



Polymer
Solutions

Connectivity
Solutions

Building &
Infrastructure

Fluor & Energy
Materials

Precision
Agriculture

2026 Orbia Corporate Overview

1

**Our Strategic
Transformation
as Orbia**

2

**Our Strategy for
Value Creation**

3

**Our Business
Groups**



Our Strategic Transformation as Orbia

A Force for the World

orb • bia

The Latin word for a
spherical globe

A word from Greek mythology
for the personification of force

Our Purpose

**Advance
life around
the world.**

Challenges We Address

Food & Water Security
Decarbonization & Energy Transition
Information Access & Connectivity

Our Values



Be
Brave



Take
Responsibility



Embrace
Diversity

Driven by purpose and unified by values, we choose to tackle the world's toughest challenges.

With more than 70 years of history and a bold vision for the future, we deliver sustainable materials, technologies and solutions that help our customers secure food and water supplies, expand connectivity, decarbonize industries and accelerate the global energy transition.

Our customers rely on Orbia for market-shaping partnerships that improve competitiveness, reduce risk and build resilience.

Global Imprint and Impact

1953
Founded

22,000+
Employees

\$7.6B
Revenue

\$1.1B
Adjusted EBITDA¹

14.6%
Adjusted EBITDA Margin¹

100+ countries
Commercial Footprint

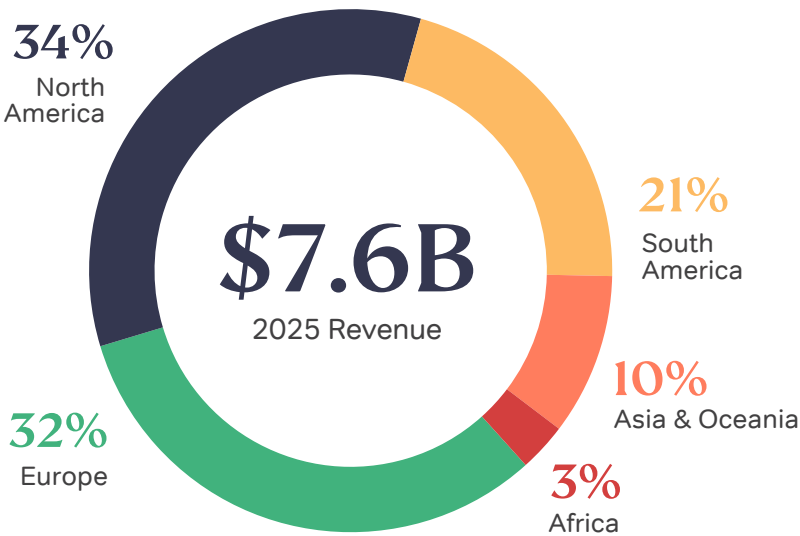
50+ countries
Operations Footprint

Diversified Global Footprint



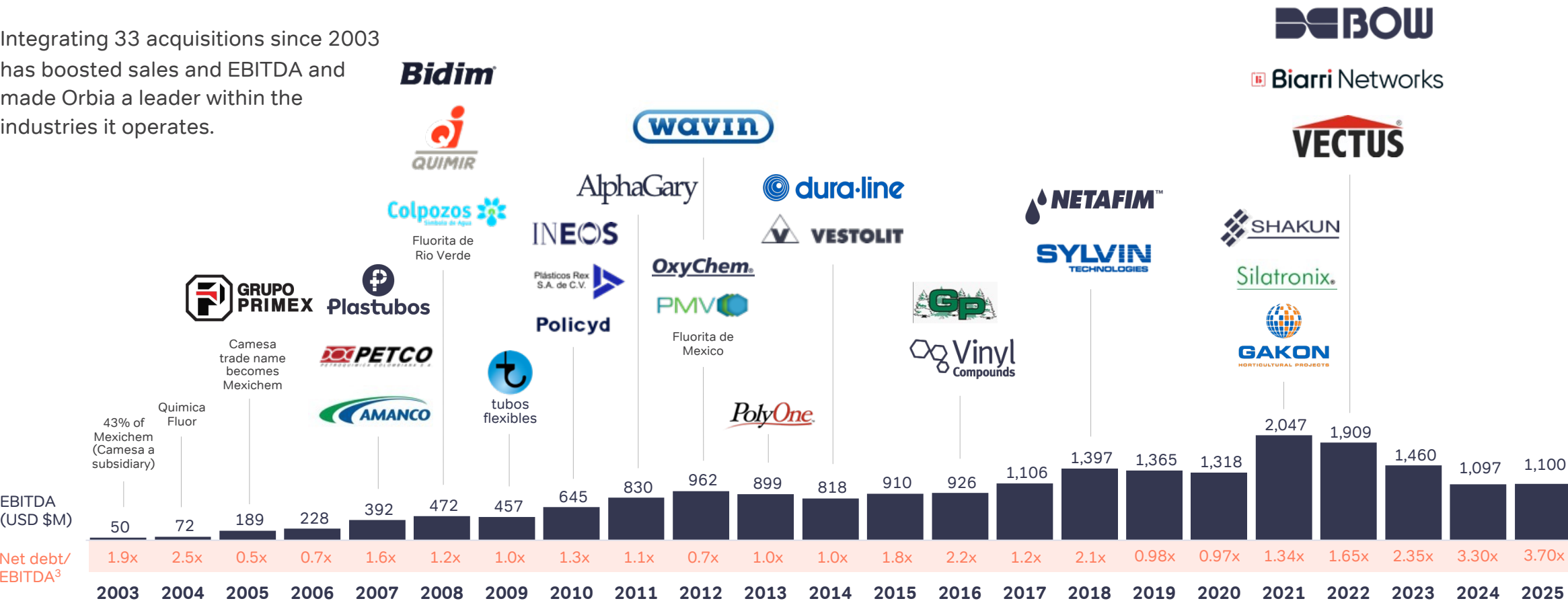
1. As of 12/31/25

Revenue¹ by Region



Our Successful Evolution

Integrating 33 acquisitions since 2003 has boosted sales and EBITDA and made Orbia a leader within the industries it operates.



Source: Company filings. 1. 2018 considers Netafim's integration since February 7th, 2018. 2. Figures for 2017 do not consider EBITDA from Netafim. 3. Net debt in 2018 and 2017 includes US\$0.3 million and US\$0.9mm, respectively; in 2016 includes \$1.4mm and in 2015 US\$21.4mm, corresponding to letters of credit and suppliers' credits exceeding 180 days, which, only for the purposes of the covenants of the Cebures and our revolving credit facility, are considered financial debt, although they are not recorded as debt in our balance sheet 4. Acquired in 2018.

Addressing Global Challenges

We have identified three key challenges our businesses can contribute to:



Decarbonization & Energy Transition

Orbia provides resilient urban infrastructure solutions along with circular building products that contribute to decarbonization. Orbia is also an industry leader in developing advanced battery materials that will secure the North American supply chain.



Food & Water Security

Orbia delivers resource-efficient irrigation solutions to support food security and provides PVC for use in pipes and fittings as well as solutions for smart, city-scale water management.



Information Access & Connectivity

Orbia delivers infrastructure that creates the physical pathways for fiber and other network technologies that connect cities, homes and people worldwide.

Addressing Global Challenges

The five Orbia business groups have a collective focus on solving our three global challenge areas of food and water security, connectivity and information access and climate resilience and decarbonization.



Decarbonization & Energy Transition

Orbia Fluor & Energy Materials

Develops advanced battery materials to secure the North American supply chain and creates low global warming potential refrigerants and medical propellants to support the sustainability transition of the automotive and pharmaceutical industries.



Food & Water Security

Orbia Polymer Solutions

Develops polyvinyl chloride (PVC) general resins, specialty resins, compounds, derivatives and additives for vinyl compounds that are used to create pipes that deliver safe drinking water and sterile healthcare equipment.

Orbia Building & Infrastructure

Works to ensure safe and efficient water supply, sanitation and hygiene, climate-resilient cities and better building performance through solutions such as indoor climate control technology and smart city-scale water management systems from stormwater management to blue-green roofs to tree tanks.

Orbia Precision Agriculture

Enables a food-secure future through the development of precision agriculture solutions that maximize crop yield and quality while minimizing environmental and resource impact to help farmers grow more with less.



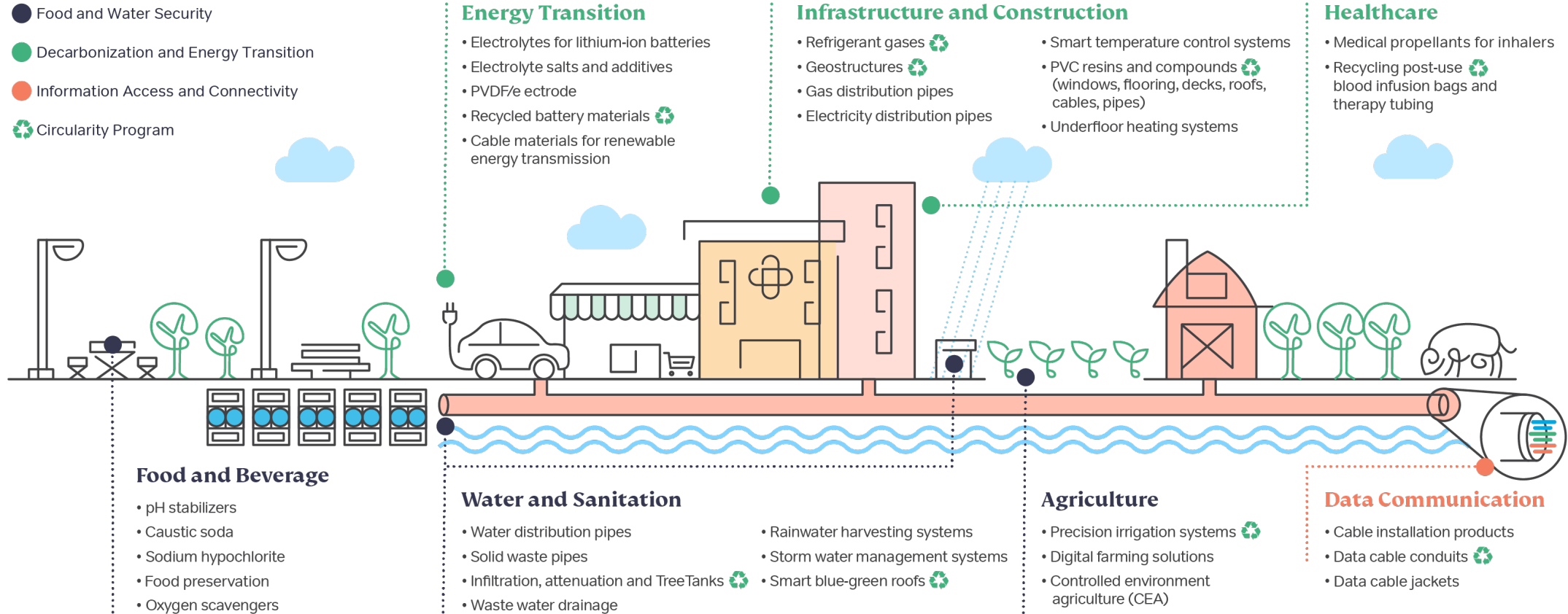
Information Access & Connectivity

Orbia Connectivity Solutions

Delivers infrastructure that creates the physical pathways for fiber and other network technologies that connect cities, homes and people worldwide.

Advancing Life Around the World

Our solutions advance our three global challenges through multiple industries essential for everyday life.



Our Contribution to the UN Sustainable Development Goals

Orbia is a signatory of the UN Global Compact, which encourages businesses worldwide to adopt sustainable and socially responsible practices.

We are committed to becoming a global accelerator of the Sustainable Development Goals (SDGs) set forth by the United Nations (UN) General Assembly.

Sustainability is an integral part of Orbia’s commitment to advance life around the world. We design and co-create solutions that solve interconnected problems at scale: securing water and food supplies, extending durable connectivity and enabling decarbonization and the energy transition to create a more livable future where people and planet both thrive.

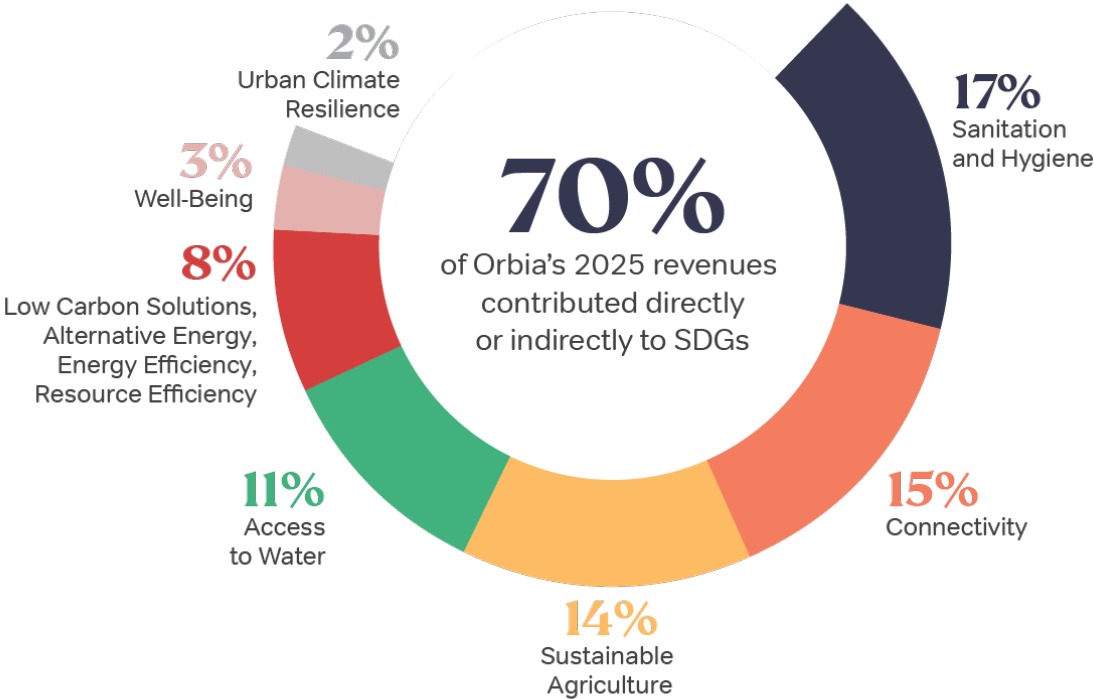
Food & Water Security



Decarbonization & Energy Transition



Information Access & Connectivity



Our Strategic Transformation as Orbia

A Global Leader in Sustainability

Orbia is proud of the recognitions that our efforts and achievements in sustainability have received by external organizations.



S&P Global
Sustainability Yearbook
member since 2021.



FTSE4Good

Member of the FTSE4Good
Index since 2015.



Joined in 2019, in 2025
achieved a Silver Medal,
positioning us among the
top 15% of companies
assessed.



One of 30 members of
the BMV (Mexican
Stock Exchange) ESG
Index since 2012.



In 2025, Orbia received a
C+ Rating from ISS ESG.

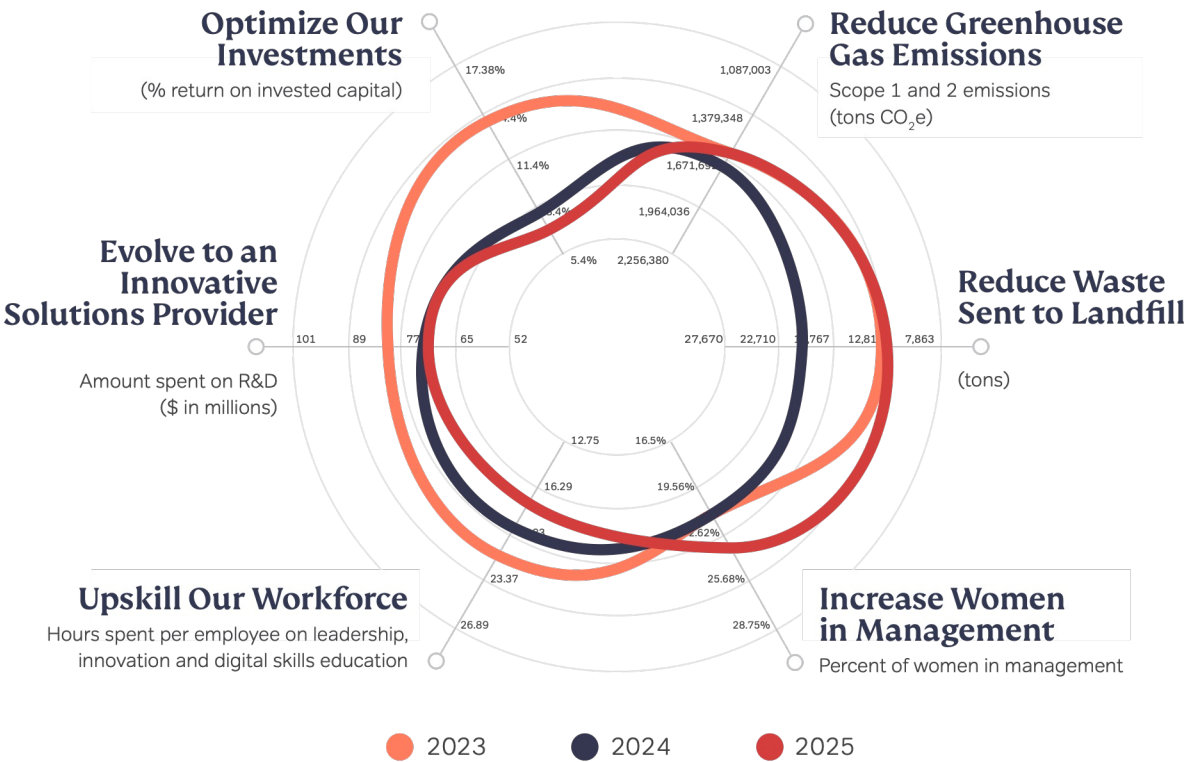


Making a Mark in the World, for the World

Orbia is passionate about tackling the challenges that define how people can live better today and thrive tomorrow.

To inspire momentum on our journey to advance life around the world, our first-of-its-kind ImpactMark transparently demonstrates year-over-year performance on six key environmental, social and governance (ESG) indicators, with the red ring representing the most recent year.

More than a logomark, the ImpactMark is a continuous performance gauge that shows Orbia’s progression towards a more perfect circle (and impact as a healthy, innovative and sustainable company). As relevant topics emerge, we will work on evolving the ImpactMark metrics in the future.



2

Our Strategy for Value Creation



Our Strategy for Value Creation

Value Proposition

Orbia is built to endure—
and to help the world endure.
And we are only getting started.

The future we are creating is one where sustainability drives enduring value: one where safe water and sanitation are universal, nutritious food is abundant, connectivity reaches every community and efficient technologies replace carbon-intensive systems.

For our customers, this means greater reliability and competitive advantage. For our investors, it means durable returns. For society, it means lasting progress and resilience.



Leading Positions Across All Business Groups



Polymer Solutions	Building & Infrastructure	Precision Agriculture	Fluor & Energy Materials	Connectivity Solutions
#1 Global specialty PVC producer¹ TOP 10 Global general PVC producer¹ Advantaged player in PVC and specialty PVC, serving infrastructure, health and well-being and other industries.	#1 in Europe¹ #1 in Latin America Leading global provider of innovative water management solutions for resilient construction.	#1 Globally¹ Global market leader in precision irrigation and sustainable solutions that enable the world's farmers to grow more with less.	#1 Global fluorspar producer² Largest global fluorspar provider for fluorine-based products with applications from medicine to refrigeration to energy storage.	#1 Globally³ Market leader in data network solutions, including conduit and accessories designed to bring connectivity to all.

1. Company estimates. 2. Per third party reports and company estimates excluding China. 3. Dun & Bradstreet interview with Data Communications sales teams & experts (Mar 2022).

We Focus on Higher Growth Markets, Regions and Prospects From Long-Term Megatrends

Polymer Solutions

30.8%¹

- Among the most cost-efficient players in the PVC industry with leading market share in specialty resins.
- Recognized for strong technical, commercial and product support.
- Vertically integrated into downstream businesses, particularly with Orbia Building & Infrastructure.

Building & Infrastructure

31.3%

- Global brand with strong positions in Europe and LATAM; significant growth opportunities in North America and Asia.
- Providing solutions to optimize water supply, improve sanitation, enhance urban climate resilience and reduce energy use in buildings.

Precision Agriculture

14%

- Global market leader offering innovative solutions and products that empower farmers to grow more with less.
- Significant growth opportunities in extensive crops, digital farming and turnkey projects.

Fluor & Energy Materials

12.2%

- World's largest fluorspar producer outside China, with a strong U.S. manufacturing presence. Vertically integrated into high value applications with a secure "mine to market" approach.
- Investing in low-carbon footprint refrigerants and medical propellants to massively reduce greenhouse gas emissions.
- Enabling a transition to sustainable energy with battery materials.

Connectivity Solutions

11.7%

- Established leader in U.S. with significant market share in Europe and a growing presence in Asia.
- Significant opportunities around microtechnology.

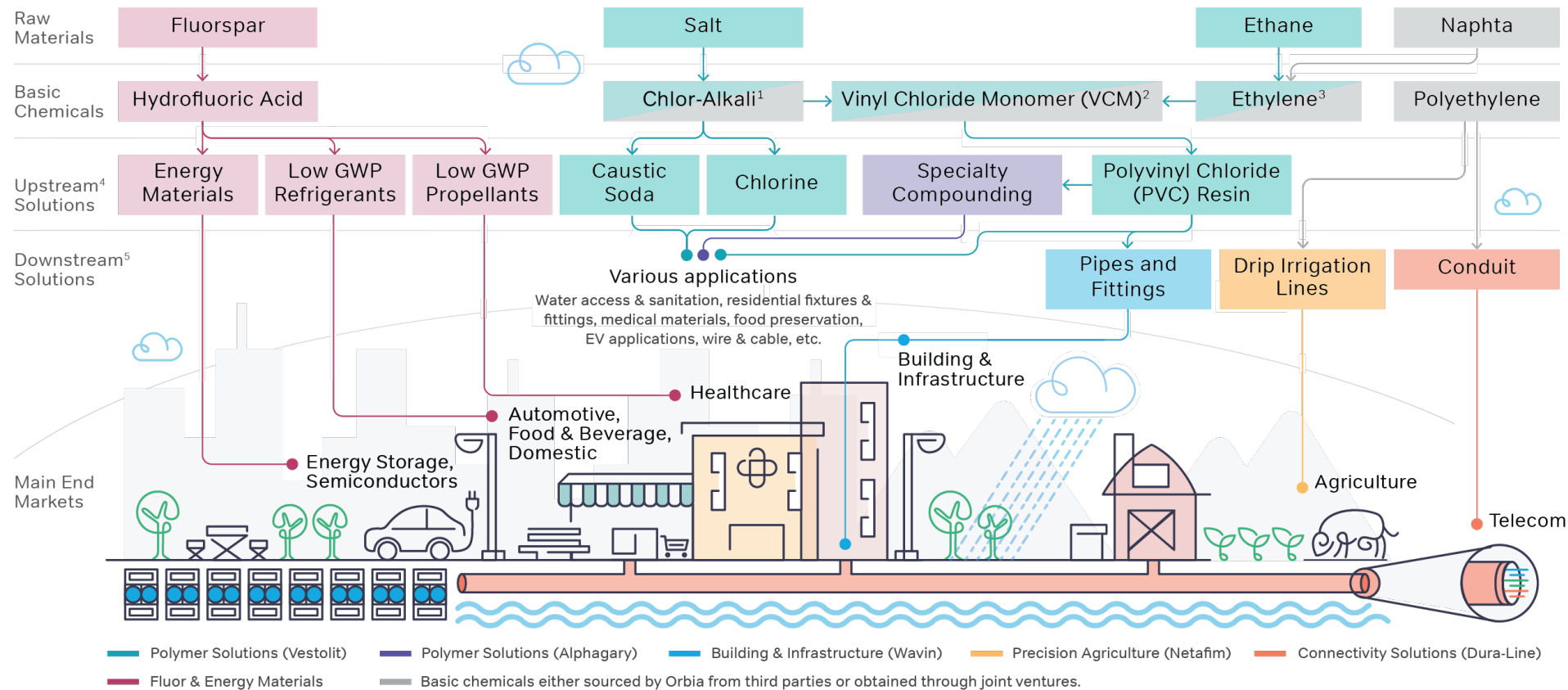
1. Percent of Orbia revenue

Market Shaper in Sustainable Materials and Solutions

We create resilience by embedding sustainability across sourcing, operations, development and solutions.

Upstream, we build resilience through low-impact and efficient operations, resilient sourcing and circular material flows that reduce cost, volatility and risk.

Downstream, we strengthen competitiveness through sustainable, high-performing solutions and circular models that create customer value, improve compliance outcomes and extend material life.



1. Chlor-alkali is produced by Orbia and sold to third parties in the Americas; in Europe it is integrated directly into the production process (in the Americas, it is also sourced from a third party to enable the process). 2. Vinyl chloride monomer is manufactured by Orbia in Europe, while in the Americas it is sourced from an external supplier. 3. In Europe, ethylene is derived from naphtha sourced from a third party, while in the Americas it is produced directly by Orbia. 4. Upstream solutions include specialty chemicals and differentiated materials. 5. Downstream solutions displayed include main manufactured products. 6. IHS Markit (PVC – Capacity to produce by Process). 7. IHS Markit (PVC – Capacity to produce by Shareholder) 8. Company estimates 9. Dun & Bradstreet interview with Data Communications sales teams & experts (Mar 2022). 10. S&P Global Fluorspar and Inorganic Fluorine Products report 2024.

3

Our Business Groups



Our Business Groups



Polymer
Solutions

01

Leading market position in polyvinyl chloride (PVC) resins and polymer compounds with state-of-the-art operational platform.

02

Cost-efficient position driven by vertical integration and access to favorable economics with an advantageous geographic footprint in attractive end markets.

03

Best-in-class specialty product portfolio with downstream access to high-value applications through specialty resins and compounds businesses.

04

Well-positioned to capitalize on market dynamics through expansive product offerings, deep expertise, capacity expansions and bolt-on opportunities.

vestolit alphagary





Leading production of PVC resins, polymer compounds, plasticizers, stabilizers and derivative chemicals that advance life around the world.

Solutions have applications from pipes and cables to household appliances and medical devices.

- #1 Specialty PVC producer globally²
- Top 10 Resins producer globally³
- #1 PVC producer in Latin America⁴
- #2 Derivatives in Mexico⁴

\$2.4B
2025 revenues¹

\$248M
2025 Adjusted EBITDA

11.5%
2025 Adjusted EBITDA margin

80+
Countries served

3.6K
Employees

11
R&D centers in Mexico, Colombia, U.S., U.K., Germany and India⁵

20
Production sites⁴

1. All figures as of year-end 12/31/25.
2. IHS Markit (2022 Edition - Fall 2021 update, PVC - capacity to produce)
3. Company estimates
4. OPIS Chemical Capacity by Shareholder / Capacity to produce Report April 2026
5. The number of sites per business group may differ from other sources due to accounting factors, such as shared facilities between or within business groups, various operational units within the same complex and sites that are no longer active.

Addressing customer needs and global challenges.

Creating exceptional value:

- PVC is a cost-efficient and durable polymer, ideal for long-life applications.
- PVC offers many difficult-to-replace properties for critical uses, especially in medical applications.
- Heritage in PVC compounding has widened to include many other polymers (PO, TPE, TPU, CPE, EVA), offering customers a diverse and distinctive portfolio.
- Additives (plasticizers and stabilizers) enhance performance characteristics, enabling PVC to meet a wide range of requirements.
- Derivatives are essential for various industries such as water treatment, cleaning agents and food preservation.

A culture of continual innovation:

- Materials address critical end uses from clean water to transport to healthcare.
- Vertical integration secures supply and provides a platform for innovative development.
- Sustainability targets are realized through collaboration and supply chain innovation.
- Solutions support evolving regulatory requirements in applications like data centers including halogen-free compounds.

Population Growth

9.7B

people are expected to live on Earth by 2050—18% more than today¹

Urbanization

68%

of the world population will be living in urban areas by 2050, compared to 56% today²

Life Expectancy

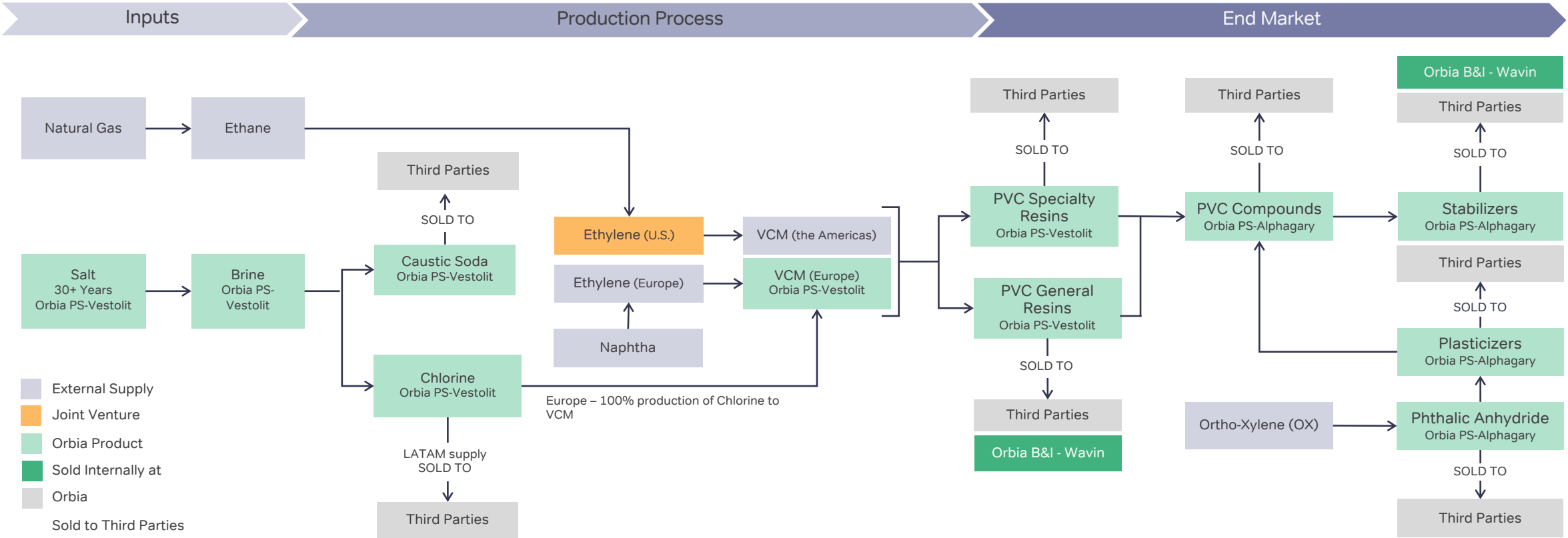
77

by 2050, compared to 73 years today¹

1. United Nations, World Population Prospects, 2024.

2. United Nations, Department of Economic and Social Affairs, Population Division, World Urbanization Prospects: The 2018 Revision

Vertical Integration - Orbia Polymer Solutions (PS)



Our Business Groups



Building & Infrastructure

01

Globally integrated leader creating value through solutions, services and expertise for the building and infrastructure industry.

02

Centralized, customer-centric R&D near the market, focusing on innovation, life-cycle management and exploratory research beyond core activities.

03

Unique project execution capabilities across large markets with highly knowledgeable teams.

04

Well-positioned for future growth through a wide portfolio offering a “one-stop shop” for building and infrastructure applications, multi-channel routes to market and strong geographic expansion capabilities.



Our Business Groups



Building & Infrastructure



Offering sustainable solutions for water supply, sanitation, climate resilient cities and better building performance that advance life around the world.

An innovative solutions provider for the global building and infrastructure industry.

#1 in Europe²

#1 in Latin America²

\$2.5B

2025 revenues¹

\$286M

2025 Adjusted EBITDA

11.6%

2025 Adjusted EBITDA margin

80+

Countries served

43

Manufacturing sites³

~10K

Employees

~115

Innovators in R&D centers

Our brands:



An Orbia business.



1. All figures as of year-end 12/31/25.
2. Company estimates

3. The number of sites per business group may differ from other sources due to accounting factors, such as shared facilities between or within business groups, various operational units within the same complex and sites that are no longer active.



Addressing customer needs and global challenges.

Future-proofing communities though holistic water management:

- Creating a safe and efficient water supply that reduces disease and health risks.
- Designing more efficient, sustainable and comfortable buildings.
- Protecting cities from floods, drought, biodiversity loss and heat stress.
- Creating sanitation and sewer solutions to support growing populations.

Water Loss

24%

of Europe's water is lost due to leakages¹

Sanitation

40%

of people worldwide lack access to basic sanitation²

Urbanization

33%

of energy is consumed by buildings³

1. The Energies journal, 2024.

2. WHO/UNICEF, Progress on household drinking-water, sanitation and hygiene 2000-2024.

3. International Energy Agency, The Breakthrough Agenda Report 2024.

wavin





We advance life around the world by building healthy, sustainable environments.

Safe and efficient water supply



Water distribution solutions: Delivering high-quality utility distribution networks.



Hot and cold water solutions: Ensuring reliable day-to-day water supply in buildings.

Better sanitation and hygiene



Soil and waste solutions: Providing cost-efficient, reliable and easy to install systems for the discharge of in-house wastewater.



Foul water solutions: Offering pipe systems, manholes and inspection chambers to secure leakage-free transport of wastewater.

Urban climate resilience



Solutions for stormwater management and climate events, with a complete portfolio to catch, transport, filter, infiltrate, attenuate and reuse rainwater.

Improved building performance



Indoor climate solutions that enhance comfort while minimizing environmental impact.

Solution provider for energy efficient heating, cooling and ventilation.

Fully-integrated solution via one central control platform across applications.



Our Business Groups



Precision
Agriculture

01

A global leader in precision agriculture and the largest irrigation company in the world, empowering millions of farmers around the world to be more resilient and confident—supporting a more food-secure future for generations to come.

02

Driving market growth practical, innovative solutions across high-value and large-scale crops, combining digital farming tools and end-to-end projects that enable farmers to grow more with less.

03

Continuous innovation and development of new solutions and products that give farmers greater accuracy, control and consistency—translating agronomic expertise and data into confident day-to-day decisions.

04

With a global presence in over 100 countries and 25 subsidiaries across five continents, we combine global expertise with local knowledge—supporting farmers across crops, soils and conditions; any climate, anywhere.

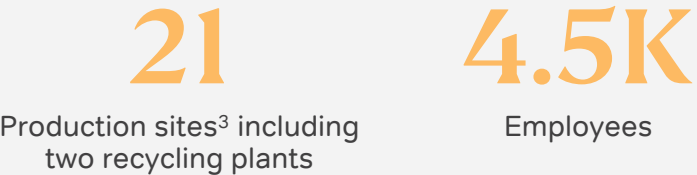
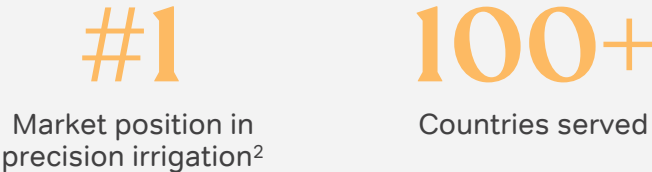




Helping farmers grow more with less, feeding the world sustainably.

Precision Agriculture partners with farmers to produce more with fewer resources, through precision irrigation and agriculture solutions that improve yields while using water and inputs more efficiently.

- A global leader with a comprehensive range of solutions, tools, products and services that make precision agriculture practical and scalable—helping farmers turn knowledge, data and experience into confident decisions in the field.
- Committed to working alongside farmers to drive adoption of sustainable agriculture; advancing regenerative practices, circularity and recycling programs, and water and carbon projects—while continuously measuring and reducing environmental impact.



1. All figures as of 12/31/25.
2. Company estimates.
3. The number of sites per business group may differ from other sources due to accounting factors, such as shared facilities between or within business groups, various operational units within the same complex and sites that are no longer active.



Addressing farmer needs and global agricultural challenges.

Supporting farmers to overcome key agricultural challenges with integrated solutions:

- Advanced irrigation and fertigation products and solutions.
- Digital farming
- Agriculture projects
- Controlled environment agriculture—greenhouse turnkey projects

Precision agriculture enables farmers to grow more with less:

- Increases crop yields
- Improves crop quality
- Decreases water usage
- Reduces carbon footprint
- Minimizes fertilizer usage
- Lowers energy usage

Water Use

70%

of the world's freshwater use is from agriculture¹

Urbanization

60%

more food will need to be grown by 2050 to meet the needs of the planet's population¹

Water Waste

324

billion cubic meters of freshwater are lost each year due to drought and unsustainable practices²

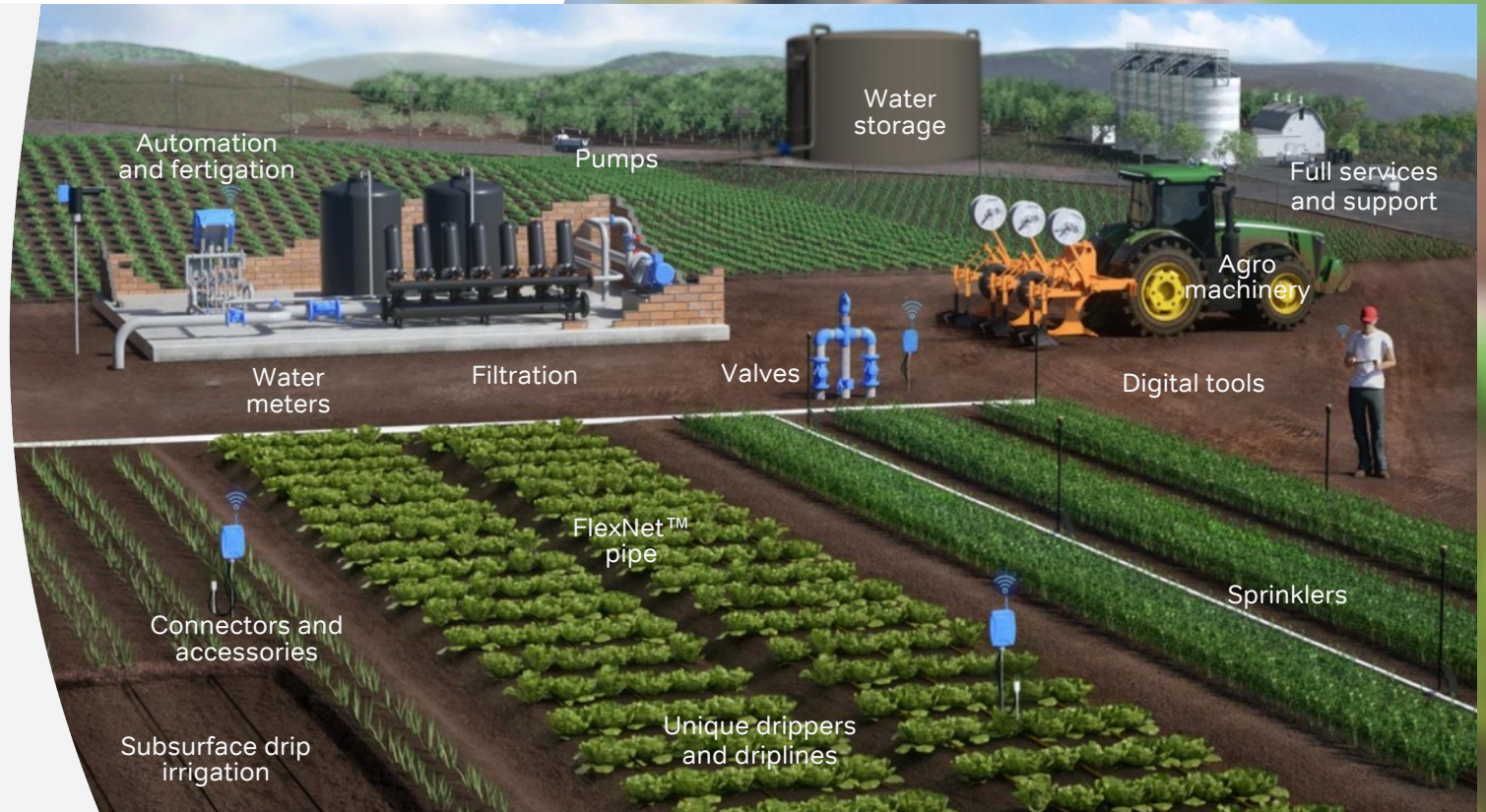
1. 2024 UN World Water Development Report: Water for Prosperity and Peace.
2. Continental Drying: A Threat to Our Common Future 2024.



End-to-end precision agriculture solutions that help farmers grow with confidence.

Providing a broad portfolio of end-to-end integrated precision agriculture solutions that span from water source to root zone.

Gives farmers the control and insights they need to make precise, confident decisions about crop health, soil conditions and yield performance.



01

One of the world's largest fluorspar producers¹ vertically integrated into high value, high growth applications with a secure “mine to market” approach.

02

Collective owner mindset in optimizing and investing in current portfolio.

03

Investing in low carbon footprint refrigerant gases and medical propellants to massively reduce greenhouse gas emissions for our customers.

04

Enabling the world's rapid transition to sustainable solutions with energy materials.

1. S&P Global Fluorspar and Inorganic Fluorine Products report 2024.





Creating fluorine-based products, technologies and applications that advance life around the world.

Orbia Fluor & Energy Materials (F&EM) is the trusted global leader in developing, manufacturing and supplying high performance fluoroproducts that are essential to modern life—enabling safer, more efficient technologies today, while decisively advancing the transition to a more sustainable, circular economy.

- #1 Fluorspar producer²
- #1 Medical propellants
- #1 Fluorine intermediates

\$958M

2025 revenues¹

\$267M

2025 Adjusted
EBITDA

27.8%

2025 Adjusted
EBITDA margin

12%

Production of the
world's fluorspar

1.8K

Employees

100%

Vertical integration

1. All figures as of year-end 12/31/25.
2. Per third-party reports and company estimates, excluding China.



Addressing customer needs and world challenges.

Fluorine enhances everyday lives:

- Energy-efficient cement and steel production
- Cooling and refrigeration
- Pharmaceuticals
- Energy materials
- Coating for telecom cables
- Displays and chips for consumer electronics such as phones
- Solar panel protection

Leading decarbonization innovation:

- Transition minerals into engineered raw materials for a circular economy.
- Low-GWP refrigerant gases and medical propellants.
- Localized, vertically integrated and secure supply chain for lithium-ion batteries with strong U.S. manufacturing presence.
- Technology development for battery recycling and custom electrolytes to improve battery performance.

Decarbonization

20.4%

rate the world must reach each year until 2050 to limit global warming to 1.5°C¹

Efficiency

5x

electric vehicles are five times more efficient than combustion engines³

Battery Growth

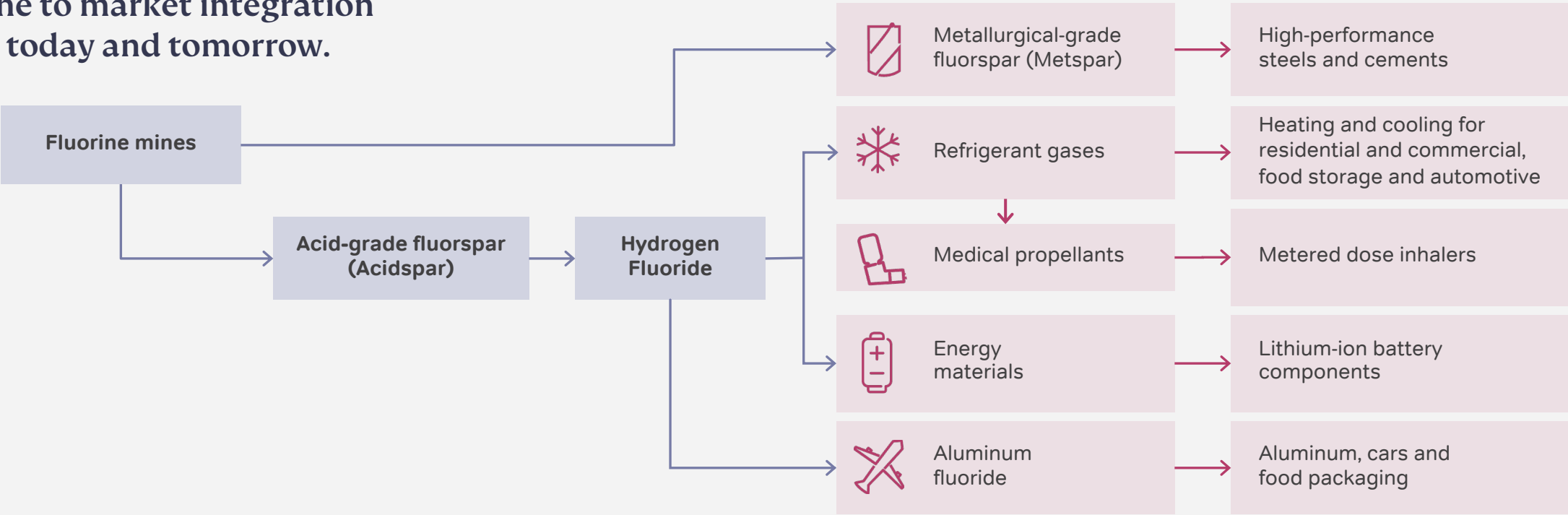
7x

growth is expected for the battery value chain by 2030 compared to 2022²

1. PwC Net Zero Economy Index 2024.
2. McKinsey Battery Insights Demand Model 2023.
3. National Renewable Energy Laboratory 2023 report.



Mine to market integration
for today and tomorrow.



Our Business Groups



Connectivity
Solutions

01

A global leader in the design and manufacturing of fiber conduit as well as customized connectivity solutions with scale and reach.

02

Strategic partner for the world's largest telecom and data center companies in fiber network development to drive significant, long-term growth.

03

Well-positioned to capture upsurge in demand in fiber network development.

04

Future growth driven by increasing sales coverage and manufacturing footprint, expanding into new markets and adding higher-value products and services.





Connecting cities, homes and people to advance life around the world.

Producing high-density polyethylene (HDPE) conduit, accessories and other connectivity solutions for the telecommunications, transportation and electrical markets.

- Enabling advanced connectivity infrastructure.
- Essential and innovative products and solutions create physical pathways for fiber and other network technologies that connect cities, homes and people.

#1 Global market share²

\$918M

2025 revenues¹

\$144M

2025 Adjusted
EBITDA

15.7%

2025 Adjusted
EBITDA margin

2

R&D centers

500M+

Meters conduit produced
annually (325,000 miles)

18

Production sites³

2K

Employees

1. All figures as of 12/31/25.

2. Internal analysis based on revenue data from competitors' annual reports/company filings, Dun & Bradstreet (DNB), expert interviews (March 2022).

3. The number of sites per business group may differ from other sources due to accounting factors, such as shared facilities between or within business groups, various operational units within the same complex and sites that are no longer active.



Addressing customer needs and global challenges.

HDPE conduit provides
scalable, efficient solutions:

- Advanced protection for cables resistant to natural and mechanical damage.
- Excellent performance in cold weather.
- Scalable solutions support network upgrades.
- Supports climate-friendly and power efficient fiber.

Foundational infrastructure to
provide worldwide connectivity:

- Smart cities
- Multiple-dwelling units and fiber to the home.
- Rails, tunnels and long-distance connection.
- Fiber optic sensing and transportation monitoring.
- Data centers and airports
- 5G and distributed antenna systems.

Funding

\$42.5B

in government funding for fiber is available in the U.S.¹

Urbanization

85%

of urban dwellers use the internet²

Connectivity

2.2B

people in the world remain offline in 2025²

1. Broadband Equity, Access, and Deployment (BEAD) Program, 2023.
2. International Telecommunication Union Facts and Figures 2025 Report.



Addressing customer needs and global challenges.

• 50 years of market leadership and innovation • Global presence, strategically aligned with high-growth markets • Relationship-driven support and solutions serving largest telecom and data providers in the world⁶	Salesforce and Project Specialist Employees¹ 175+ largest, most sophisticated among peers	Global Footprint² #1 18 manufacturing locations in highest value markets with close proximity to customers³	15 of Top 20 Largest Telecom Companies 75% in the U.S. and Europe have relationships with Connectivity Solutions.	Average Relationship Tenure 15+ years with largest telecom providers⁴	Net Promoter Score 38 top quartile of peer group⁵, enabled by reliability of supply, high quality products and best-in-class customer support
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1. All figures as of 12/31/25.
2. Orbia estimates
3. The number of sites per business group may differ from other sources due to accounting factors, such as shared facilities between or within business groups, various operational units within the same complex and sites that are no longer active.
4. Largest telecom providers defined as the top 20 North America and Europe telco and cable providers by number of subscribers.
5. Network and other communications equipment net promoter score 2022 benchmarks (Customer Guru).
6. Excluding China.



Q&A



Polymer
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Connect with Orbia



/orbiaglobal



/orbia



/weareorbia

orbia.com



**Polymer
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Orbia is a company driven by a shared purpose: to advance life around the world. The five Orbia business groups have a collective focus on expanding access to health and well-being, reinventing the future of cities and homes, addressing food, water and sanitation security, connecting communities to information and enabling the energy transition with basic and advanced materials, specialty products and innovative solutions.