working capital (1) (2) (279)(64)(44)45% (261)7% Operating cash flow before capex, buy-217 253 -14% 175 225 -22% back shares program & dividends Total CAPEX (organic & JV) (61) (70)-13% (121)(136)-11% **Operating cash flow before buy-back** 156 183 -15% 54 89 -39% shares program & dividends **Buy-back shares program** (1) (17)-94% 2 (32)N/A Operating cash flow before dividends 155 166 -7% 56 57 -2% Shareholders' dividend (90)(62) 45% (169)(136)24% Free cash flow 65 104 -38% (114)(79)44%

- 1) PMV's insurance A/R is not included in trade working capital calculation.
- Trade working capital variation (Mar 18 vs Dec 17) includes Netafim's proforma results for comparative purposes.

### Committed with our investment grade rating

	Last Twelve Months		
	Jun 2019	Dec 2018	
Net Debt USD million	2,991	2,871	
Net Debt/EBITDA 12 M	2.31x	2.05x	
Interest coverage	4.62x	5.59x	

Net debt USD includes \$0.1 million of letters of credit with maturities of more than 180 days that for covenant purposes are considered gross debt, although they are not booked in the accounting debt.

\* Calculation done without the IFRS 16 effect





