



Polymer  
Solutions

Connectivity  
Solutions

Building &  
Infrastructure

Fluor & Energy  
Materials

Precision  
Agriculture

# Investor Presentation

January, 2026

# Safe harbor

In addition to historical information, this presentation contains "forward-looking" statements that reflect management's expectations for the future. The words "anticipate," "believe," "expect," "hope," "have the intention of," "might," "plan," "should" and similar expressions generally indicate comments on expectations. The final results may be materially different from current expectations due to several factors, which include, but are not limited to, global and local changes in politics, the economy, business, competition, market and regulatory factors, cyclical trends in relevant sectors; as well as other factors that are highlighted under the title "Risk Factors" in the annual report and other information and filings submitted by Orbia to the Mexican National Banking and Securities Commission (CNBV). The forward-looking statements included herein represent Orbia's views as of the date of this presentation. Orbia undertakes no obligation to revise or update publicly any forward-looking statement for any reason unless required by law.

# Key investment highlights

01

Leader across all markets served, committed to harnessing the power of material science and innovation to serve customer needs

02

Investing in differentiated, value-added solutions by leveraging uniquely advantaged positions and maximizing integration across Orbia's organization and value chains

03

Orbia has outlined a plan to generate incremental EBITDA year over year through activities that are under its control and to generate cash, with a priority to reduce debt and strengthen the Company's balance sheet

04

Leveraging vertical integration for supply security, cost efficiencies, and asset utilization across all business groups

05

Assessing opportunities for footprint optimization and portfolio adjustments to sharpen its strategic focus, reduce leverage, and create significant shareholder value



Addressing the  
world's biggest  
challenges

# Global imprint and impact

1953  
Founded

23,000+  
Employees

\$1.7B  
Market Cap<sup>2</sup>

\$7.5B  
Revenue

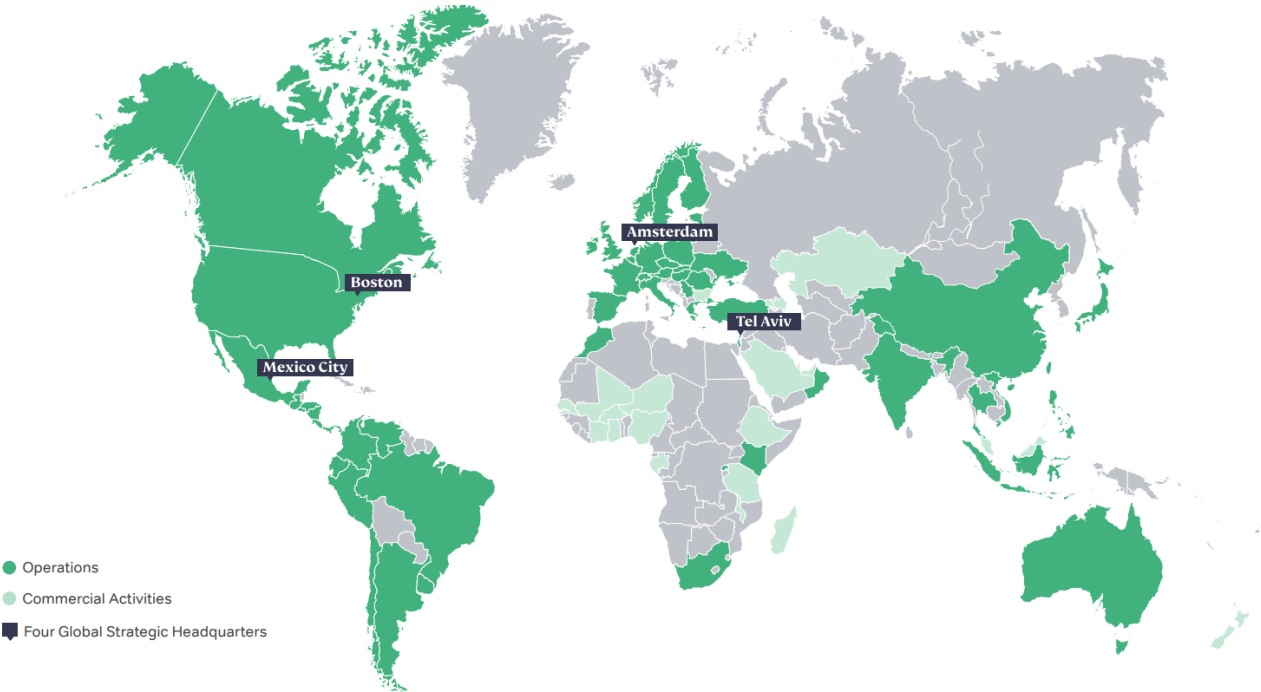
\$1.19B  
Adjusted EBITDA<sup>1</sup>

15.8%  
Adjusted EBITDA  
Margin<sup>1</sup>

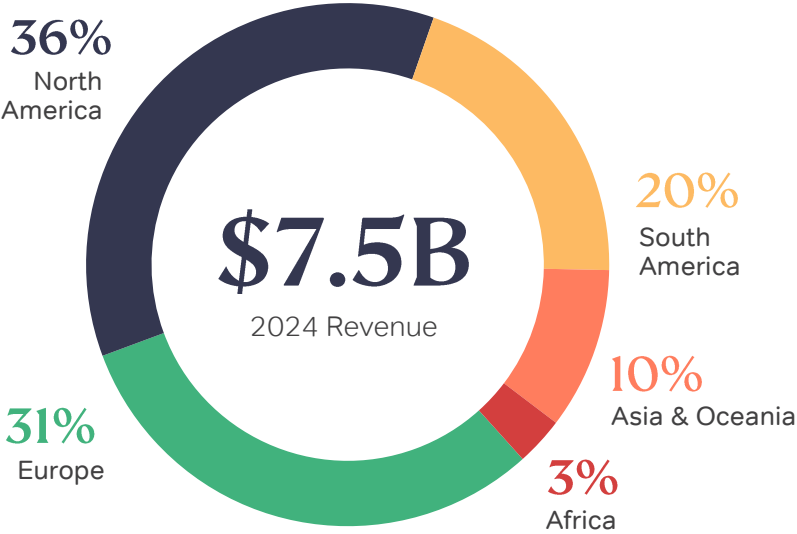
100+ countries  
Commercial Footprint

50+ countries  
Operations Footprint

Diversified global footprint

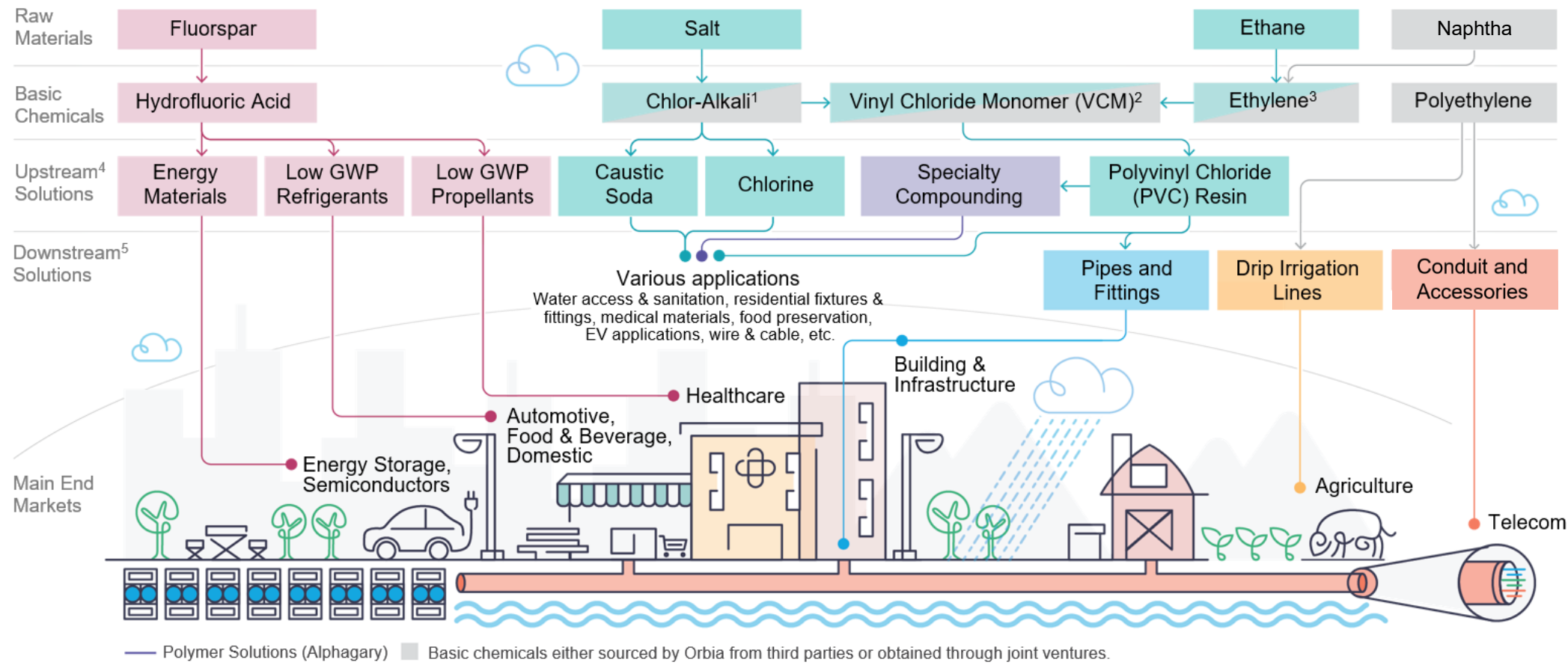


Revenue<sup>1</sup> by region








1. As of 12/31/24; Adjusted EBITDA is EBITDA adjusted for items that have a limited number of occurrences, are clearly identifiable and not reflective of ongoing business performance.  
2. Market Cap as of 12/31/25. Source Bloomberg

# This is Orbia



1. Chlor-alkali is produced by Orbia and sold to third parties in the Americas, in Europe it is integrated directly into the production process (in the Americas, it is also sourced from a third party to enable the process). 2. Vinyl chloride monomer is manufactured by Orbia in Europe, while in the Americas it is sourced from an external supplier. 3. In Europe, ethylene is derived from naphtha sourced from a third party, while in the Americas ethylene is produced through a JV. 4. Upstream solutions include specialty chemicals and differentiated materials. 5. Downstream solutions displayed include main manufactured products.

# Diversified portfolio (FY 2024)

Water & food security			Decarbonization & energy transition	Information access & connectivity
 <p><b>Polymer Solutions</b></p> <p><b>\$2,529</b> Revenues<sup>1</sup></p> <p><b>\$378</b> Adj. EBITDA<sup>1, 2</sup></p> <p><b>14.9%</b> Adj. EBITDA Margin<sup>1, 2</sup></p>	 <p><b>Building &amp; Infrastructure</b></p> <p><b>\$2,497</b> Revenues<sup>1</sup></p> <p><b>\$291</b> Adj. EBITDA<sup>1, 2</sup></p> <p><b>11.7%</b> Adj. EBITDA Margin<sup>1, 2</sup></p>	 <p><b>Precision Agriculture</b></p> <p><b>\$1,038</b> Revenues<sup>1</sup></p> <p><b>\$133</b> Adj. EBITDA<sup>1, 2</sup></p> <p><b>12.8%</b> Adj. EBITDA Margin<sup>1, 2</sup></p>	 <p><b>Fluor and Energy Materials</b></p> <p><b>\$862</b> Revenues<sup>1</sup></p> <p><b>\$270</b> Adj. EBITDA<sup>1, 2</sup></p> <p><b>31.3%</b> Adj. EBITDA Margin<sup>1, 2</sup></p>	 <p><b>Connectivity Solutions</b></p> <p><b>\$839</b> Revenues<sup>1</sup></p> <p><b>\$117</b> Adj. EBITDA<sup>1, 2</sup></p> <p><b>14.0%</b> Adj. EBITDA Margin<sup>1, 2</sup></p>

Figures are presented in US\$ millions, unless specified otherwise.

# Leading positions across all business groups



Polymer Solutions	Building & Infrastructure	Precision Agriculture	Fluor & Energy Materials	Connectivity Solutions
<b>#1</b> Global specialty PVC producer <sup>1</sup>	<b>#1</b> in Europe <sup>3</sup>	<b>#1</b>	<b>#1</b>	<b>#1</b>
<b>#6</b> Global general PVC producer <sup>2</sup>	<b>#1</b> in Latin America <sup>3</sup>	Globally <sup>3</sup>	Global fluorspar producer <sup>5</sup>	in the U.S. <sup>4</sup>
<b>vestolit</b> <b>alphagary</b>	<b>wavin</b>	<b>NETAFIM™</b>	<b>orbia</b>   Fluor & Energy Materials	<b>dura-line</b>
Advantaged player in PVC and specialty PVC, serving infrastructure, health and well-being and other industries	Leading global provider of innovative water management solutions for resilient construction	Global market leader in precision irrigation and sustainable solutions that enable the world's farmers to grow more with less	Largest global fluorspar provider for fluorine-based products with applications from medicine to refrigeration to energy storage	Market leader in data network solutions, including conduit and accessories designed to bring connectivity to all

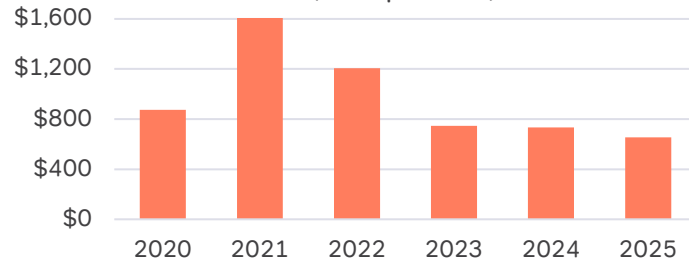
1. IHS Markit (PVC – Capacity to produce by Process). 2. IHS Markit (PVC – Capacity to produce by Shareholder) 3. Company estimates  
4. Dun & Bradstreet interview with Data Communications sales teams & experts (Mar 2022). 5. S&P Global Fluorspar and Inorganic Fluorine Products report 2024, single source.

# Financial performance

# EBITDA impacted by weak market conditions

Market headwinds across multiple businesses have contributed to lower performance

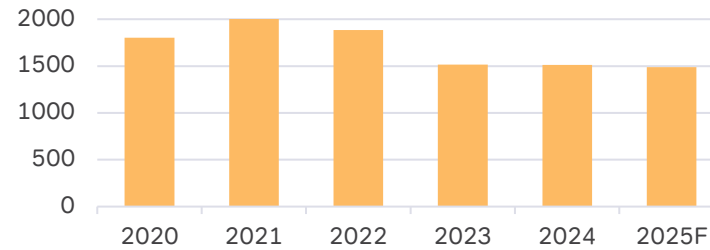
PVC pricing  
(USD per Ton)



Source: CMA Analytics data, 2025

- Excess PVC capacity in China and the U.S. leading to increased exports and lower prices globally **(Polymer Solutions)**

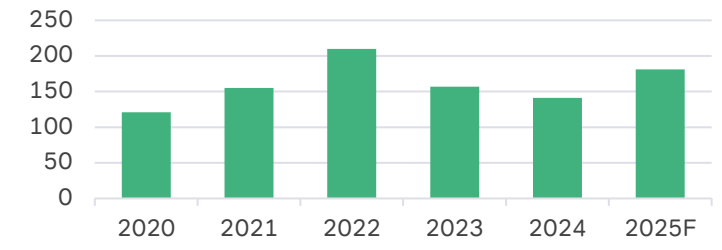
European building permits issued  
('000 per year)



Source: European Commission website, 2025

- Sustained high interest rates leading to delays in housing and infrastructure investments
- Conflict in Europe driving recession and high energy costs **(Building & Infrastructure)**

U.S. net farm income  
(\$B USD per year)



Source: USDA website, 2025

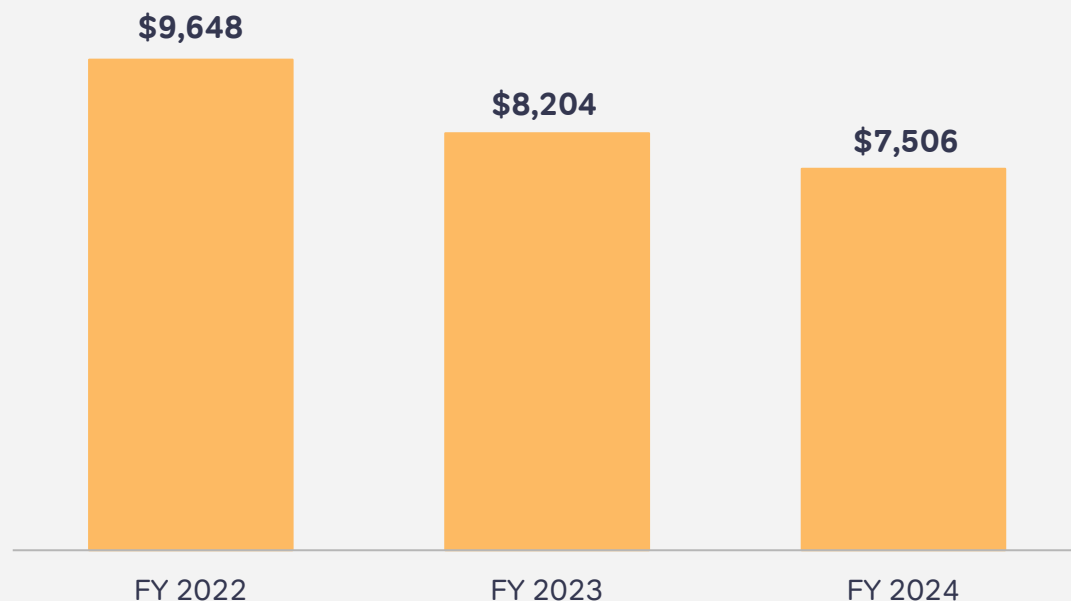
- Net farm income has fallen by ~13% versus 2022 driven by
  - Lower crop prices
  - Higher input costs
  - Rising interest rates**(Precision Agriculture)**

## Others:

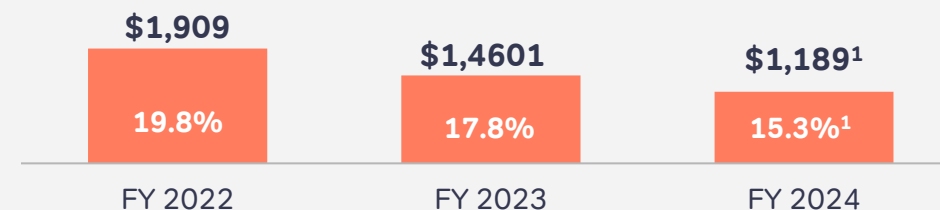
- F-gas quota reductions in NA negatively affecting volumes, but not yet fully compensated by price increases as experienced in EU **(Fluor & Energy Materials)**
- The U.S. HDPE conduit sector is experiencing surplus capacity, which is causing price pressures for all participants in the market **(Connectivity Solutions)**

# Prudent capital structure management focused on improving EBITDA and cash flow generation

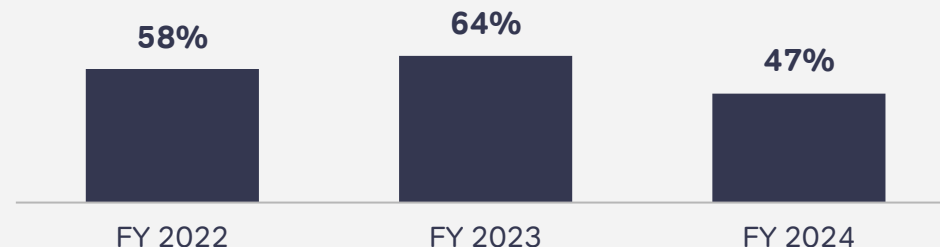
Sales (\$M)



Orbia EBITDA (\$M) & margin (%)



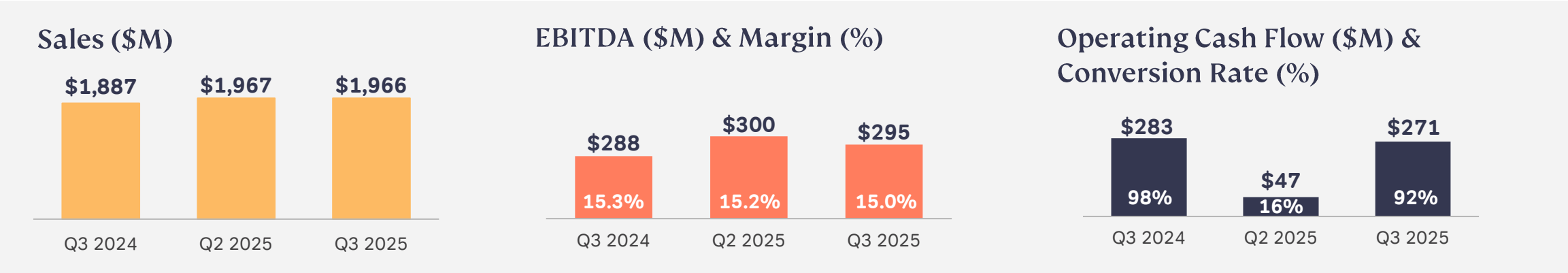
Operating cash flow as % of reported EBITDA



Note: EBITDA = net profit, + Income tax (benefit) expense, other income/expense (includes royalties), share of gain of subsidiaries and associates, impairments, finance cost (foreign exchange (gain)/loss, interest expense and interest income, fair value of non-controlling interest, and monetary position (gain) loss), depreciation and amortization.

1. Adjusted EBITDA. Adjusted EBITDA is EBITDA adjusted for items that have a limited number of occurrences, are clearly identifiable and not reflective of ongoing business performance. For FY 2024, reported EBITDA was \$1,097M, with EBITDA margin of 14.6%.

# Resilient performance amid challenging markets, with sequential improvement in operating cash flow and leverage



## Q3 2025 Highlights

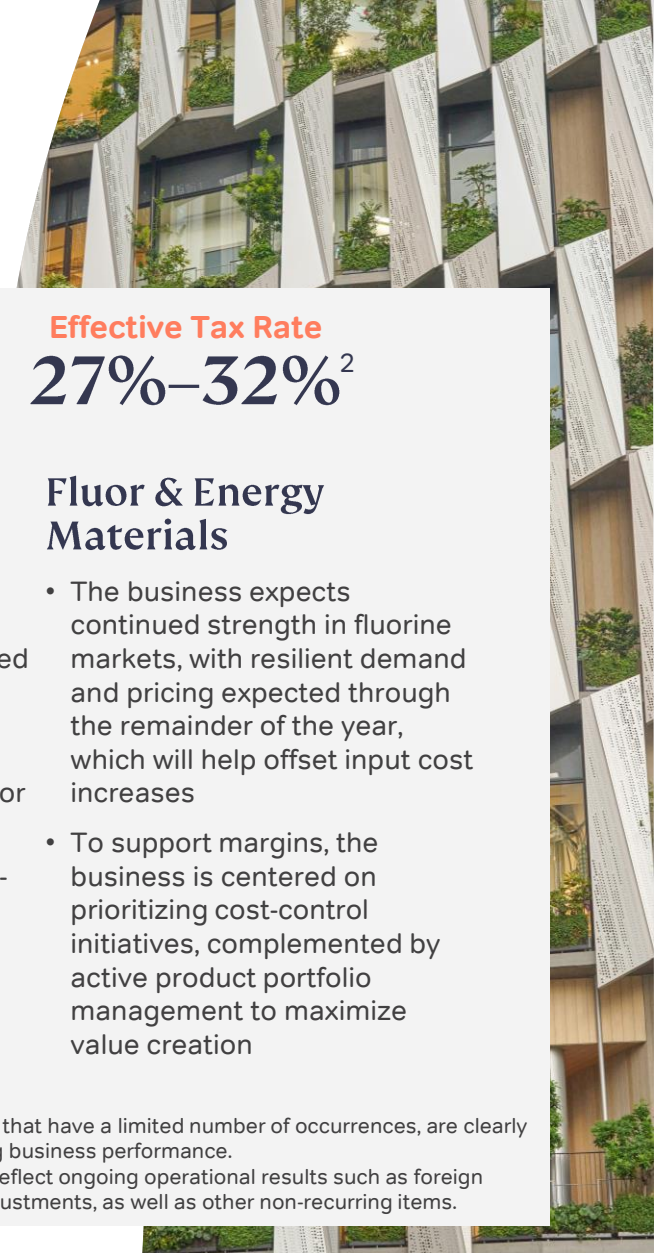
- Operating cash inflow of \$271M decreased by \$12M YoY, and free cash flow of \$144M increased \$2M YoY
- Net debt-to-EBITDA ratio decreased from 3.98x to 3.85x sequentially during the quarter, primarily driven by an increase in cash and in last 12 months EBITDA, offset by a slight increase in total debt. The increase in debt was entirely driven by the appreciation of the Mexican Peso and included a paydown of debt of \$7M
- Net debt-to-adjusted EBITDA for the quarter increased from 3.36x to 3.42x YoY and was lower than the 3.51x ratio at the end of the prior quarter

## Improved cash generation and disciplined capital deployment



1. Net-debt-to EBITDA adjusted for items that have a limited number of occurrences, are clearly identifiable and not reflective of ongoing business performance.

# Reaffirming 2025 guidance and market outlook



## EBITDA

~\$1.10–1.20B<sup>1</sup>

Likely falling in the lower half of the range

## CAPEX

~\$400M

## Effective Tax Rate

27%–32%<sup>2</sup>

### Polymer Solutions

- Persistent weak market dynamics, driven by excess supply and lower export prices from China and the U.S. are expected to continue for the remainder of the year, alongside rising ethane and ethylene input costs
- While the first half was marked by raw material disruptions and operational issues in derivatives, the business has now stabilized operations and is focused on running at high utilization and to improve profitability and cash management control

### Building & Infrastructure

- The business anticipates modest growth driven by new product launches and margin expansion
- This growth is expected despite persistently challenging market conditions in Western Europe and Mexico
- To navigate this environment, the business remains intensely focused on realizing operational cost efficiencies to further improve profitability

### Precision Agriculture

- Market conditions are expected to remain stable to slightly improving, supported by continued positive momentum in Brazil and the U.S.
- The Company anticipates continued strong performance in parts of Latin America and from projects in Africa
- The business will remain focused on driving growth through deeper penetration in extensive crops, while maintaining a consistent emphasis on cost management and working capital improvements

### Connectivity Solutions

- The business expects continued volume growth throughout the year, supported by sustained momentum in network deployment, datacenter demand, and investment in the power sector
- Profitability is set to grow, driven by the benefits of cost-saving initiatives and higher facility utilization

### Fluor & Energy Materials

- The business expects continued strength in fluorine markets, with resilient demand and pricing expected through the remainder of the year, which will help offset input cost increases
- To support margins, the business is centered on prioritizing cost-control initiatives, complemented by active product portfolio management to maximize value creation

1. . Expected EBITDA adjusted for items that have a limited number of occurrences, are clearly identifiable and not reflective of ongoing business performance.

2. Excluding discrete items that do not reflect ongoing operational results such as foreign exchange rate changes and inflation adjustments, as well as other non-recurring items.

# Actions to improve earnings power and strengthen balance sheet

# Cost savings initiatives implemented to deliver a total of ~\$250M<sup>1</sup>/year by 2027

**\$169M/year contributed as of Q3 2025, with incremental savings of ~\$81M/year by 2027**

## Manufacturing cost reductions

- ✓ Optimizing assets in the Americas and Europe, across several businesses
- ✓ Pursuing supply chain and logistics efficiencies
- ✓ Introducing innovations that enable lower raw material costs
- ✓ Simplifying portfolio through SKU rationalization
- ✓ Improving plant efficiency

## SG&A cost reductions

- ✓ Decreasing SG&A costs across businesses and functions
- ✓ Collapsing regional substructures to reduce costs and improve efficiencies
- ✓ Exploring development of global capability centers in low-cost regions for IT and other functions
- ✓ Simplifying corporate and administrative structures

1. Roughly 50/50 split between SG&A and Manufacturing with SG&A benefits achieved earlier.

Figures are presented in US\$ millions, unless specified otherwise.

# Completed growth investments to deliver returns in near term

Orbia expects ~\$150M+/year in incremental EBITDA from largely completed growth projects ramping up from 2025 to 2027

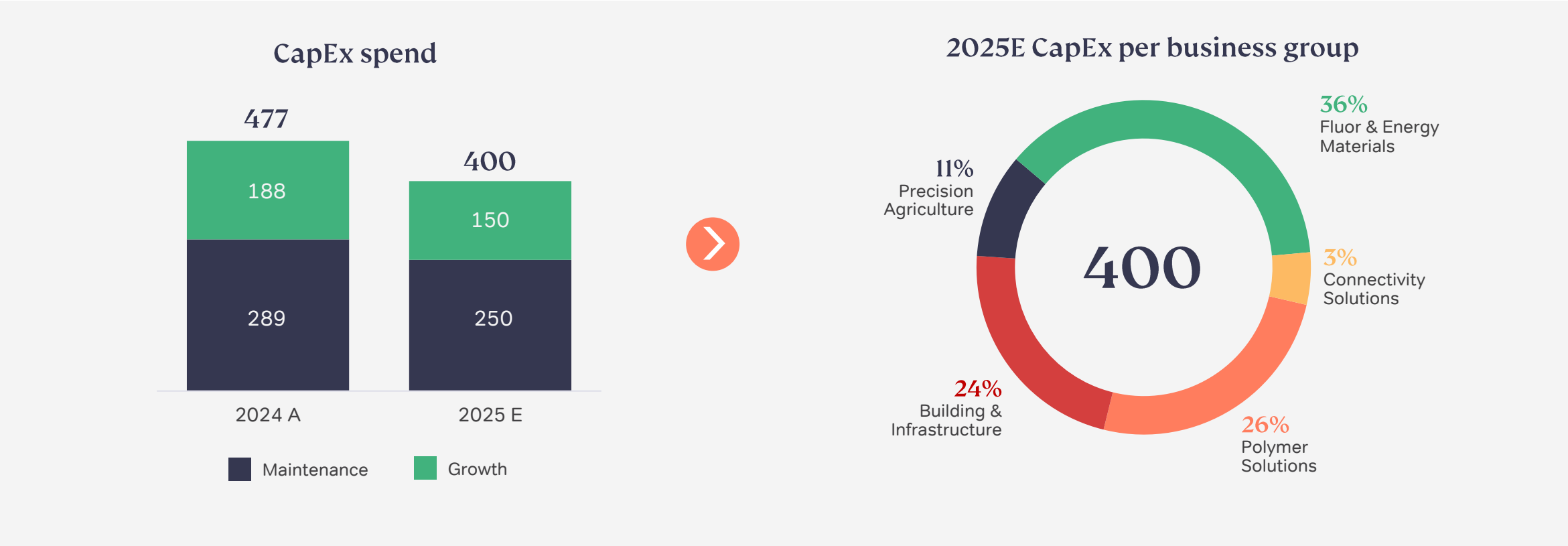
Business Group	Key growth projects	2027 expected EBITDA
Polymer Solutions	<ul style="list-style-type: none"> <li>Specialty PVC capacity development</li> <li>Semiconductive and halogen-free wire &amp; cable compounding solutions</li> </ul>	\$30M+
Building & Infrastructure	<ul style="list-style-type: none"> <li>Sewer system components, biaxially-oriented PVC pipes, push-fit fittings, among others</li> <li>Footprint expansion into new markets</li> </ul>	\$40M+
Precision Agriculture	<ul style="list-style-type: none"> <li>Footprint expansion into new markets like North Africa</li> <li>Digital farming solutions</li> <li>World's first pressure compensated thin-wall drippers</li> </ul>	\$25M+
Fluor & Energy Materials	<ul style="list-style-type: none"> <li>Low-GWP medical propellants &amp; refrigerants</li> <li>Synthetic metallurgical fluorspar</li> <li>Custom electrolyte production for batteries</li> </ul>	\$25M+
Connectivity Solutions	<ul style="list-style-type: none"> <li>Capacity expansion in North America</li> <li>New power, data center and aerial network solutions</li> <li>Network services and software solutions</li> </ul>	\$30M+



Figures are presented in US\$ millions, unless specified otherwise.

# Reduce capital expenditures to ~\$400M for 2025 and \$400M for 2026

Focused on safety, asset integrity and highly selective growth projects with CapEx/EBITDA < 3x



Figures are presented in US\$ millions, unless specified otherwise.

# Market recovery could deliver \$250-500M+ per year incremental earnings through improved utilization and pricing

Interest rate reductions positively benefit all businesses

Business Group	Drivers for market recovery	Specific factors improving earnings power	Incremental EBITDA impact
<b>Polymer Solutions</b>	<ul style="list-style-type: none"> <li>• Demand recovery and PVC capacity consolidation will drive higher prices</li> <li>• Compounds growth in data center wire &amp; cable, medical applications and EVs</li> </ul>	<ul style="list-style-type: none"> <li>• \$100–300/T increase in PVC price</li> <li>• Caustic price recovery (\$50–100/T)</li> </ul>	<b>\$100–300M</b>
<b>Building &amp; Infrastructure</b>	<ul style="list-style-type: none"> <li>• Recovery and growth due to low housing stock globally</li> <li>• Ramping demand for urban climate resilience solutions</li> </ul>	<ul style="list-style-type: none"> <li>• 15–25% demand recovery</li> </ul>	<b>\$50M–80M</b>
<b>Precision Agriculture</b>	<ul style="list-style-type: none"> <li>• Recovery of farmer/grower incomes</li> <li>• Resource scarcity (water, labor, energy) to drive drip irrigation adoption</li> </ul>	<ul style="list-style-type: none"> <li>• Recovery in high value crop prices improving demand and mix</li> </ul>	<b>\$30M–50M</b>
<b>Fluor &amp; Energy Materials</b>	<ul style="list-style-type: none"> <li>• Tightening in fluorine value chain with growth in new applications</li> <li>• Demand for Inflation Reduction Act-compliant materials</li> </ul>	<ul style="list-style-type: none"> <li>• Increase in U.S. refrigerant pricing after quota reduction</li> <li>• Increase in Fluorspar/HF prices</li> </ul>	<b>\$30M–50M</b>
<b>Connectivity Solutions</b>	<ul style="list-style-type: none"> <li>• AI/cloud data center and energy grid infrastructure investments</li> </ul>	<ul style="list-style-type: none"> <li>• 10–20% margin improvement with market recovery</li> </ul>	<b>\$50M–100M</b>

Figures are presented in US\$ millions, unless specified otherwise.

As of Q3 2025

# Update on actions to improve earnings power and strengthen the balance sheet

Initiative	Update	Expected contribution
Cost savings	<ul style="list-style-type: none"><li>Cost reduction program reached \$169 million in cumulative annual savings compared to 2023</li><li>This represents 68% of the Company's target to reach a savings level of \$250 million per year by 2027</li></ul>	~\$250M/year by 2027
Completed growth investments	<ul style="list-style-type: none"><li>The contribution from recently completed organic growth investments, which are primarily focused on new product launches and capacity expansions, reached approximately \$35 million of EBITDA year to date</li><li>The goal is to achieve \$150 million in incremental EBITDA per year from these investments by 2027</li></ul>	~\$150M/year by 2027
Non-core asset sales	<ul style="list-style-type: none"><li>Signed agreements that have generated net proceeds of approximately \$83 million from non-core asset divestments as of the end of Q3 2025, exceeding full-year target of \$75 million</li><li>Continue to aim for total proceeds of approximately \$150 million by the end of 2026</li></ul>	~\$150M in total by 2026

# Leverage profile

## Net Debt/Adjusted EBITDA

- The sequential quarter decrease is consistent with the normal seasonal pattern
- \$3.9B in debt balance, net of cash

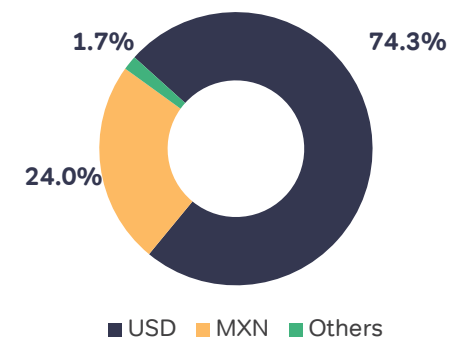
## Committed bank facility

- Ample liquidity with \$1.4B available under a committed revolving credit facility, fully undrawn

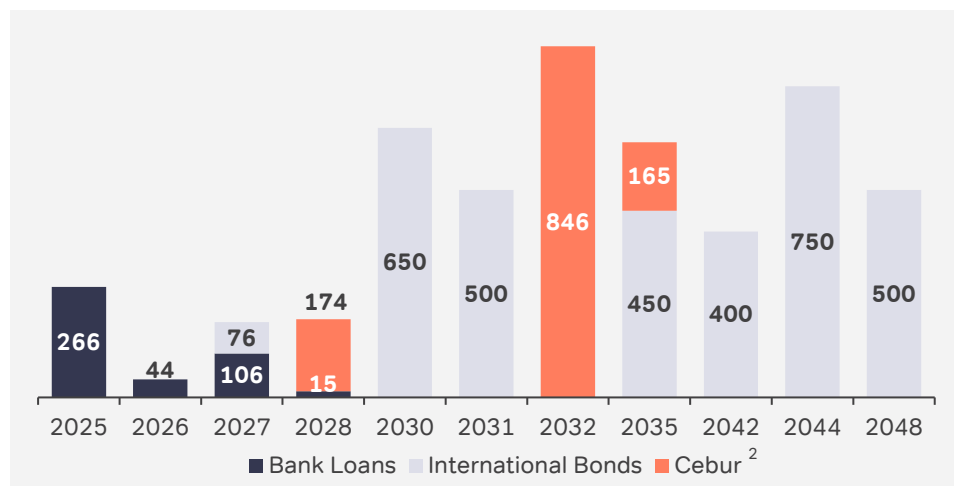
## Credit ratings (outlook)

- Moody's: Ba1 (negative)
- S&P: BBB- (negative)
- Fitch: BBB- (stable)

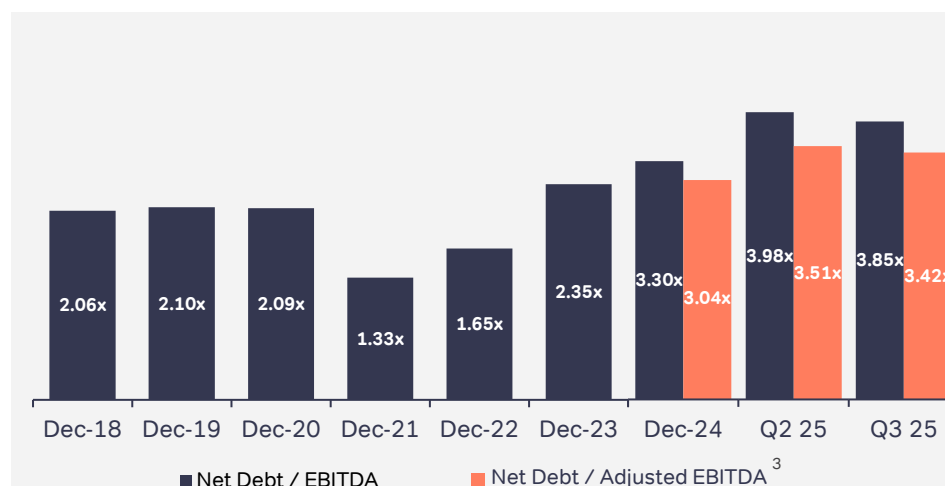
## Debt by currency



## Debt maturities (\$M)<sup>1</sup>



## Net Debt-to-EBITDA



**5.78%**

Average cost of debt <sup>4</sup>

**10.43**  
years

Average LT debt maturity

# Our Business Groups



## Addressing customer needs and global challenges

### Creating exceptional value:

- PVC is a cost-efficient and durable polymer, ideal for long-life applications
- PVC offers many difficult-to-replace properties for critical uses, especially in medical applications
- Heritage in PVC compounding has widened to include many other polymers (PO, TPE, TPU, CPE, EVA), offering customers a diverse and distinctive portfolio
- Additives (plasticizers and stabilizers) enhance performance characteristics, enabling PVC to meet a wide range of requirements
- Derivatives are essential for various industries such as water treatment, cleaning agents and food preservation

### A culture of continual innovation:

- Materials address critical end uses from clean water to transport to healthcare
- Vertical integration secures supply and provides a platform for innovative development
- Sustainability targets are realized through collaboration and supply chain innovation

### Population Growth

10B

people are expected to live on Earth by 2050—25% more than today<sup>1</sup>

### Urbanization

67%

of the world population will be living in urban areas by 2050, compared to 58% today<sup>2</sup>

### Life Expectancy

77

by 2050, compared to 72.5 years today<sup>1</sup>

1. United Nations, World Population Prospects, 2024.

2. United Nations, Department of Economic and Social Affairs, Population Division, World Urbanization Prospects: The 2025 Revision



## Addressing customer needs and global challenges

### Future-proofing communities through holistic water management:

- Creating a safe and efficient water supply that reduces disease and health risks
- Designing more efficient, sustainable and comfortable buildings
- Protecting cities from floods, drought, biodiversity loss and heat stress
- Creating sanitation and sewer solutions to support growing populations

### Water loss

**25%**

of Europe's water is lost due to leakages<sup>1</sup>

### Urbanization

**33%**

of energy is consumed by buildings<sup>3</sup>

### Sanitation

**46%**

of the people in the developing world lack access to basic sanitation<sup>2</sup>



1. European Commission Environmental Department analysis, 2025.  
2. UN World Water Development Report, 2025.  
3. International Energy Agency, The Breakthrough Agenda Report 2025.



## We advance life around the world by building healthy, sustainable environments

### Safe and efficient water supply



#### Water distribution solutions:

Delivering high-quality utility distribution networks



#### Hot and cold water solutions:

Ensuring reliable day-to-day water supply in buildings

### Better sanitation and hygiene



#### Soil and waste solutions:

Providing cost-efficient, reliable and easy to install systems for the discharge of in-house wastewater



**Foul water solutions:** Offering pipe systems, manholes and inspection chambers to secure leakage-free transport of wastewater

### Urban climate resilience



Solutions for stormwater management and climate events, with a complete portfolio to catch, transport, filter, infiltrate, attenuate and reuse rainwater

### Improved building performance

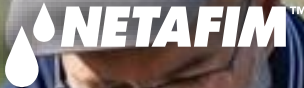


Indoor climate solutions that enhance comfort while minimizing environmental impact

Solution provider for energy efficient heating, cooling and ventilation

Fully-integrated solution via one central control platform across applications





## Addressing customer needs and global challenges

### Providing end-to-end solutions for farmers to answer different agricultural challenges:

- Advanced irrigation and fertigation products and solutions
- Digital farming
- Agriculture projects
- Controlled environment agriculture—greenhouse turnkey projects

### Precision agriculture helps farmers grow more with less:

- Increases crop yields
- Improves crop quality
- Decreases water usage
- Reduces carbon footprint
- Minimizes fertilizer usage
- Lowers energy usage

### Water use

70%

of the world's freshwater use is from agriculture<sup>1</sup>

### Water waste

75%

of arable land has inefficient water use<sup>1</sup>

### Urbanization

50%

more food will need to be grown by 2050 to meet the needs of the planet's population<sup>2</sup>

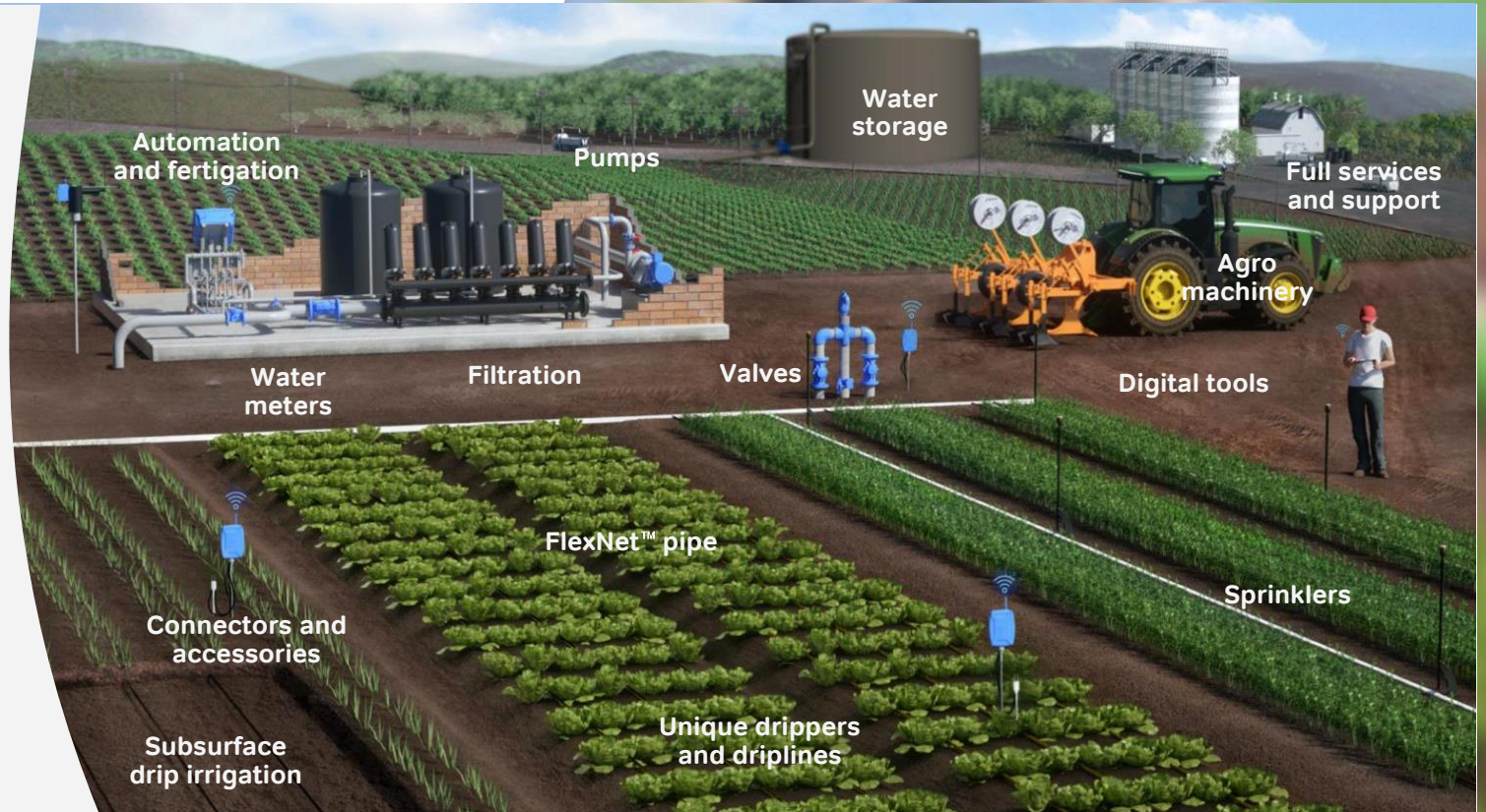
1. 2024 UN World Water Development Report: Water for Prosperity and Peace.

2. Food and Agriculture Organization of the United Nations (FAO) Reports—The State of the World's Land and Water Resources for Food and Agriculture, 2025.

## Sustainable competitive advantages with full end-to-end solutions

Providing a broad portfolio of end-to-end integrated precision agriculture solutions that span from water source to root zone

Enables farmers to have precise, automated control over every detail of a farm, and deeper insights into crop health, soil conditions and yield performance





## Addressing customer needs and world challenges

### Fluorine enhances everyday lives:

- Energy-efficient cement and steel production
- Cooling and refrigeration
- Pharmaceuticals
- Energy materials
- Coating for telecom cables
- Displays and chips for consumer electronics such as phones
- Solar panel protection

### Leading decarbonization innovation:

- Transition minerals into engineered raw materials for a circular economy
- Low GWP refrigerant gases and medical propellants
- Localized, vertically integrated and secure supply chain for lithium-ion batteries with strong U.S. manufacturing presence
- Technology development for battery recycling and custom electrolytes to improve battery performance

### Decarbonization

**20.4%**

rate the world must reach each year until 2050 to limit global warming to 1.5° C<sup>1</sup>

### Battery growth

**7x**

growth is expected for the battery value chain by 2030 compared to 2022<sup>2</sup>

### Urbanization

**5x**

electric vehicles are five times more efficient than combustion engines<sup>3</sup>

1. PwC Net Zero Economy Index 2024.

2. McKinsey Battery Insights Demand Model 2023.

3. National Renewable Energy Laboratory 2023 report.

## Fluorine is a Critical Material Enabling Energy Transition

### The energy storage market

>20%

CAGR

Lithium-ion battery market will grow with electric vehicle and stationary storage demand

~30kg<sup>1</sup>

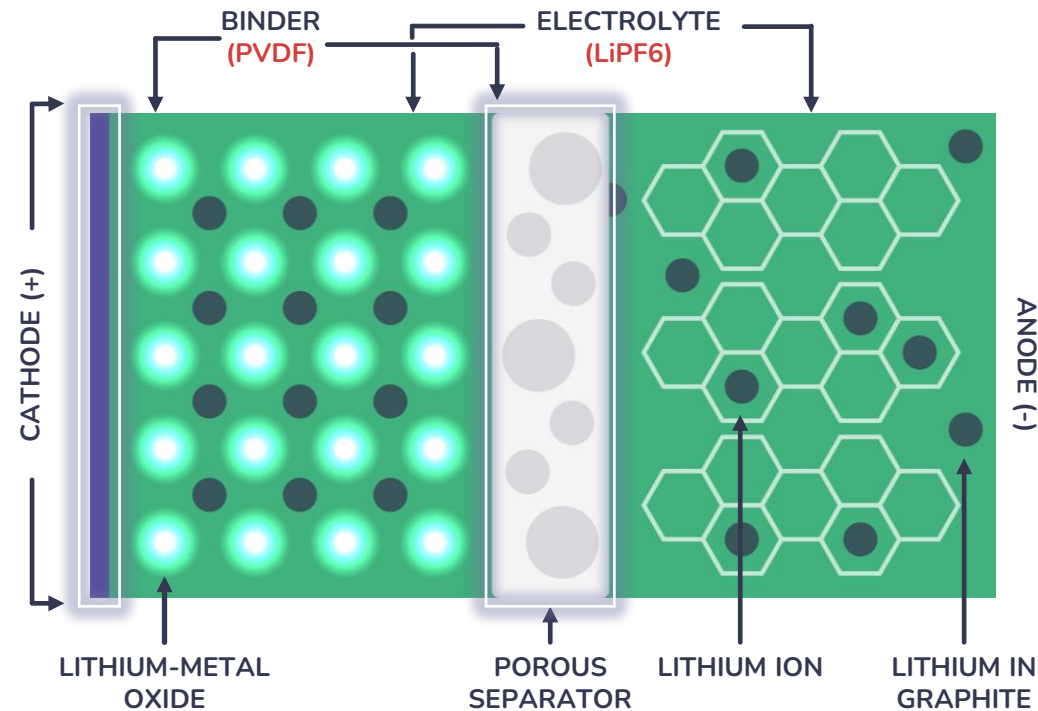
per electric vehicle

Each electric vehicle creates demand for 30kg of acidspar

3.5 Terawatt hours LiB capacity by 2030 equates to 1.4 million MT acidspar, **>25% of current acidspar supply**

1. Based on 100kWH battery

### Lithium-ion battery



### The element fluorine is used in:

- The electrolyte that enables lithium ions to move (LiPF<sub>6</sub>)
- The cathode and the separator as the binder (PVDF)
- Specialty additives for improved battery performance



## Addressing customer needs and global challenges

### HDPE conduit provides scalable, efficient solutions:

- Advanced protection for cables resistant to natural and mechanical damage
- Excellent performance in cold weather
- Scalable solutions support network upgrades
- Supports climate-friendly and power efficient fiber

### Foundational infrastructure to provide worldwide connectivity:

- Smart cities
- Multiple-dwelling units and fiber to the home
- Rails, tunnels and long-distance connection
- Fiber optic sensing and transportation monitoring
- Data centers and airports
- 5G and distributed antenna systems

### Funding

**\$42.5B**

in government funding for fiber is available in the U.S.<sup>1</sup>

### Connectivity

**2.2B**

people in the world remain offline in 2024<sup>2</sup>

### Urbanization

**85%**

of urban dwellers use the internet<sup>2</sup>

1. Broadband Equity, Access, and Deployment (BEAD) Program, 2025.

2. International Telecommunication Union 2025 Facts and Figures Report.



## Addressing customer needs and global challenges

- 50 years of market leadership and innovation
- Global presence, strategically aligned with high-growth markets
- Relationship-driven support and solutions serving largest telecom and data providers in the world<sup>6</sup>

Salesforce and project specialist employees<sup>1</sup>

200+

largest, most sophisticated among peers

Global footprint<sup>2</sup>

#1

21 manufacturing locations in highest value markets with close proximity to customers<sup>3</sup>

15 of top 20 largest telecom companies

75%

in the U.S. and Europe have relationships with Orbia Connectivity Solutions

Average relationship tenure

15+ years with largest telecom providers<sup>4</sup>

Net promoter score

56 top quartile of peer group<sup>5</sup>, enabled by reliability of supply, high quality products and best-in-class customer support

1. All figures as of 12/31/24.

2. Orbia estimates

3. The number of sites per business group may differ from other sources due to accounting factors, such as shared facilities between or within business groups, various operational units within the same complex and sites that are no longer active.

4. Largest telecom providers defined as the top 20 North America and Europe telco and cable providers by number of subscribers.

5. Network and other communications equipment net promoter score 2025 benchmarks (Customer Guru).

6. Excluding China.





**Polymer  
Solutions**

**Connectivity  
Solutions**

**Building &  
Infrastructure**

**Fluor & Energy  
Materials**

**Precision  
Agriculture**

Orbia is a company driven by a shared purpose: to advance life around the world. The five Orbia business groups have a collective focus on expanding access to health and well-being, reinventing the future of cities and homes, ensuring food, water and sanitation security, connecting communities to information and enabling the energy transition with basic and advanced materials, specialty products and innovative solutions.