



Polymer  
Solutions

Connectivity  
Solutions

Building &  
Infrastructure

Fluor & Energy  
Materials

Precision  
Agriculture

# Investor Presentation

May, 2026

# Safe harbor

In addition to historical information, this presentation contains "forward-looking" statements that reflect management's expectations for the future. The words "anticipate," "believe," "expect," "hope," "have the intention of," "might," "plan," "should" and similar expressions generally indicate comments on expectations. The final results may be materially different from current expectations due to several factors, which include, but are not limited to, global and local changes in politics, the economy, business, competition, market and regulatory factors, cyclical trends in relevant sectors; as well as other factors that are highlighted under the title "Risk Factors" in the annual report and other information and filings submitted by Orbia to the Mexican National Banking and Securities Commission (CNBV). The forward-looking statements included herein represent Orbia's views as of the date of this presentation. Orbia undertakes no obligation to revise or update publicly any forward-looking statement for any reason unless required by law.

# Key investment highlights

- 01** Leader across all markets served, committed to harnessing the power of material science and innovation to serve customer needs
- 02** Investing in differentiated, value-added solutions by leveraging uniquely advantaged positions and maximizing integration across Orbia's organization and value chains
- 03** Orbia has outlined a plan to generate incremental EBITDA year over year through activities that are under its control and to generate cash, with a priority to reduce debt and strengthen the Company's balance sheet
- 04** Leveraging vertical integration for supply security, cost efficiencies, and asset utilization across all business groups
- 05** Assessing opportunities for footprint optimization and portfolio adjustments to sharpen its strategic focus, reduce leverage, and create significant shareholder value

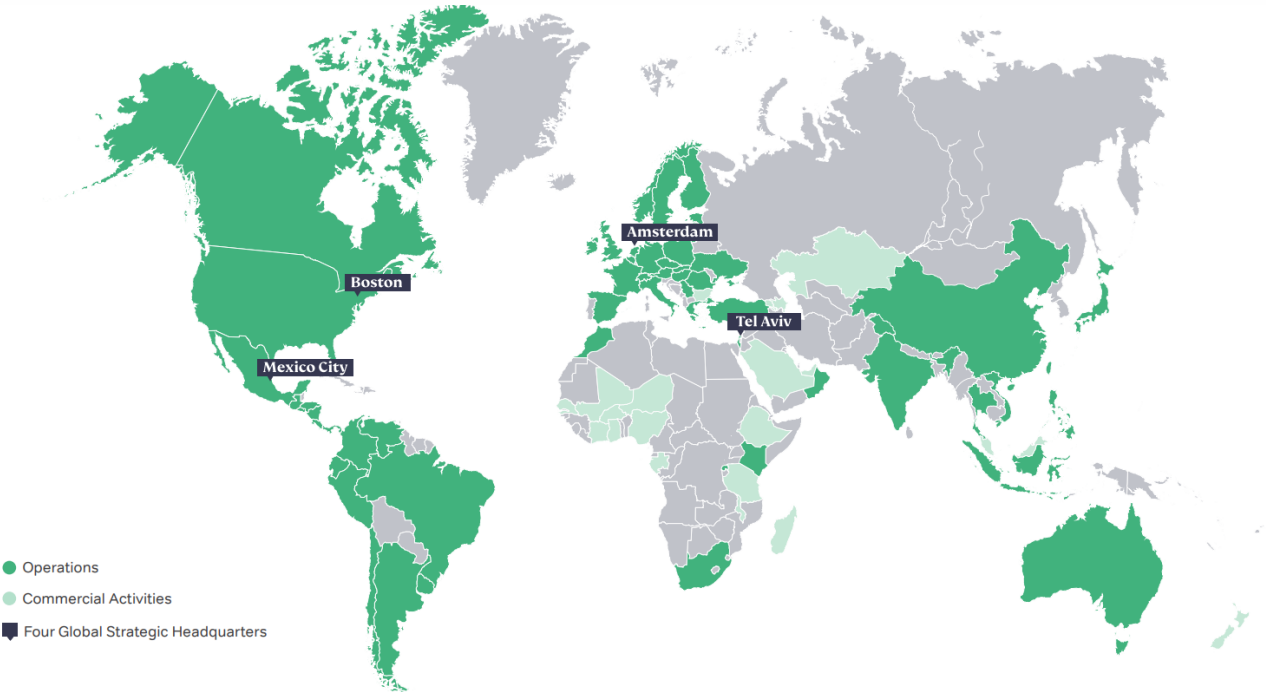


Addressing the world's biggest challenges

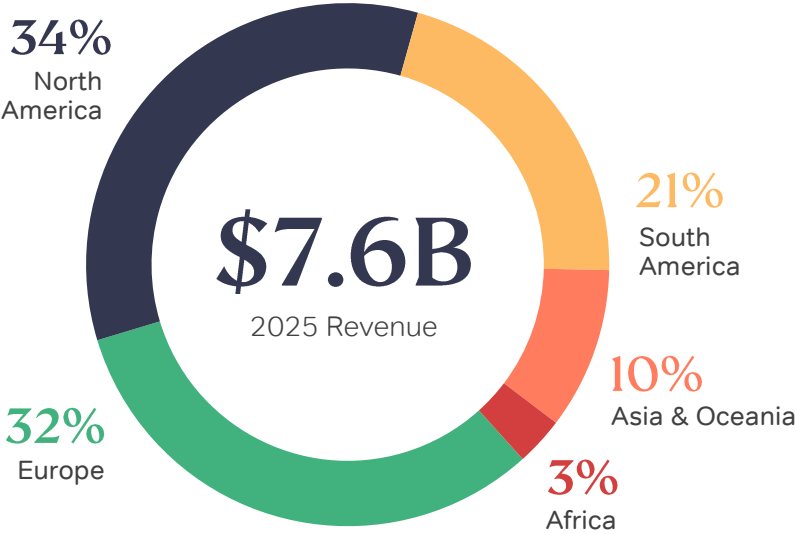
# Global imprint and impact

**1953** Founded  
**22,000+** Employees  
**\$2.4B** Market Cap<sup>2</sup>  
**\$7.6B** Revenue  
**\$1.1B** Adjusted EBITDA<sup>1</sup>  
**14.6%** Adjusted EBITDA Margin<sup>1</sup>  
**100+ countries** Commercial Footprint  
**50+ countries** Operations Footprint

## Diversified global footprint

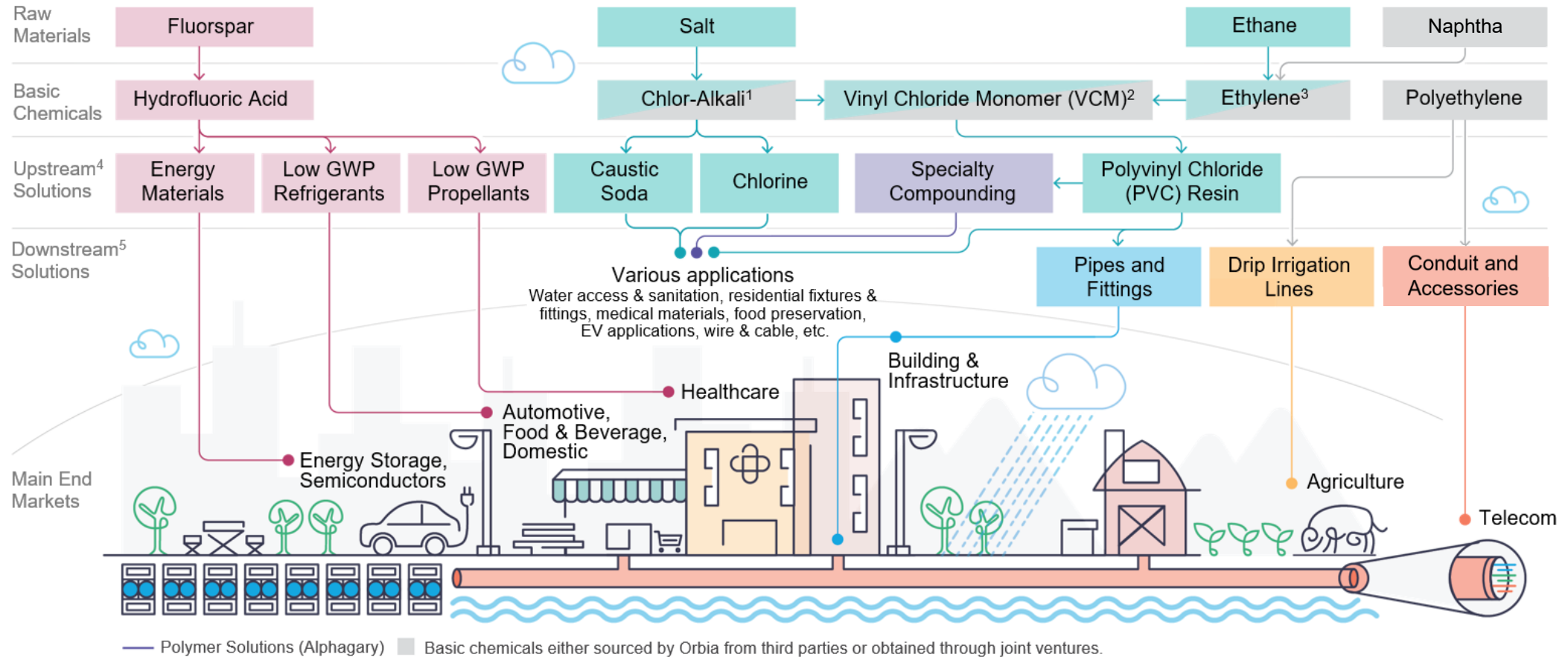


## Revenue<sup>1</sup> by region








1. As of 12/31/25; Adjusted EBITDA is EBITDA adjusted for items that have a limited number of occurrences, are clearly identifiable and not reflective of ongoing business performance.  
 2. Market Cap as of 04/30/26. Source Bloomberg

# This is Orbia



1. Chlor-alkali is produced by Orbia and sold to third parties in the Americas, in Europe it is integrated directly into the production process (in the Americas, it is also sourced from a third party to enable the process). 2. Vinyl chloride monomer is manufactured by Orbia in Europe, while in the Americas it is sourced from an external supplier. 3. In Europe, ethylene is derived from naphtha sourced from a third party, while in the Americas ethylene is produced through a JV. 4. Upstream solutions include specialty chemicals and differentiated materials. 5. Downstream solutions displayed include main manufactured products.

# Diversified portfolio (FY 2025)

Water & food security			Decarbonization & energy transition	Information access & connectivity
 <p><b>Polymer Solutions</b></p> <p><b>\$2,420</b> Revenues<sup>1</sup></p> <p><b>\$279</b> Adj. EBITDA<sup>1,2</sup></p> <p><b>11.5%</b> Adj. EBITDA Margin<sup>1,2</sup></p>	 <p><b>Building &amp; Infrastructure</b></p> <p><b>\$2,462</b> Revenues<sup>1</sup></p> <p><b>\$286</b> Adj. EBITDA<sup>1,2</sup></p> <p><b>11.6%</b> Adj. EBITDA Margin<sup>1,2</sup></p>	 <p><b>Precision Agriculture</b></p> <p><b>\$1,095</b> Revenues<sup>1</sup></p> <p><b>\$142</b> Adj. EBITDA<sup>1,2</sup></p> <p><b>12.9%</b> Adj. EBITDA Margin<sup>1,2</sup></p>	 <p><b>Fluor and Energy Materials</b></p> <p><b>\$958</b> Revenues<sup>1</sup></p> <p><b>\$267</b> Adj. EBITDA<sup>1,2</sup></p> <p><b>27.8%</b> Adj. EBITDA Margin<sup>1,2</sup></p>	 <p><b>Connectivity Solutions</b></p> <p><b>\$918</b> Revenues<sup>1</sup></p> <p><b>\$144</b> Adj. EBITDA<sup>1,2</sup></p> <p><b>15.7%</b> Adj. EBITDA Margin<sup>1,2</sup></p>

Figures are presented in US\$ millions, unless specified otherwise.

# Leading positions across all business groups



## Polymer Solutions

**#1** Global specialty PVC producer<sup>1</sup>

**#6** Global general PVC producer<sup>2</sup>

**vestolit**  
**alphagary**

Advantaged player in PVC and specialty PVC, serving infrastructure, health and well-being and other industries

## Building & Infrastructure

**#1** in Europe<sup>3</sup>

**#1** in Latin America<sup>3</sup>

**wavin**

Leading global provider of innovative water management solutions for resilient construction

## Precision Agriculture

**#1**

Globally<sup>3</sup>

**NETAFIM**<sup>™</sup>

Global market leader in precision irrigation and sustainable solutions that enable the world's farmers to grow more with less

## Fluor & Energy Materials

**#1**

Global fluorspar producer<sup>5</sup>

orbia  | Fluor & Energy Materials

Largest global fluorspar provider for fluorine-based products with applications from medicine to refrigeration to energy storage

## Connectivity Solutions

**#1**

in the U.S.<sup>4</sup>

 **dura-line**

Market leader in data network solutions, including conduit and accessories designed to bring connectivity to all

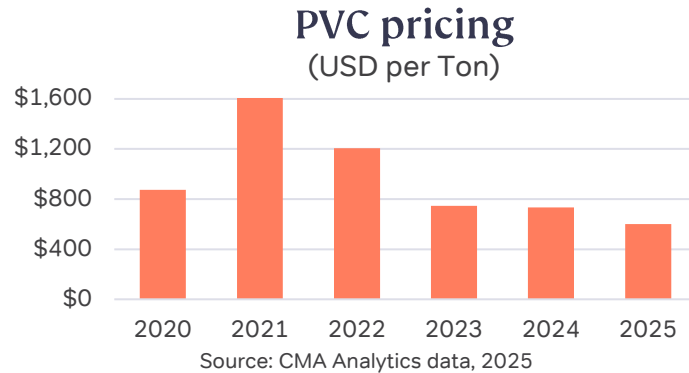
1. IHS Markit (PVC – Capacity to produce by Process), 2024. 2. IHS Markit (PVC – Capacity to produce by Shareholder), 2024. 3. Company estimates.

4. Dun & Bradstreet interview with Data Communications sales teams & experts (Dec 2025). 5. S&P Global Fluorspar and Inorganic Fluorine Products report 2024.

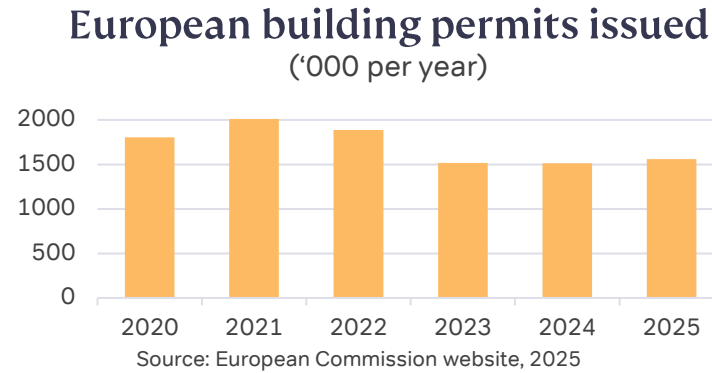
# Financial performance

# EBITDA impacted by weak market conditions

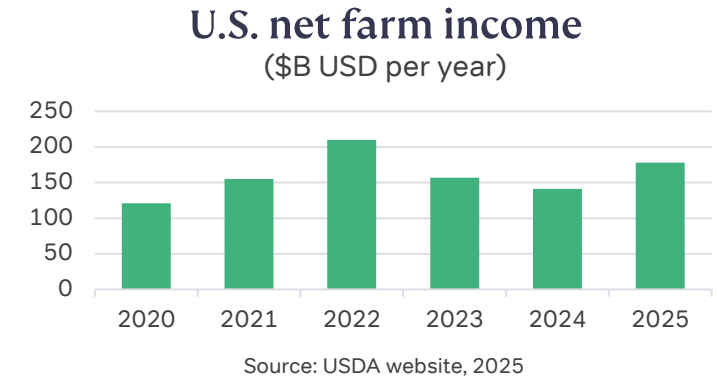
Market headwinds across multiple businesses have contributed to lower performance



- Excess PVC capacity in China and the U.S. leading to increased exports and lower prices globally **(Polymer Solutions)**



- Sustained high interest rates leading to delays in housing and infrastructure investments
- Conflict in Europe driving recession and high energy costs **(Building & Infrastructure)**

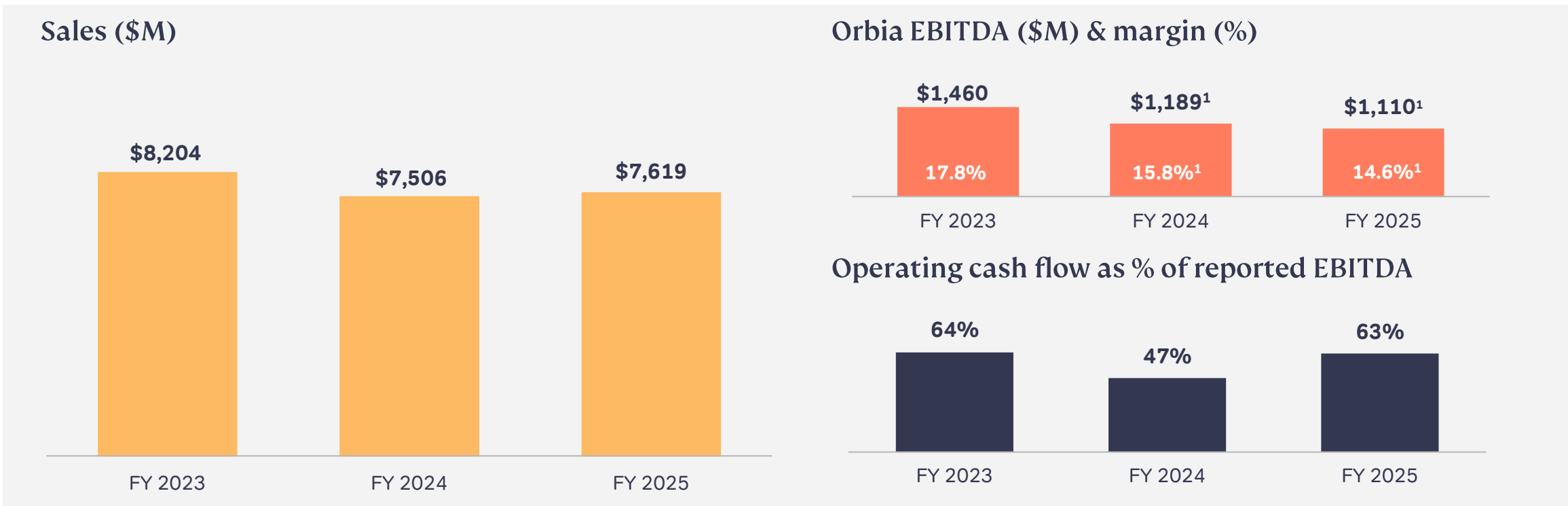


- Net farm income has fallen by ~15% versus 2022 driven by
  - Lower crop prices
  - Higher input costs
  - Rising interest rates**(Precision Agriculture)**

## Others:

- F-gas quota reductions in NA negatively affecting volumes, but not yet fully compensated by price increases as experienced in EU **(Fluor & Energy Materials)**
- The U.S. HDPE conduit sector is experiencing surplus capacity, which is causing price pressures for all participants in the market **(Connectivity Solutions)**

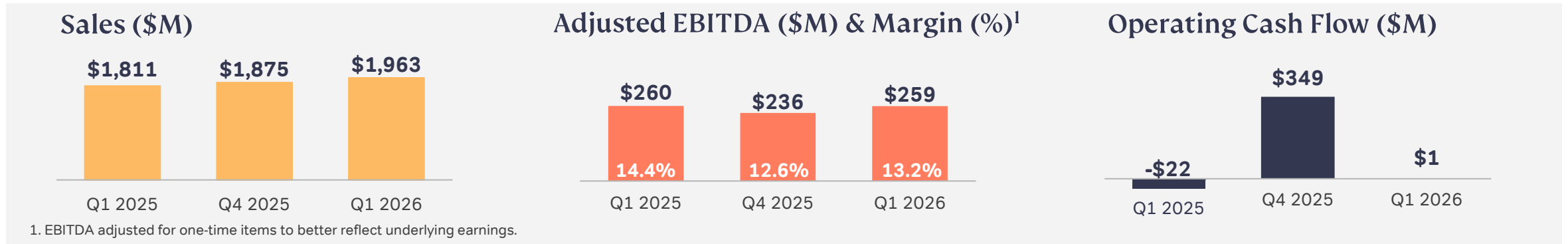
# Prudent capital structure management focused on improving EBITDA and cash flow generation



Note: EBITDA = net profit, + Income tax (benefit) expense, other income/expense (includes royalties), share of gain of subsidiaries and associates, impairments, finance cost (foreign exchange (gain)/loss, interest expense and interest income, fair value of non-controlling interest, and monetary position (gain) loss), depreciation and amortization.

1. Adjusted EBITDA. Adjusted EBITDA is EBITDA adjusted for items that have a limited number of occurrences, are clearly identifiable and not reflective of ongoing business performance. For FY 2024, reported EBITDA was \$1,097M, with EBITDA margin of 14.6%. FY 2025, reported EBITDA was \$1,020M, with EBITDA margin of 13.4%.

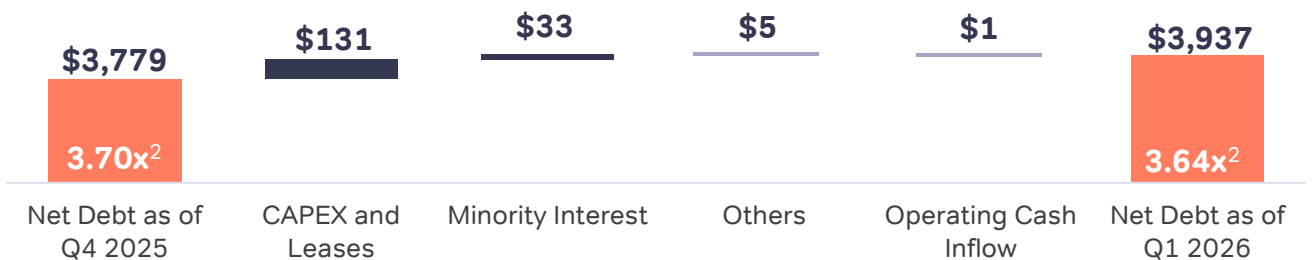
# Increased revenue, EBITDA, and operating cash flow compared to the previous year



## Q1 2026 Highlights

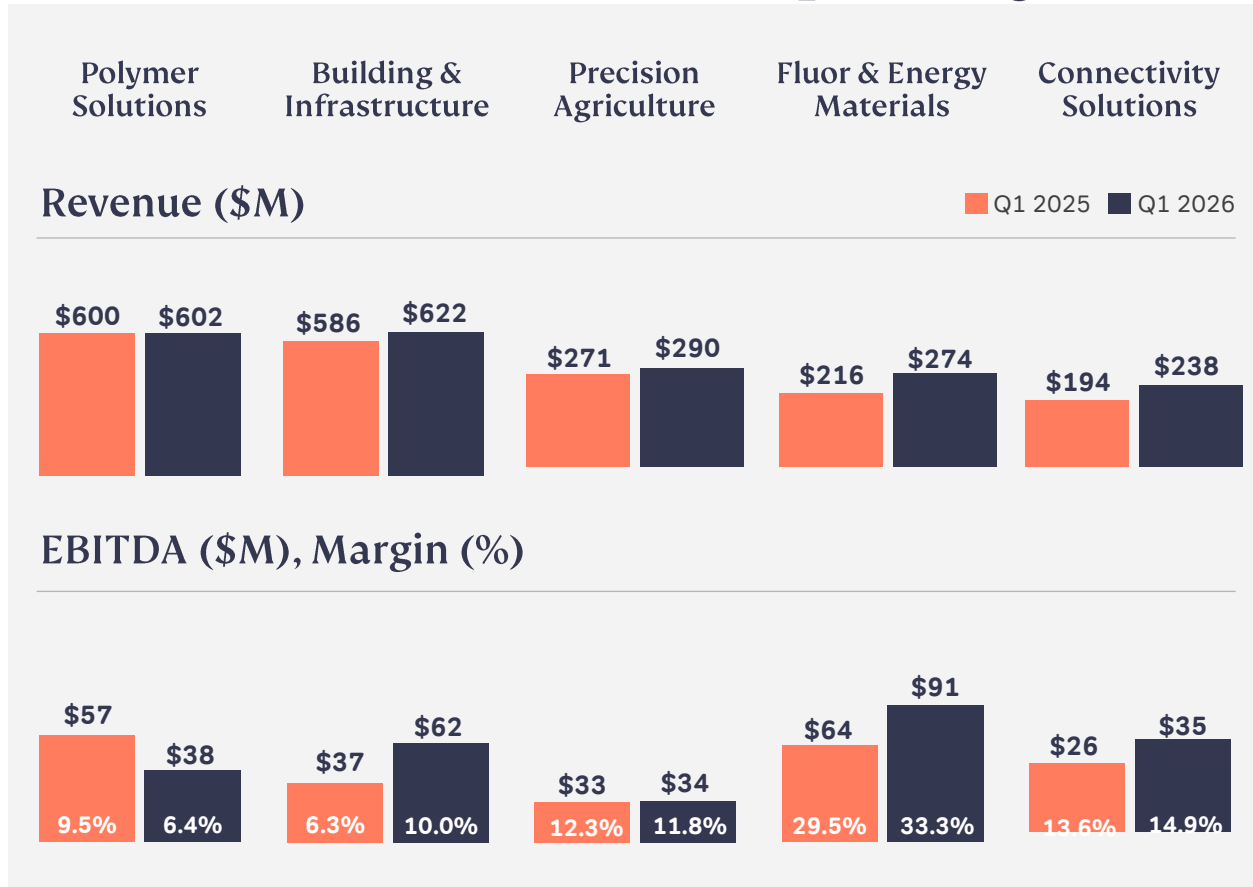
- Operating cash inflow of \$1M increased by \$23M YoY, and free cash flow of negative \$130M improved by \$25M YoY
- Working capital increased by \$212M during the quarter compared to an increase of \$169M in the prior-year quarter. This seasonal increase aligns with historical operational trends and typically reverses during the latter half of the year. The higher increase in 2026 is due to a higher level of business activity as well as higher input costs resulting from the Middle East conflict. Despite the increase in dollars, WC<sup>3</sup> days fell by 5 days QoQ and 9 days YoY, as disciplined management continued to yield results
- Net debt-to-EBITDA ratio decreased from 3.70x to 3.64x during the quarter, primarily driven by an increase in the last 12-months EBITDA of \$60M, partly offset by a decrease in cash and cash equivalents of \$156M and an increase in total debt of \$2M

Net Debt increase of \$158M, primarily to fund seasonal build-up of WC<sup>3</sup>. The WC days declined demonstrating disciplined cash management



2. Net-debt-to EBITDA adjusted for one-time items to better reflect underlying earnings of 3.55x on March 31, 2026 and 3.40x on December 31, 2025. 3. Working capital.

# Higher revenues across all business groups and higher EBITDA in all businesses except Polymer Solutions



## Polymer Solutions

- Revenues were flat for the quarter driven by higher resins and derivatives volumes compared to the prior year, which was affected by a raw material supply and operational disruptions, offset by lower resin prices
- EBITDA decreased year-over-year, driven primarily by lower resin selling prices, higher raw material costs and unfavorable currency fluctuations

## Building & Infrastructure

- Increase in revenues driven by higher volumes, primarily in the Andean region, favorable pricing, and currency fluctuations. Partially offset by soft demand in WE, primarily driven by adverse weather conditions early in the quarter. Revenues also declined due to the lack of current year revenue from non-core asset divestments completed during 2025
- EBITDA increased year-over-year, driven by the absence of last year's restructuring costs. The slight decrease compared to 2025 Adjusted EBITDA was driven by higher raw materials costs, offset by favorable pricing and the continued benefits from cost reduction initiatives

## Precision Agriculture

- Increase in revenues was driven primarily by strength in Turkey and Brazil, complemented by higher project revenues in Africa
- EBITDA increased year-over-year, driven by the absence of last year's restructuring costs. Adjusted EBITDA decreased year-over-year, mainly due to higher fixed costs due to the appreciation of the Israeli Shekel compared to the U.S. Dollar, partly offset by higher revenues

## Fluor & Energy Materials

- Increase in revenues was driven by strong pricing across all major product categories, especially in refrigerants and medical propellants
- EBITDA increased year-over-year driven by favorable pricing and product mix, partially offset by higher raw material and logistics costs

## Connectivity Solutions

- Increase in revenues was driven by strong volume growth, supported by increased demand in the U.S. telecommunications and data center markets, partially offset by lower prices
- EBITDA increased year-over-year driven by higher volumes, a favorable product mix, higher plant utilization and benefits from cost reduction initiatives, partially offset by higher input costs and lower selling prices

# Reaffirming 2026 guidance and market outlook

**EBITDA**

**~\$1,100M – 1,200M**  
*trending toward the high end of the range*

**CAPEX**

**~\$400M**

**Effective Tax Rate**

**27%–32%<sup>1</sup>**

## Polymer Solutions

- The conflict in the Middle East has temporarily altered global PVC cost dynamics, driving prices higher. The business expects that prices will remain elevated over the next several months before stabilizing in the second half of the year at levels above those at the start of 2026
- The business expects a better result compared to its previous outlook, supported by its strategic low-cost position, and will continue to prioritize strict cost control, cash generation and profitability growth

## Building & Infrastructure

- Market conditions are expected to remain subdued in Europe, and moderate growth is anticipated in Latin America
- The business has been proactively focused on strategic pricing to offset the higher input costs driven by the Middle East conflict
- The business expects incremental growth in profitability, supported by its manufacturing footprint rationalization, new product introductions, and cost optimization initiatives

## Precision Agriculture

- The business expects continued strong momentum across key markets, led by robust demand in Brazil and Peru, improvement in the U.S., as well as solid project revenue growth, particularly in Africa
- The business has been proactively implementing price actions to offset raw material cost increases driven by the Middle East conflict
- The business will continue to focus on capturing additional benefits from ongoing operational and cash generation efficiency projects, and the ramp-up of recently launched new products and features including the new direct pressure regulator with an integrated valve, the new orchard cooling solution, and GrowSphere FLEX Beta, among others

## Fluor & Energy Materials

- The business expects positive fluorine market trends to continue throughout the year, with strong demand and pricing
- The business has also been proactively implementing price actions to offset raw material cost increases driven by the Middle East conflict
- The business will continue its strategy based on ensuring safe and stable mining and chemical operations and maximizing the value of fluorine across its product portfolio. Growth investments will focus on mining infrastructure, battery materials, and next-generation medical propellants

## Connectivity Solutions

- The business anticipates continued growing demand driven by broadband expansion, new data center investments and the modernization of the U.S. electric power grid
- Profitability is projected to improve, supported by higher plant utilization and growing the contribution from higher value products
- The business has been proactively implementing price actions to offset raw material cost increases driven by the Middle East conflict

1. Excluding discrete items that do not reflect ongoing operational results such as foreign exchange rate changes and inflation adjustments, as well as other non-recurring items.

# Actions to improve earnings power and strengthen balance sheet

As of Q4 2025

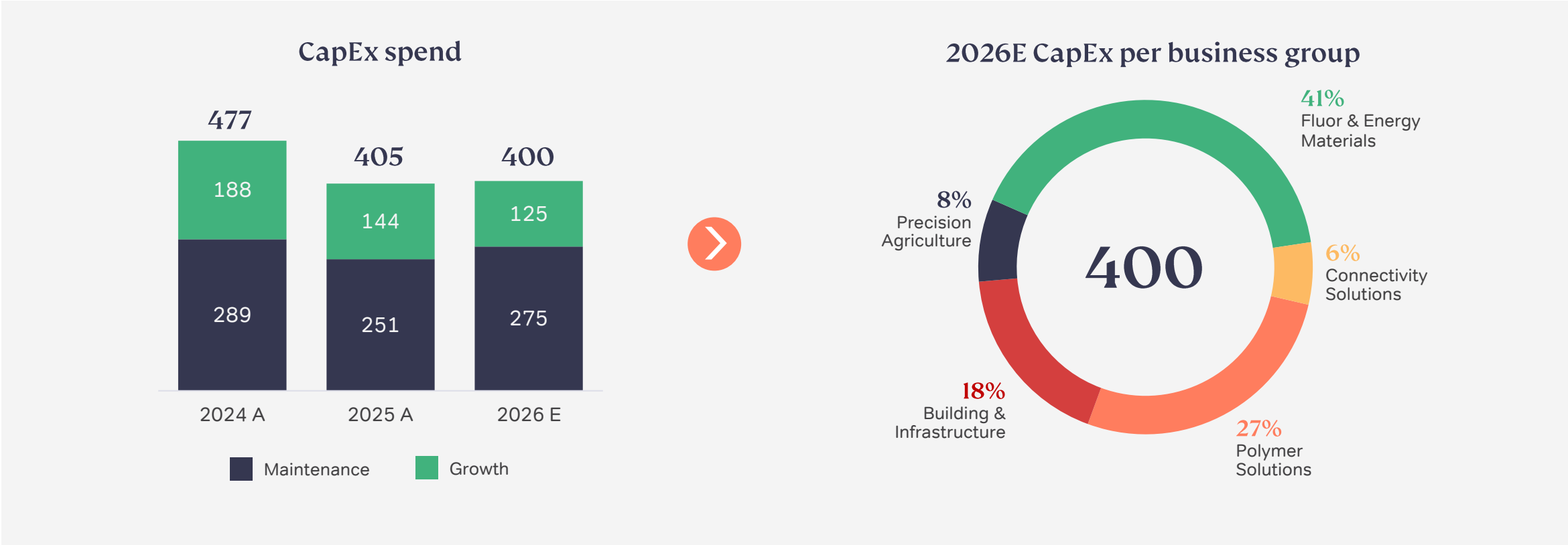
# Update on actions to improve earnings power and strengthen the balance sheet

Initiative	Update	Expected contribution
Cost savings	<ul style="list-style-type: none"><li>Cost reduction program reached ~\$200 million in cumulative annual savings by the end of 2025 compared to 2023</li><li>This represents ~80% of the target to reach a savings level of \$250 million per year by 2027</li></ul>	<b>~\$250M/year by 2027</b>
Completed growth investments	<ul style="list-style-type: none"><li>The contribution from recently completed or close to complete organic growth investments, which are primarily focused on new product launches and capacity expansions, reached approximately \$59 million of EBITDA during 2025</li><li>This represents ~39% of the target to achieve \$150 million in incremental EBITDA per year by 2027</li></ul>	<b>~\$150M/year by 2027</b>
Non-core asset sales	<ul style="list-style-type: none"><li>Have signed agreements that generated proceeds of approximately \$90 million from non-core asset divestments as of the end of the year</li><li>This represents ~60% of total net proceeds target of approximately \$150 million by the end of 2026</li></ul>	<b>~\$150M in total by 2026</b>



# Maintaining discipline in capital expenditures ~\$400M guidance for 2026

Focused on safety, asset integrity and highly selective growth projects with CapEx/EBITDA < 3x



Figures are presented in US\$ millions, unless specified otherwise.

# Market recovery could deliver \$250-500M+ per year incremental earnings through improved utilization and pricing

Interest rate reductions positively benefit all businesses

Business Group	Drivers for market recovery	Specific factors improving earnings power	Incremental EBITDA impact
<b>Polymer Solutions</b>	<ul style="list-style-type: none"> <li>Demand recovery and PVC capacity consolidation will drive higher prices</li> <li>Compounds growth in data center wire &amp; cable, medical applications and EVs</li> </ul>	<ul style="list-style-type: none"> <li>\$100–300/T increase in PVC price</li> <li>Caustic price recovery (\$50–100/T)</li> </ul>	<b>\$100–300M</b>
<b>Building &amp; Infrastructure</b>	<ul style="list-style-type: none"> <li>Recovery and growth due to low housing stock globally</li> <li>Ramping demand for urban climate resilience solutions</li> </ul>	<ul style="list-style-type: none"> <li>15–25% demand recovery</li> </ul>	<b>\$50M–80M</b>
<b>Precision Agriculture</b>	<ul style="list-style-type: none"> <li>Recovery of farmer/grower incomes</li> <li>Resource scarcity (water, labor, energy) to drive drip irrigation adoption</li> </ul>	<ul style="list-style-type: none"> <li>Recovery in high value crop prices improving demand and mix</li> </ul>	<b>\$30M–50M</b>
<b>Fluor &amp; Energy Materials</b>	<ul style="list-style-type: none"> <li>Tightening in fluorine value chain with growth in new applications</li> <li>Demand for Inflation Reduction Act-compliant materials</li> </ul>	<ul style="list-style-type: none"> <li>Increase in U.S. refrigerant pricing after quota reduction</li> <li>Increase in Fluorspar/HF prices</li> </ul>	<b>\$30M–50M</b>
<b>Connectivity Solutions</b>	<ul style="list-style-type: none"> <li>AI/cloud data center and energy grid infrastructure investments</li> </ul>	<ul style="list-style-type: none"> <li>10–20% margin improvement with market recovery</li> </ul>	<b>\$50M–100M</b>

Figures are presented in US\$ millions, unless specified otherwise.

# Leverage profile

## Net Debt/Adjusted EBITDA

- \$3.8B in debt balance, net of cash

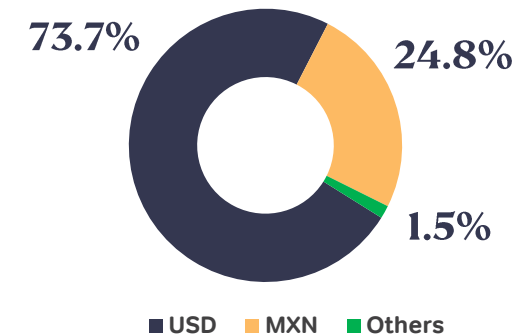
## Bank Facility

- Ample liquidity with \$1.4B available under a committed revolving credit facility, currently undrawn

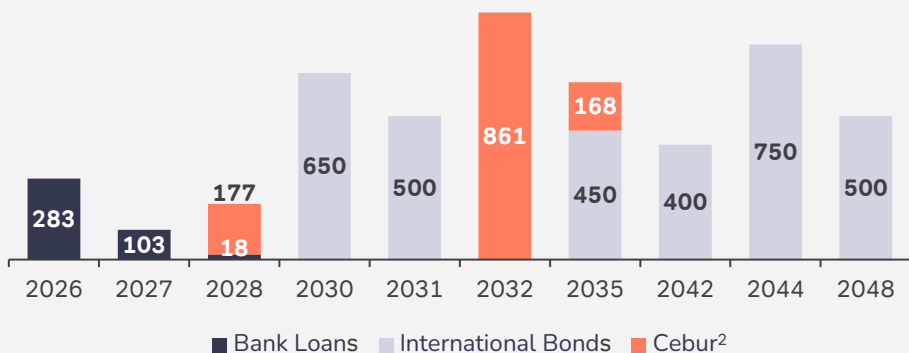
## Credit Ratings (outlook)

- S&P: BBB- (negative)
- Fitch: BB+ (stable)
- Moody's: Ba2 (negative)

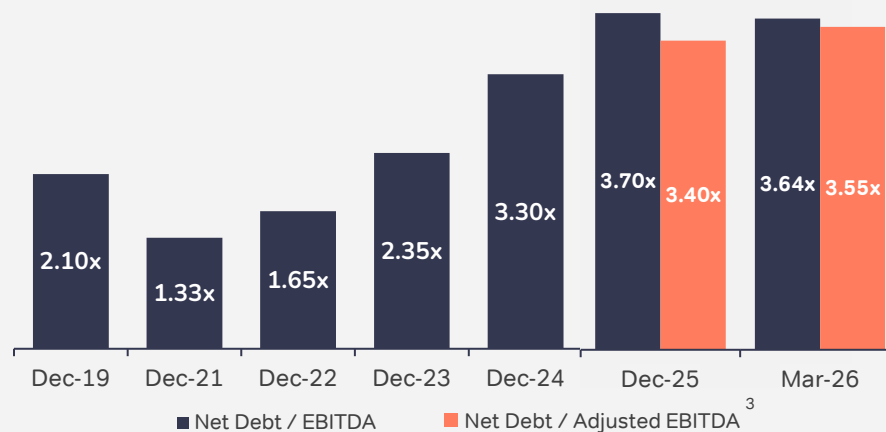
## Debt by currency



## Debt maturities (\$M)<sup>1</sup>



## Net Debt-to-EBITDA



**5.64%**

Average cost of debt<sup>4</sup>

**10.11**  
years

Average LT debt maturity

1. As of end of Q1 26. Closing FX \$18.0667 2. Mexican local bonds. 3. EBITDA excludes items that have a limited number of occurrences, are clearly identifiable and not reflective of ongoing business performance. 4. Weighted average cost of debt, all USD swapped from local currencies.

# Our Business Groups



## Addressing customer needs and global challenges

### Creating exceptional value:

- PVC is a cost-efficient and durable polymer, ideal for long-life applications
- PVC offers many difficult-to-replace properties for critical uses, especially in medical applications
- Heritage in PVC compounding has widened to include many other polymers (PO, TPE, TPU, CPE, EVA), offering customers a diverse and distinctive portfolio
- Additives (plasticizers and stabilizers) enhance performance characteristics, enabling PVC to meet a wide range of requirements
- Derivatives are essential for various industries such as water treatment, cleaning agents and food preservation

### A culture of continual innovation:

- Materials address critical end uses from clean water to transport to healthcare
- Vertical integration secures supply and provides a platform for innovative development
- Sustainability targets are realized through collaboration and supply chain innovation

### Population Growth

10B

people are expected to live on Earth by 2050—25% more than today<sup>1</sup>

### Life Expectancy

77

by 2050, compared to 72.5 years today<sup>1</sup>

### Urbanization

67%

of the world population will be living in urban areas by 2050, compared to 58% today<sup>2</sup>

1. United Nations, World Population Prospects, 2024.

2. United Nations, Department of Economic and Social Affairs, Population Division, World Urbanization Prospects: The 2025 Revision



## Addressing customer needs and global challenges

### Future-proofing communities through holistic water management:

- Creating a safe and efficient water supply that reduces disease and health risks
- Designing more efficient, sustainable and comfortable buildings
- Protecting cities from floods, drought, biodiversity loss and heat stress
- Creating sanitation and sewer solutions to support growing populations

### Water loss

**25%**

of Europe's water is lost due to leakages<sup>1</sup>

### Sanitation

**46%**

of the people in the developing world lack access to basic sanitation<sup>2</sup>

### Urbanization

**33%**

of energy is consumed by buildings<sup>3</sup>





1. European Commission Environmental Department analysis, 2025.  
2. UN World Water Development Report, 2025.  
3. International Energy Agency, The Breakthrough Agenda Report 2025.




# We advance life around the world by building healthy, sustainable environments


## Safe and efficient water supply

 **Water distribution solutions:** Delivering high-quality utility distribution networks


 **Hot and cold water solutions:** Ensuring reliable day-to-day water supply in buildings

## Better sanitation and hygiene


 **Soil and waste solutions:** Providing cost-efficient, reliable and easy to install systems for the discharge of in-house wastewater


 **Foul water solutions:** Offering pipe systems, manholes and inspection chambers to secure leakage-free transport of wastewater


## Urban climate resilience

 Solutions for stormwater management and climate events, with a complete portfolio to catch, transport, filter, infiltrate, attenuate and reuse rainwater

## Improved building performance

 Indoor climate solutions that enhance comfort while minimizing environmental impact

 Solution provider for energy efficient heating, cooling and ventilation

 Fully-integrated solution via one central control platform across applications





## Addressing customer needs and global challenges

### Providing end-to-end solutions for farmers to answer different agricultural challenges:

- Advanced irrigation and fertigation products and solutions
- Digital farming
- Agriculture projects
- Controlled environment agriculture—greenhouse turnkey projects

### Precision agriculture helps farmers grow more with less:

- Increases crop yields
- Improves crop quality
- Decreases water usage
- Reduces carbon footprint
- Minimizes fertilizer usage
- Lowers energy usage

### Water use

70%

of the world's freshwater use is from agriculture<sup>1</sup>

### Water waste

75%

of arable land has inefficient water use<sup>1</sup>

### Urbanization

50%

more food will need to be grown by 2050 to meet the needs of the planet's population<sup>2</sup>

1. 2024 UN World Water Development Report: Water for Prosperity and Peace.

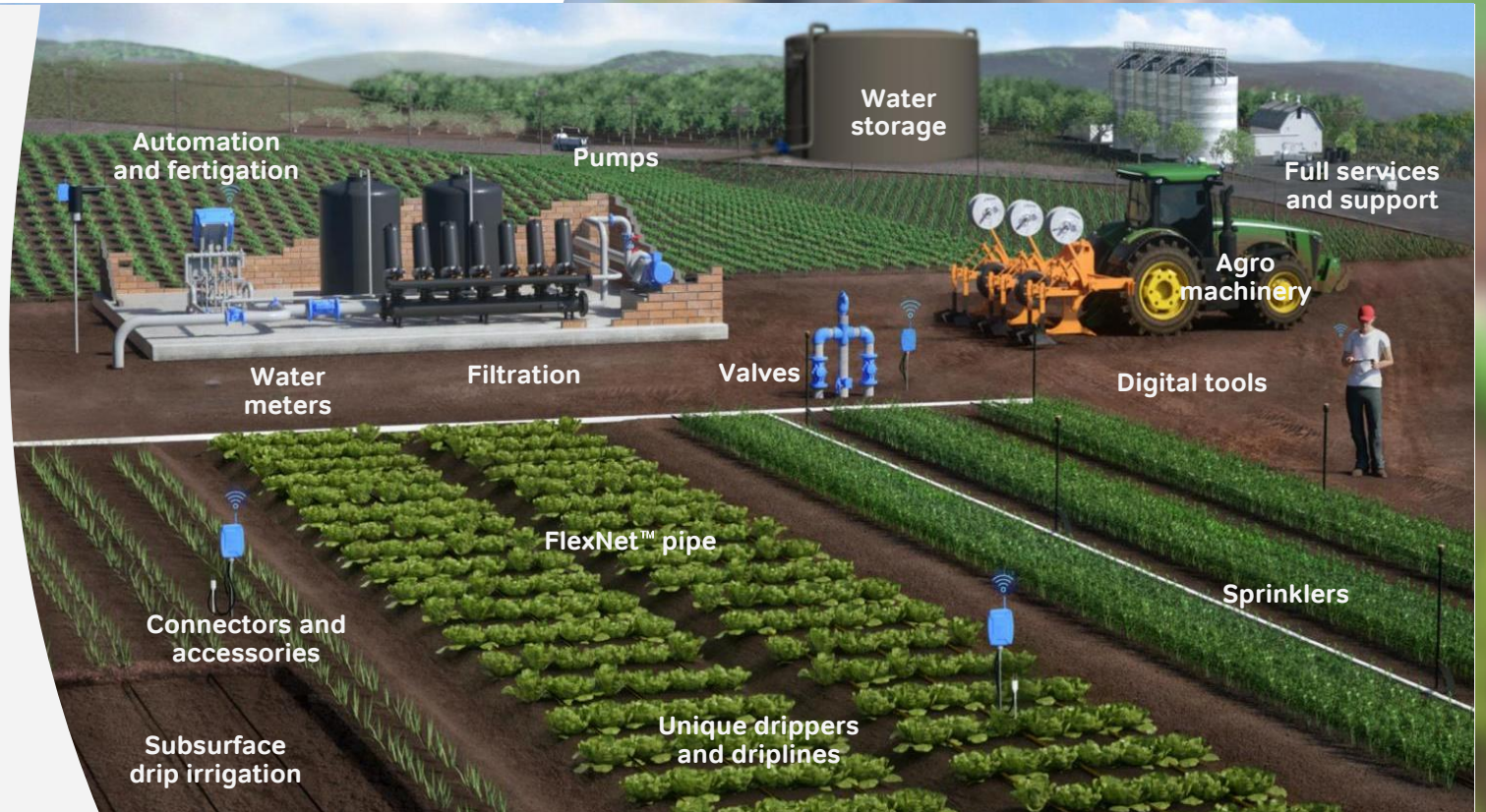
2. Food and Agriculture Organization of the United Nations (FAO) Reports—The State of the World's Land and Water Resources for Food and Agriculture, 2025.



## Sustainable competitive advantages with full end-to-end solutions

Providing a broad portfolio of end-to-end integrated precision agriculture solutions that span from water source to root zone

Enables farmers to have precise, automated control over every detail of a farm, and deeper insights into crop health, soil conditions and yield performance





## Addressing customer needs and world challenges

### Fluorine enhances everyday lives:

- Energy-efficient cement and steel production
- Cooling and refrigeration
- Pharmaceuticals
- Energy materials
- Coating for telecom cables
- Displays and chips for consumer electronics such as phones
- Solar panel protection

### Leading decarbonization innovation:

- Transition minerals into engineered raw materials for a circular economy
- Low GWP refrigerant gases and medical propellants
- Localized, vertically integrated and secure supply chain for lithium-ion batteries with strong U.S. manufacturing presence
- Technology development for battery recycling and custom electrolytes to improve battery performance

### Decarbonization

**20.4%**

rate the world must reach each year until 2050 to limit global warming to 1.5° C<sup>1</sup>

### Battery growth

**7x**

growth is expected for the battery value chain by 2030 compared to 2022<sup>2</sup>

### Urbanization

**5x**

electric vehicles are five times more efficient than combustion engines<sup>3</sup>

1. PwC Net Zero Economy Index 2024.

2. McKinsey Battery Insights Demand Model 2023.

3. National Renewable Energy Laboratory 2023 report.

# Fluorine is a Critical Material Enabling Energy Transition

## The energy storage market

>20%

CAGR

Lithium-ion battery market will grow with electric vehicle and stationary storage demand

~30kg<sup>1</sup>

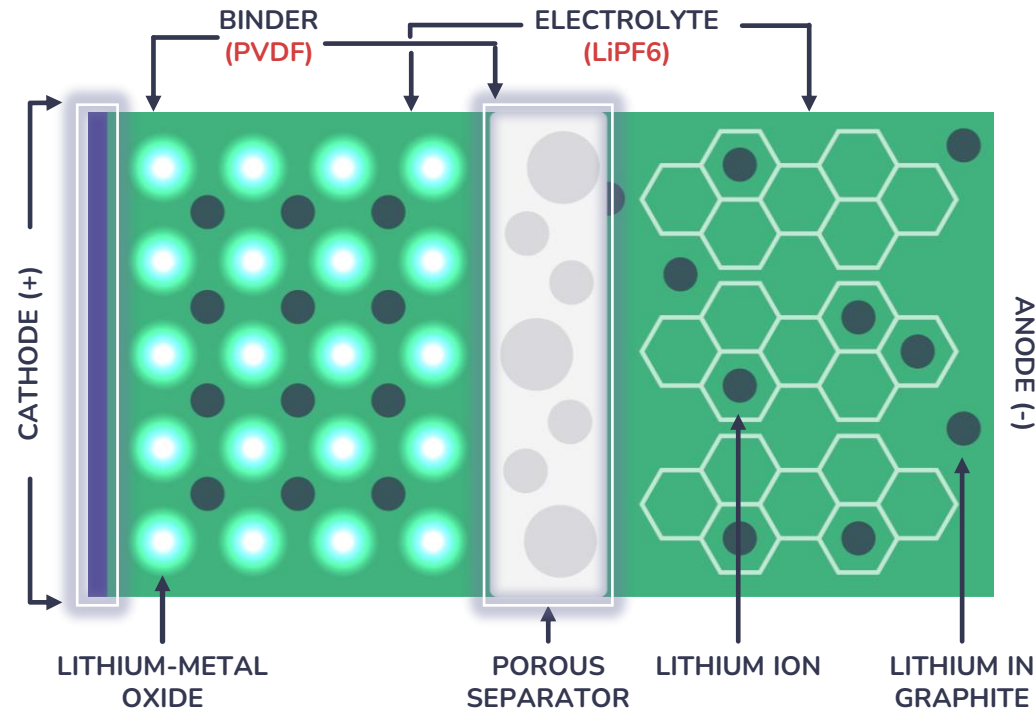
per electric vehicle

Each electric vehicle creates demand for 30kg of acidspar

3.5 Terawatt hours LiB capacity by 2030 equates to 1.4 million MT acidspar, >25% of current acidspar supply

1. Based on 100kWH battery

## Lithium-ion battery



## The element fluorine is used in:

- The electrolyte that enables lithium ions to move (LiPF6)
- The cathode and the separator as the binder (PVDF)
- Specialty additives for improved battery performance



## Addressing customer needs and global challenges

### HDPE conduit provides scalable, efficient solutions:

- Advanced protection for cables resistant to natural and mechanical damage
- Excellent performance in cold weather
- Scalable solutions support network upgrades
- Supports climate-friendly and power efficient fiber

### Foundational infrastructure to provide worldwide connectivity:

- Smart cities
- Multiple-dwelling units and fiber to the home
- Rails, tunnels and long-distance connection
- Fiber optic sensing and transportation monitoring
- Data centers and airports
- 5G and distributed antenna systems

### Funding

**\$42.5B**

in government funding for fiber is available in the U.S.<sup>1</sup>

### Connectivity

**2.2B**

people in the world remain offline in 2024<sup>2</sup>

### Urbanization

**85%**

of urban dwellers use the internet<sup>2</sup>

1. Broadband Equity, Access, and Deployment (BEAD) Program, 2025.

2. International Telecommunication Union 2025 Facts and Figures Report.



## Addressing customer needs and global challenges

- 50 years of market leadership and innovation
- Global presence, strategically aligned with high-growth markets
- Relationship-driven support and solutions serving largest telecom and data providers in the world<sup>6</sup>

**Salesforce and project specialist employees<sup>1</sup>**

**200+**

largest, most sophisticated among peers

**Global footprint<sup>2</sup>**

**#1**

21 manufacturing locations in highest value markets with close proximity to customers<sup>3</sup>

**15 of top 20 largest telecom companies**

**75%**

in the U.S. and Europe have relationships with Orbia Connectivity Solutions

**Average relationship tenure**

**15+** years with largest telecom providers<sup>4</sup>

**Net promoter score**

**56** top quartile of peer group<sup>5</sup>, enabled by reliability of supply, high quality products and best-in-class customer support

1. All figures as of 12/31/24.

2. Orbia estimates

3. The number of sites per business group may differ from other sources due to accounting factors, such as shared facilities between or within business groups, various operational units within the same complex and sites that are no longer active.

4. Largest telecom providers defined as the top 20 North America and Europe telco and cable providers by number of subscribers.

5. Network and other communications equipment net promoter score 2025 benchmarks (Customer Guru).

6. Excluding China.





**Polymer  
Solutions**

**Connectivity  
Solutions**

**Building &  
Infrastructure**

**Fluor & Energy  
Materials**

**Precision  
Agriculture**

Orbia is a company driven by a shared purpose: to advance life around the world. The five Orbia business groups have a collective focus on expanding access to health and well-being, reinventing the future of cities and homes, ensuring food, water and sanitation security, connecting communities to information and enabling the energy transition with basic and advanced materials, specialty products and innovative solutions.